



CITY OF ALPINE
REGULAR CITY COUNCIL MEETING
September 1, 2026 – 5:30 PM

City Council Chambers, 803 W. Holland Avenue, Alpine, Texas 79830

1. **CALL TO ORDER** -

- A. Pledge of Allegiance to the United States Flag.
- B. Pledge of Allegiance to the Texas Flag.
- C. Determination of a Quorum and Proof of Notice of the Meeting.

2. **PUBLIC COMMENTS.** - *Each person in attendance who desires to speak to the City Council on an item on the agenda shall speak during this section. A Public Comment Card must be filled out and turned in to the City Secretary at least 5 minutes prior to the start time of the meeting. The Public Comment Card may be filled out at www.cityofalpine.com/councilcomments. Public comments may be made regarding agenda items only. Attendees must be physically present in order to address the City Council. Comments by proxy are not allowed. Public Comments are limited to 3 minutes per person. Unused time may not be yielded to other attendees. Please note that the City Council may only take action on items posted on the agenda. The Texas Open Meetings Act prohibits the Council from deliberating or taking action on an item not listed on the agenda. City Staff may ask commenters clarifying questions, respond with facts, and explain policy.*

3. **PUBLIC HEARINGS.** - *At this time, the Mayor will invite members of the public to address each item listed in this section. Comments made during this section are limited to the topic of each public hearing. Attendees must be physically present in order to address the City Council. Comments by proxy are not allowed. Public Comments are limited to 3 minutes per person. Unused time may not be yielded to other attendees. If more than one public hearing is being held, each person will be allowed to speak during each topic.*

- A. Public Hearing to obtain citizen views and comments regarding the first reading of Ordinance 2026-09-01, an ordinance amending chapter 16- boards, commissions, and committees, the code of ordinances regarding attendance requirements for members of city boards, commissions, and committees; amending the provisions for automatic vacancy due to absences; requiring advance notice of absences when practicable; providing for severability; Providing Cumulative and Severability Clauses; Providing for the Following Clauses: Findings of Fact, Inclusion in the Code of Ordinances, Cumulative, Severability, Proper Notice and Meeting, Public Hearing, and Effective Date.

4. **PUBLIC PRESENTATIONS.** -

- A. Presentations & Recognitions
- B. Proclamations
 - i) Proclamation of Buildings and Code Staff Appreciation Day on September 1, 2026.
- C. Community Interest Items

- i) Mayor Announcements
 - ii) City Manager Announcements
 - iii) Council Member Announcements
5. **CHANGES TO POSTED AGENDA.** - ***NOTICE:** The City Council reserves the right to change the order of business at any time during the meeting. To change the order of business a motion, a second, and a majority vote is required.*
- A. **Items to be continued or withdrawn.** Items may be continued to the next City Council meeting or withdrawn from consideration during this agenda. Items to be continued or withdrawn require a motion, a second, and a majority vote.
 - B. **Items to be removed from the Consent Agenda for separate discussion.** Items may be withdrawn from the consent agenda by a simple request by the Mayor or any City Council member. Items removed from the consent agenda will be considered in the *Items Removed from the Consent Agenda* portion of the meeting directly after approval of the items not requiring separate discussion.
 - C. **Action items to be added to the consent agenda.** Adding action items to the consent agenda must be requested by the Mayor or any City Council member and requires a motion, a second, and a majority vote.
 - D. **Time-Sensitive Items.** The Mayor, any City Council Member, or a member of City Staff may, by simple request, ask that time-sensitive items be considered during that section.
6. **TIME SENSITIVE ITEMS.** -
7. **CONSENT AGENDA.** -
- A. Approval of the August 18, 2026 Regular Meeting Minutes. (C. Espinoza, Interim City Secretary)
 - B. Approval of the excused absence of Councilor Lucy Escovedo from the August 18, 2026 Regular City Council Meeting. (C. Espinoza, Interim City Secretary)
8. **ITEMS REMOVED FROM THE CONSENT AGENDA.** -
9. **REPORTS & PRESENTATIONS.** - *Presentations are limited to 6 minutes each. A bell will ring when the 6-minute timeframe has been reached. If further time is needed the presentation may be extended an additional 4 minutes at the discretion of the presiding officer. After the initial period and extension have passed, the presentation may be extended further by a motion, a second, and a majority vote of the City Council.*
- A. Presentation by the Big Bend Regional Hospital District staff regarding program and service offerings. (C. Eaves, Mayor)
10. **INFORMATION OR DISCUSSION ITEMS.** -
- A. Discussion regarding the AARP Housing Design Competition Tool Kit, including ways to promote community engagement and encourage creative housing solutions for older adults and residents of all ages. (H. Arredondo, City Manager)

- B. Discussion and possible action regarding the proposal submitted by TIP Strategies for economic development services for the City of Alpine. (H. Arredondo, City Manager)
 - C. Discussion and possible action on a proposal to set the 2026 proposed property tax rate at the No-New-Revenue Tax Rate, establish the date to formally adopt the tax rate, and authorize the publication of the Notice of Meeting to Vote on Tax Rate. (H. Arredondo, City Manager)
 - D. Discussion and possible action regarding the formal submission of the City Manager's Proposed Annual Operating and Capital Budget for Fiscal Year 2026–2027; setting the date for the public hearing on the proposed budget; and authorizing publication of the notice of public hearing. (H. Arredondo, City Manager)
11. **ACTION ITEMS.** - *Action items are to be accompanied by a brief statement of facts, including where funds are coming from, if applicable. (Action items limited to 10 per meeting).*
- A. Approve the first reading of Ordinance 2026-09-01, an ordinance amending chapter 16-Boards, Commissions, and Committees, the Code of Ordinances Amending Article II Rules of Procedure regarding attendance requirements for members of City Boards, Commissions, and Committees; Amending the Provisions for Automatic Vacancy due to Absences; Requiring Advance Notice of Absences when practicable; providing for severability; providing for the following clauses: findings of fact, inclusion in the code of ordinances, cumulative, severability, proper notice and meeting, public hearing, and effective date.
 - B. Approve Resolution 2026-09-01, a resolution authorizing Visit Alpine to apply for the Anise Read Grant, a downtown revitalization grant program offered by Texas Downtown. (C. Espinoza, Interim City Secretary)
12. **EXECUTIVE REPORTS.** - *Executive reports are limited to 6 minutes each. A bell will ring when the six-minute timeframe has been reached. If further time is needed the presentation may be extended an additional four minutes at the discretion of the presiding officer. After the initial period and extension have passed, the presentation may be extended further by a motion, a second, and a majority vote of the city council. Executive reports do not require individual items to be listed for presentation, but no discussion may take place during this section unless the items are listed on the agenda.*
- A. **City Mayor Report**
 - B. **City Manager Report:** Employee Compensation, Personnel, and Organizational Development; Budget and Financial Administration; Capital Improvement Program and Infrastructure Projects; Streets and Transportation; Utilities Operations (Water, Wastewater, and Utility Systems); Smart Meter Implementation; Utility Billing Software Transition; Information Technology and Cybersecurity; Grants and Funding Opportunities; Requests for Proposals and Procurement Activities; Public Safety and Emergency Services Coordination; Economic Development and Tourism; Elections, Charter Amendments, and Governance Matters; Intergovernmental Relations and Regional Partnerships; Boards, Commissions, and Committees; Pending and Ongoing Projects.
13. **CITY COUNCIL MEMBER COMMENTS.** -
14. **EXECUTIVE SESSION.** - ***NOTICE:*** *The City Council reserves the right to reconvene, recess, realign, change the order of business, or adjourn into Executive Session at any time during the course of the meeting prior to adjournment, to discuss any item listed above, as authorized by Texas Government Code Sections 551.071 (Consultation with Attorney), 551.072 (Deliberations about*

Real Property), 551.073 (Deliberations about Gifts and Donations), 551.074 (Personnel Matters), 551.076 (Deliberations about Security Devices), and 551.087 (development).

A. Consultation with Attorney § 551.071, Texas Government Code:

- a. Discussion regarding legal matters associated with the City's finances and financial obligations. (H. Arredondo, City Manager)
- b. Consultation to seek legal advice regarding the legal authority and requirements concerning the City's Building and Standards Commission and Board of Appeals. (H. Arredondo, City Manager)

B. Deliberations regarding critical infrastructure facility § 551.0761:

- a. Discussion legal matters associated with the City's Municipal Water System. (H. Arredondo, City Manager)

15. **ACTION AFTER EXECUTIVE SESSION.** -

- A. Action, if any, concerning any of the items listed in executive session. (H. Arredondo, City Manager)

16. **ADJOURN.** -

Persons with disabilities who plan to attend this meeting and who may need auxiliary aids or services are requested to contact the Office of the City Secretary at (432) 837-3301, option 1, three working days prior to the meeting for appropriate arrangements.

CERTIFICATION

I, Clarinda Espinoza, do hereby certify that this notice was posted at City Hall, in a convenient and readily accessible place to the general public, and on the City website at www.cityofalpine.com pursuant to Section 551.043, Texas Government Code. The said notice was posted by 2 P.M. on August 26, 2026, and remained so posted for at least 3 business days preceding the scheduled time of the said meeting.

WITNESS MY HAND AND SEAL

this 26 day of August, 2026.



Clarinda Espinoza

Interim City Secretary



CITY COUNCIL AGENDA ITEM REPORT

September 1, 2026

Agenda Item No. 3A

Department: Administration

Sponsor: Clarinda Espinoza, Interim City Secretary

Memo Prepared By: Alexandra Tackett, Deputy City Secretary

Staff Recommendation: None



AGENDA ITEM

Public Hearing to obtain citizen views and comments regarding the first reading of Ordinance 2026-09-01, an ordinance amending chapter 16- boards, commissions, and committees, the code of ordinances regarding attendance requirements for members of city boards, commissions, and committees; amending the provisions for automatic vacancy due to absences; requiring advance notice of absences when practicable; providing for severability; Providing Cumulative and Severability Clauses; Providing for the Following Clauses: Findings of Fact, Inclusion in the Code of Ordinances, Cumulative, Severability, Proper Notice and Meeting, Public Hearing, and Effective Date.

EXECUTIVE SUMMARY

None

SUPPORTING MATERIALS

None

BUDGET CONSIDERATIONS

Expenditure Required: N/A

Savings Anticipation: N/A

Current Budget FY 2025-2026: N/A

Additional Funding: N/A

APPROVERS

Alexandra Tackett, Deputy City Secretary

CITY COUNCIL AGENDA ITEM REPORT

September 1, 2026

Agenda Item No. 4Bi

Department: Administration

Sponsor: Clarinda Espinoza, Interim City Secretary

Memo Prepared By: Alexandra Tackett, Deputy City Secretary

Staff Recommendation: None



AGENDA ITEM

Proclamation of Buildings and Code Staff Appreciation Day on September 1, 2026.

EXECUTIVE SUMMARY

None

SUPPORTING MATERIALS

1. 9-1-26 Proclamation Building and Code Staff Appreciation Day

BUDGET CONSIDERATIONS

Expenditure Required: N/A

Savings Anticipation: N/A

Current Budget FY 2025-2026: N/A

Additional Funding: N/A

APPROVERS

Alexandra Tackett, Deputy City Secretary

Proclamation

By Catherine Eaves, City of Alpine Mayor

WHEREAS, Building and Code staff are essential, not only in the industries in which they work, but to society as well by ensuring that buildings and infrastructure are safe for everyday use by our residents, businesses, and patrons; and

WHEREAS, a detailed review of building plans and the inspection process involved to achieve compliance helps institute a path forward that keeps the project running efficiently which reduces cost and ensures a safe structure is built in a timely manner; and

WHEREAS, Code staff review, inspect, and enforce safe building practices in a variety of construction and critical infrastructure components, including structural, electrical, mechanical, plumbing, fire systems, accessibility, and energy as they apply to housing, commercial buildings, and public works infrastructure; and

WHEREAS, Building and Code Staff Appreciation Day is intended to remind the public about the critical role of our community's building official and code enforcement officers – our guardians of public safety and welfare.

NOW, THEREFORE I, Catherine Eaves, Mayor of the City of Alpine Texas, on behalf of the community, do hereby recognize September 1, 2026, as

BUILDING & CODE STAFF APPRECIATION DAY

And encourage everyone to join in appreciation of our City's Building and Code Enforcement Staff working diligently within our community every day.

IN WITNESS WHEREOF, I have hereunto set my hand this 1st day of September in the Year 2026.

Catherine Eaves, Mayor

CITY COUNCIL AGENDA ITEM REPORT

September 1, 2026

Agenda Item No. 7A

Department: Office of the City Secretary

Sponsor: Clarinda Espinoza, Interim City Secretary

Memo Prepared By: Alexandra Tackett, Deputy City Secretary

Staff Recommendation: Approve



AGENDA ITEM

Approval of the August 18, 2026 Regular Meeting Minutes. (C. Espinoza, Interim City Secretary)

EXECUTIVE SUMMARY

None

SUPPORTING MATERIALS

1. 8-18-26 Budget Workshop & Regular City Council Meeting Minutes

BUDGET CONSIDERATIONS

Expenditure Required: N/A

Savings Anticipation: N/A

Current Budget FY 2025-2026: N/A

Additional Funding: N/A

APPROVERS

Alexandra Tackett, Deputy City Secretary

City Of Alpine
BUDGET WORKSHOP & REGULAR CITY COUNCIL MEETING
Tuesday, August 18, 2026 – 4:00 PM
Minutes

1. WORKSHOP MEETING 4:00 P.M.

- A. Discuss Tax Rates (dependent on receipt of certified tax roll) Budget Workshop (H. Arredondo, City Manager)

Mayor Catherine Eaves called the workshop meeting to order at 4:00 P.M. The meeting was held at City Council Chambers located at 803 West Holland Avenue and via Zoom Videoconference in the City of Alpine, Texas.

City Council Members Present:

Councilor Rick Stephens
Mayor Catherine Eaves
Councilor Eva Martinez
Councilor Richard Portillo
Councilor Robert Rückes

City Staff and Stakeholders Present:

Henry Arredondo, City Manager
Clarinda Espinoza, Interim City Secretary
Kirk Caughman, Chief of Police
Abel Hinojos, Airport Supervisor
Jessica Isley, Building Official
Adelina Beall, Env. Serv. Coordinator
Randy Guzman, Gas Director
Eddie Molinar, Public Works Director
Mike Maciaz, Utilities Director
Kim Morrow, Recreation Coordinator
Jennifer Stewart, Animal Serv. Officer

Not Present: Councilor Lucy Escovedo

Others Present: 1 other attendees

2. CALL TO ORDER - REGULAR MEETING - 5:30 P.M. -

Mayor Catherine Eaves called the meeting to order at 5:30 P.M. The meeting was held at City Council Chambers located at 803 West Holland Avenue and via Zoom Videoconference in the City of Alpine, Texas. Mayor Eaves led the pledge of allegiance to the flags.

- A. Pledge of Allegiance to the United States Flag.
B. Pledge of Allegiance to the Texas Flag.
C. Determination of a Quorum and Proof of Notice of the Meeting.

City Council Members Present:

Councilor Rick Stephens
Mayor Catherine Eaves
Councilor Eva Martinez
Councilor Richard Portillo
Councilor Robert Rückes

City Staff and Stakeholders Present:

Henry Arredondo, City Manager
Clarinda Espinoza, Interim City Secretary
Cynthia Trevino, City Attorney
Kirk Caughman, Chief of Police
Abel Hinojos, Airport Supervisor
Adelina Beall, Env. Serv. Coordinator
Randy Guzman, Gas Director
Mike Maciaz, Utilities Director
Kim Morrow, Recreation Coordinator

Not Present:
Councilor Lucy Escovedo

Others Present: 6 other attendees

Mayor Eaves announced that a quorum of the City Council was present at the City Council Chambers and Interim City Secretary, Clarinda Espinoza, reported that the meeting agenda was posted by 2:00 P.M. on August 12, 2026.

3. **PUBLIC COMMENTS.** - *Each person in attendance who desires to speak to the City Council on an item on the agenda shall speak during this section. A Public Comment Card must be filled out and turned in to the City Secretary at least 5 minutes prior to the start time of the meeting. The Public Comment Card may be filled out at www.cityofalpine.com/councilcomments. Public comments may be made regarding agenda items only. Attendees must be physically present in order to address the City Council. Comments by proxy are not allowed. Public Comments are limited to 3 minutes per person. Unused time may not be yielded to other attendees. Please note that the City Council may only take action on items posted on the agenda. The Texas Open Meetings Act prohibits the Council from deliberating or taking action on an item not listed on the agenda. City Staff may ask commenters clarifying questions, respond with facts, and explain policy.*

Public Comments: None.

4. **PUBLIC HEARINGS.** - *At this time, the Mayor will invite members of the public to address each item listed in this section. Comments made during this section are limited to the topic of each public hearing. Attendees must be physically present in order to address the City Council. Comments by proxy are not allowed. Public Comments are limited to 3 minutes per person. Unused time may not be yielded to other attendees. If more than one public hearing is being held, each person will be allowed to speak during each topic.*

- A. Public Hearing to obtain citizen views and comments regarding the first and final reading of Ordinance 2026-08-01, an Ordinance Amending the Fiscal Year 2025-2026 Municipal Budget to include Additional Appropriations for Extended Pool Operations, the Interlocal Agreement with Alpine ISD for Renovation of the Manuel Payne Softball Field, and Airport Fuel Costs; Providing for Severability; and Providing an effective date.

Open (5:32 P.M.)

Public Comments: None.

Close (5:32 P.M.)

5. **PUBLIC PRESENTATIONS.** -

A. Presentations & Recognitions

B. Proclamations

i) Proclamation National Aviation Day for Wednesday, August 19, 2026.

C. Community Interest Items

- i) Mayor Announcements
- ii) City Manager Announcements
- iii) Council Member Announcements

6. **CHANGES TO POSTED AGENDA.** - ***NOTICE:*** *The City Council reserves the right to change the order of business at any time during the meeting. To change the order of business a motion, a second, and a majority vote is required.*

- A. **Items to be continued or withdrawn.** Items may be continued to the next City Council meeting or withdrawn from consideration during this agenda. Items to be continued or withdrawn require a motion, a second, and a majority vote.

No items to be continued or withdrawn.

- B. **Items to be removed from the Consent Agenda for separate discussion.** Items may be withdrawn from the consent agenda by a simple request by the Mayor or any City Council member. Items removed from the consent agenda will be considered in the *Items Removed from the Consent Agenda* portion of the meeting directly after approval of the items not requiring separate discussion.

No items to be removed.

- C. **Action items to be added to the consent agenda.** Adding action items to the consent agenda must be requested by the Mayor or any City Council member and requires a motion, a second, and a majority vote.

No items to be added.

- D. **Time-Sensitive Items.** The Mayor, any City Council Member, or a member of City Staff may, by simple request, ask that time-sensitive items be considered during that section.

No time sensitive items to be added.

7. **TIME SENSITIVE ITEMS.** -

8. **CONSENT AGENDA.** -

- A. Approval of the August 4, 2026 Regular Meeting Minutes. (C. Espinoza, Interim City Secretary)
- B. Approval of the July 2026 invoice for Bojorquez Law Firm Services. (C. Espinoza, Interim City Secretary)
- C. Approval of the excused absence of Councilor Richard Portillo from the August 4, 2026 Regular City Council Meeting. (C. Espinoza, Interim City Secretary)

RESOLUTION 2026-08-09: On a motion by Councilor Rick Stephens and seconded by Councilor Richard Portillo to approve the agenda as presented, the City Council present unanimously adopted the motion.

9. **ITEMS REMOVED FROM THE CONSENT AGENDA.** -

10. **REPORTS & PRESENTATIONS.** - *Presentations are limited to 6 minutes each. A bell will ring when the 6-minute timeframe has been reached. If further time is needed the presentation may be extended an additional 4 minutes at the discretion of the presiding officer. After the initial period and extension have passed, the presentation may be extended further by a motion, a second, and a majority vote of the City Council.*

- A. Tourism Update by Director of Tourism. Chris Ruggia. (H. Arredondo, City Manager)
- B. Alpine Public Library Update. (H. Arredondo, City Manager)
- C. Update from Property Tax Attorneys on Delinquent Tax Collection Report (H. Arredondo, City Manager)
- D. Environmental Services Projects and Updates by Environmental Services Supervisor Adelina Beall. (H. Arredondo, City Manager)

11. **INFORMATION OR DISCUSSION ITEMS.** -

- A. Discussion and possible action to accept the 2026 Certified Estimate of Property Values for the City of Alpine as submitted by the Brewster County Appraisal District. (H. Arredondo, City Manager)
- B. Discussion and possible action to approve the implementation of a new Time and Attendance System from TCP (TimeClock Plus) for payroll processing and workforce management. (H. Arredondo, City Manager)
- C. Discussion and possible action regarding the proposal submitted by TIP Strategies for economic development services for the City of Alpine. (H. Arredondo, City Manager)

Mayor Eaves called a short recess. (6:53 P.M.)

The meeting resumed. (7:05 P.M.)

- D. Discussion and possible action to consider adjustments to the FY 2026-2027 HOT Grant recommendations by reducing the previously recommended awards by \$26,500 to align with available budgeted funds. (H. Arredondo, City Manager)
- E. Discussion regarding notice of Public Hearing on the proposed Fiscal Year 2027 Budget for the Brewster County Appraisal District (H. Arredondo, City Manager)

12. **ACTION ITEMS.** - *Action items are to be accompanied by a brief statement of facts, including where funds are coming from, if applicable. (Action items limited to 10 per meeting).*

- A. Approve the first and final reading of Ordinance 2026-08-01, an Ordinance Amending the Fiscal Year 2025-2026 Municipal Budget to include Additional Appropriations for Extended

Pool Operations, the Interlocal Agreement with Alpine ISD for Renovation of the Manuel Payne Softball Field, and Airport Fuel Costs; Providing for Severability; and Providing an effective date. (H. Arredondo, City Manager)

RESOLUTION 2026-08-10: On a motion by Councilor Rick Stephens and seconded by Councilor Richard Portillo to approve the first and final reading of Ordinance 2026-08-01, the City Council present unanimously adopted the motion.

- B. Approve Resolution 2026-08-07, a resolution approving the 2026-2027 Hotel Occupancy Tax Grant Awards. (H. Arredondo, City Manager)

RESOLUTION 2026-08-11: On a motion by Councilor Rick Stephens and seconded by Councilor Richard Portillo to approve the consent agenda as presented, the City Council present unanimously voted to adopt the motion.

- C. Approve Resolution 2026-08-08 for Jacob and Martin LLC's New General Service Engineering Services Agreement. (H. Arredondo, City Manager)

RESOLUTION 2026-08-12: On a motion by Councilor Rick Stephens and seconded by Councilor Richard Portillo to approve the consent agenda as presented, the City Council present unanimously voted to adopt the motion.

13. **EXECUTIVE REPORTS.** - *Executive reports are limited to 6 minutes each. A bell will ring when the six-minute timeframe has been reached. If further time is needed the presentation may be extended an additional four minutes at the discretion of the presiding officer. After the initial period and extension have passed, the presentation may be extended further by a motion, a second, and a majority vote of the city council. Executive reports do not require individual items to be listed for presentation, but no discussion may take place during this section unless the items are listed on the agenda.*

A. City Mayor Report

- B. **City Manager Report:** Employee Compensation, Personnel, and Organizational Development; Budget and Financial Administration; Capital Improvement Program and Infrastructure Projects; Streets and Transportation; Utilities Operations (Water, Wastewater, and Utility Systems); Smart Meter Implementation; Utility Billing Software Transition; Information Technology and Cybersecurity; Grants and Funding Opportunities; Requests for Proposals and Procurement Activities; Public Safety and Emergency Services Coordination; Economic Development and Tourism; Elections, Charter Amendments, and Governance Matters; Intergovernmental Relations and Regional Partnerships; Boards, Commissions, and Committees; Pending and Ongoing Projects.

14. **CITY COUNCIL MEMBER COMMENTS.** -

RESOLUTION 2026-08-13: On a motion by Councilor Rick Stephens and seconded by Councilor Richard Portillo to recess into executive session, the City Council present unanimously adopted the motion. (7:33 P.M.)

15. **EXECUTIVE SESSION.** - ***NOTICE:*** *The City Council reserves the right to reconvene, recess, realign, change the order of business, or adjourn into Executive Session at any time during the course of the meeting prior to adjournment, to discuss any item listed above, as authorized by Texas Government Code Sections 551.071 (Consultation with Attorney), 551.072 (Deliberations about Real Property), 551.073 (Deliberations about Gifts and Donations), 551.074 (Personnel Matters), 551.076 (Deliberations about Security Devices), and 551.087 (development).*

A. Consultation with Attorney § 551.071, Texas Government Code:

- i. Discussion regarding updates on Cause No. 25485, Russell S. Allen v. Brewster County, Et.Al. (H Arredondo, City Manager)
- ii. Consultation regarding the Dis-annexation Petition for the properties known respectively as 2701 US 90, 2801 A US 90, and 2801 B US 90, Alpine, TX. (H. Arredondo, City Manager)
- iii. Consultation regarding legal matters and potential liability associated with the City's finances and financial obligations. (H. Arredondo, City Manager)
- iv. Consultation regarding legal matters and potential liability associated with the City's Municipal Water System. (H. Arredondo, City Manager)

16. **ACTION AFTER EXECUTIVE SESSION.** -

RESOLUTION 2026-08-14: On a motion by Councilor Rick Stephens and seconded by Councilor Richard Portillo to move into regular session, the City Council present unanimously adopted the motion. **(8:45 P.M.)**

- A. Action, if any, concerning any of the items listed in executive session. (H. Arredondo, City Manager)

RESOLUTION 2026-08-15: On a motion by Councilor Rick Stephens and seconded by Councilor Richard Portillo to take no action after executive session, the City Council present unanimously adopted the motion.

17. **ADJOURN.** -

There being no further business, the meeting was adjourned by Mayor Eaves. (8:45 P.M.)

APPROVED:

ATTEST:

Catherine Eaves, Mayor

Clarinda Espinoza
Interim City Secretary

Persons with disabilities who plan to attend this meeting and who may need auxiliary aids or services are requested to contact the Office of the City Secretary at (432) 837-3301, option 1, three working days prior to the meeting for appropriate arrangements.

CERTIFICATION

I, Clarinda Espinoza, do hereby certify that this notice was posted at City Hall, in a convenient and readily accessible place to the general public, and on the City website at www.cityofalpine.com pursuant to Section 551.043, Texas Government Code. The said notice was posted by 2 P.M. on August 12, 2026, and remained so posted for at least 3 business days preceding the scheduled time of the said meeting.

WITNESS MY HAND AND SEAL

this 12th day of August, 2026.

Clarinda Espinoza

Clarinda Espinoza

Interim City Secretary



CITY COUNCIL AGENDA ITEM REPORT

September 1, 2026

Agenda Item No. 7B

Department: Administration

Sponsor: Clarinda Espinoza, Interim City Secretary

Memo Prepared By: Alexandra Tackett, Deputy City Secretary

Staff Recommendation: Approve



AGENDA ITEM

Approval of the excused absence of Councilor Lucy Escovedo from the August 18, 2026 Regular City Council Meeting. (C. Espinoza, Interim City Secretary)

EXECUTIVE SUMMARY

None

SUPPORTING MATERIALS

None

BUDGET CONSIDERATIONS

Expenditure Required: N/A

Savings Anticipation: N/A

Current Budget FY 2025-2026: N/A

Additional Funding: N/A

APPROVERS

Alexandra Tackett, Deputy City Secretary

CITY COUNCIL AGENDA ITEM REPORT

September 1, 2026

Agenda Item No. 9A

Department: Administration

Sponsor: Catherine Eaves, Mayor

Memo Prepared By: Alexandra Tackett, Deputy City Secretary

Staff Recommendation: None



AGENDA ITEM

Presentation by the Big Bend Regional Hospital District staff regarding program and service offerings. (C. Eaves, Mayor)

EXECUTIVE SUMMARY

Big Bend Regional Hospital District (BBRHD) proposes to implement the Big Bend Regional Mammography & Bone Density Screening Program (BBR-MBDS), a rural women's health initiative designed to improve access to breast cancer and osteoporosis screening services throughout Brewster and Presidio Counties and surrounding frontier communities in West Texas. Covering more than 10,000 square miles along the Texas-Mexico border, the region faces significant barriers to preventive healthcare access due to provider shortages, poverty, transportation limitations, high uninsured rates, and long travel distances to specialty imaging providers.

Project goals include increasing participation in mammography and bone density screenings, improving follow-up compliance, reducing delays in diagnosis and treatment, strengthening long-term rural healthcare infrastructure. By the conclusion of the award period, BBRHD anticipates screening at least 500 women through mammography services and 150 women through DEXA services while achieving at least 90% follow-up navigation for abnormal findings. Expected outcomes include early identification of breast cancer and osteoporosis risks, improved healthcare access and care coordination, and increased preventive screening utilization. BBRHD has developed a sustainability strategy incorporating reimbursement revenue, community partnerships, operational integration, and future grant development activities to support continuation of services beyond the grant period. Our work plan provides for access to care in four main sites – Alpine, Presidio, Terlingua and Marfa. We request to discuss parking the mammo/DEXA coach at the Civic Center parking lot (westbound) during Alpine service days.

SUPPORTING MATERIALS

1. Big Bend Regional Hospital District
2. Screenshot 2026-08-24 161536

BUDGET CONSIDERATIONS

Expenditure Required: N/A

Savings Anticipation: N/A

Current Budget FY 2025-2026: N/A
Additional Funding: N/A

APPROVERS

Alexandra Tackett, Deputy City Secretary

Big Bend Regional Hospital District (BBRHD) proposes to implement the Big Bend Regional Mammography & Bone Density Screening Program (BBR-MBDS), a rural women's health initiative designed to improve access to breast cancer and osteoporosis screening services throughout Brewster and Presidio Counties and surrounding frontier communities in West Texas. Covering more than 10,000 square miles along the Texas-Mexico border, the region faces significant barriers to preventive healthcare access due to provider shortages, poverty, transportation limitations, high uninsured rates, and long travel distances to specialty imaging providers.

Project goals include increasing participation in mammography and bone density screenings, improving follow-up compliance, reducing delays in diagnosis and treatment, strengthening long-term rural healthcare infrastructure. By the conclusion of the award period, BBRHD anticipates screening at least 500 women through mammography services and 150 women through DEXA services while achieving at least 90% follow-up navigation for abnormal findings.

Expected outcomes include early identification of breast cancer and osteoporosis risks, improved healthcare access and care coordination, and increased preventive screening utilization. BBRHD has developed a sustainability strategy incorporating reimbursement revenue, community partnerships, operational integration, and future grant development activities to support continuation of services beyond the grant period.

Our workplan provides for access to care in four main sites – Alpine, Presidio, Terlingua and Marfa. We request to discuss parking the mammo/DEXA coach at the Civic Center parking lot (westbound) during Alpine service days.



CITY COUNCIL AGENDA ITEM REPORT

September 1, 2026

Agenda Item No. 10A

Department: Administration

Sponsor: Henry Arredondo, City Manager

Memo Prepared By: Alexandra Tackett, Deputy City Secretary

Staff Recommendation: None



AGENDA ITEM

Discussion regarding the AARP Housing Design Competition Tool Kit, including ways to promote community engagement and encourage creative housing solutions for older adults and residents of all ages. (H. Arredondo, City Manager)

EXECUTIVE SUMMARY

Alpine Community Projects is launching a design contest this fall to solicit casita (Auxiliary Dwelling Unit) blueprints from architects, designers, and students. Funded by an AARP grant, the winning designs will be purchased and released to the public for free.

The initiative addresses the critical, growing need for senior housing by utilizing Universal Design (UD) principles. UD features—such as no-step entries, wide hallways, lever handles, and curbless showers—create beautiful, functional spaces that benefit residents of all ages and abilities, allowing seniors to age in place safely.

SUPPORTING MATERIALS

1. ACP AARP Casita Contest

BUDGET CONSIDERATIONS

Expenditure Required: N/A

Savings Anticipation: N/A

Current Budget FY 2025-2026: N/A

Additional Funding: N/A

APPROVERS

Alexandra Tackett, Deputy City Secretary



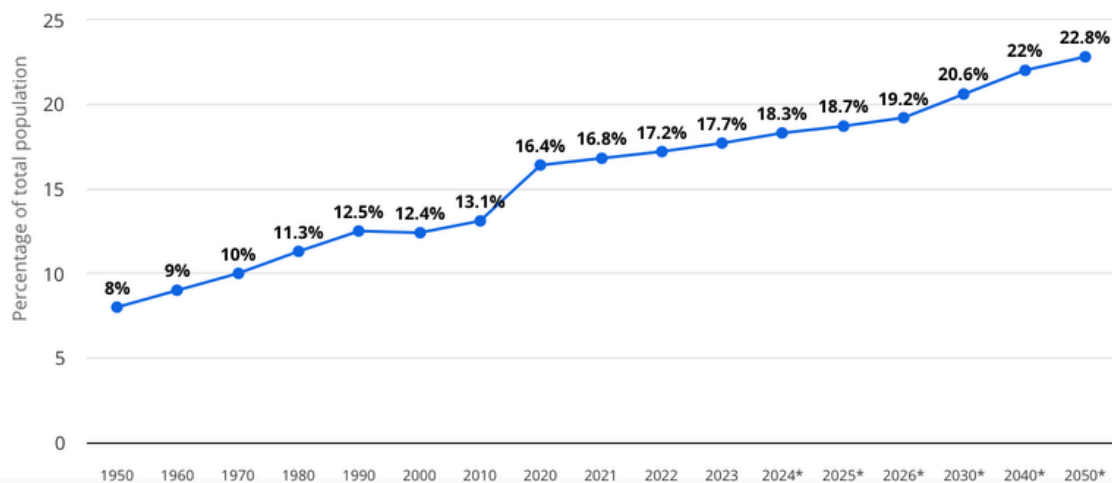
What?

A contest for designing casitas (auxiliary dwelling units) based on Universal Design Principles. We'll solicit applications from architects, designers, students, and others. The winning applications will be bought with the AARP grant funds and made available to the public for free.

Why?

To provide the public with easier and quicker options for building beautiful and useful casitas/ADUs based on Universal Design Principles. Universal Design elements work well for people of every age, not just elders. Examples of UD elements are no-step entries, wide hallways, lever door handles, varying counter heights, and curbless showers.

Of course, the casitas/ADUs can be built and used for people of any age, but AARP funds this grant for the design contest to promote housing for seniors. We, and every community in the US, will need much more housing for seniors in the coming years, as this chart shows. Casitas/ADUs can be part of the solution.



When?

This fall. Applications are due at the end of October, 2026, to be judged and awarded in November.

What does this have to do with the City of Alpine?

Our hope is that the City will adopt/pre-approve some of the winning designs to make the design and building process easier and quicker for families who need to provide housing for aging family or friends. Alpine Community Projects will be working with City staff on this. We hope that Council members will help spread the word about the program.

CITY COUNCIL AGENDA ITEM REPORT

September 1, 2026

Agenda Item No. 10B

Department: Administration

Sponsor: Henry Arredondo, City Manager

Memo Prepared By: Alexandra Tackett, Deputy City Secretary

Staff Recommendation: None



AGENDA ITEM

Discussion and possible action regarding the proposal submitted by TIP Strategies for economic development services for the City of Alpine. (H. Arredondo, City Manager)

EXECUTIVE SUMMARY

The City of Alpine has received a proposal from **TIP Strategies**, a nationally recognized economic development consulting firm, for professional services to support the City's ongoing economic development initiatives. The proposal is being forwarded for Council review as part of the City's evaluation of options to strengthen strategic planning, organizational capacity, and long-term economic positioning.

TIP Strategies brings more than **30 years of experience** and a portfolio of **over 600 completed projects** across **44 states** and multiple countries. Their extensive work in **West Texas communities**, including El Paso, Midland, Odessa, Pampa, Lubbock, Amarillo, Seminole, Del Rio, and Abilene, demonstrates a strong understanding of regional economic dynamics, rural development challenges, and the unique opportunities present in communities similar to Alpine.

Key Strengths Highlighted in the Proposal

- **Deep Texas Expertise:** As an Austin-based firm with decades of statewide experience, TIP demonstrates a strong grasp of Texas economic trends, workforce patterns, and regional development strategies across rural, suburban, and urban environments. This statewide perspective aligns with Alpine's need to position itself within broader regional and state economic frameworks.
- **Tourism & Outdoor Recreation Experience:** TIP has worked in communities where tourism, outdoor recreation, and natural assets are central to the local economy, such as Blaine County (ID), Gunnison (CO), Asheville (NC), Corpus Christi (TX), and Hot Springs (AR). Their ability to integrate tourism into broader strategies involving entrepreneurship, talent attraction, and long-term investment is directly relevant to Alpine's economic profile.
- **Higher Education Integration:** TIP's recent work with the Texas Higher Education Foundation, UNT-Frisco, and other college-oriented communities highlights their ability to leverage higher education institutions as economic drivers. This experience is valuable as Alpine seeks to strengthen its relationship with **Sul Ross State University**.
- **Organizational & Partnership Insight:** Their experience with public, private, and hybrid economic development organizations provides guidance on how communities can better align roles, partnerships, and resources to improve outcomes.
- **Focus on Measurable, Actionable Results:** TIP emphasizes implementation-ready strategies and performance measures. They cite examples such as **Allen County, Indiana**, where their work contributed to securing **\$80 million in transformative state funding**. Their results-oriented approach aligns with Alpine's desire to move from planning to execution.

Purpose of Council Review

Council consideration of the TIP Strategies proposal will help determine whether the City wishes to engage the firm for development of a comprehensive economic development strategy or related services. Staff is available to meet individually or collectively with Council members to discuss the proposal further. TIP has also indicated their willingness to speak directly with Council members or provide references upon request.

Recommendation

Staff recommends that the City Council **review and discuss the TIP Strategies proposal** and provide direction regarding next steps in advancing Alpine's economic development efforts.

SUPPORTING MATERIALS

1. 2026-07-29_TIP City of Alpine TX proposal (1) (1)
-

BUDGET CONSIDERATIONS

Expenditure Required: N/A
Savings Anticipation: N/A
Current Budget FY 2025-2026: N/A
Additional Funding: N/A

APPROVERS

Alexandra Tackett, Deputy City Secretary

A PROPOSAL FOR THE CITY OF ALPINE, TX

JULY 2026





July 29, 2026

Henry Arredondo, City Manager

City of Alpine

Delivered via email: h.arredondo@ci.alpine.tx.us

Dear Mr. Arredondo:

TIP Strategies is pleased to present our proposal for economic development services on behalf of the City of Alpine. As you evaluate proposals, we invite you to consider the advantages of our team.

- **WE HAVE A LONG HISTORY OF SUCCESSFUL PLANNING ENGAGEMENTS.** Since 1995, we have completed more than 600 engagements in 44 states and 7 countries. Our work in the West Texas region includes strategic planning projects for the Borderplex Alliance, the El Paso Community Foundation, Midland, Odessa, Pampa, Lubbock, Amarillo, Seminole, Del Rio, and Abilene.
- **WE UNDERSTAND THE TEXAS ECONOMY & WHERE IT IS HEADING.** As an Austin-based firm with 30 years of experience, our team has worked extensively throughout Texas, from the Texas Panhandle to the Gulf Coast. Our deep history of serving communities in the state affords us a unique understanding of local and state economic and fiscal trends. No other firm knows economic, workforce, and community development in Texas—rural, suburban, and urban—like we do.
- **WE KNOW HOW TO LEVERAGE TOURISM & OUTDOOR RECREATION FOR ECONOMIC DEVELOPMENT.** TIP's work in places like Blaine County, Idaho—home to the Sun Valley resort—has shown how tourism assets can anchor broader economic strategies that include entrepreneurship, talent attraction, and investment. We have crafted plans for many communities that rely on tourism and outdoor recreation, including Gunnison, Colorado; Asheville, North Carolina; Corpus Christi, Texas; and Hot Springs, Arkansas.
- **WE UNDERSTAND THE ECONOMIC DEVELOPMENT POTENTIAL OF HIGHER EDUCATION.** Our team has helped clients create economic strategies that leverage postsecondary education institutions. TIP recently completed projects for the Texas Higher Education Foundation and the University of North Texas-Frisco. We have also conducted engagements in other college towns throughout the state, including Arlington, Denton, Waco, and Lubbock.
- **ORGANIZATIONAL EXPERTISE.** TIP has worked with public, private, and public-private economic development organizations across the US. We have a nuanced understanding of their roles and can offer insights into opportunities that help these entities leverage their positions and resource their missions within local, regional, and state economic development ecosystems.
- **WE ARE RELENTLESSLY FOCUSED ON OUTCOMES.** At TIP, we measure our success by our clients' results. For instance, in Allen County, Indiana, our work laid the foundation for \$80 million in transformative state funding. We go beyond strategy to focus on action, equipping organizations with concrete steps, clear measures of success, and solutions that deliver lasting results.

Our team is excited by the prospect of working with you. We appreciate the opportunity to present our firm and our team members, and we encourage you to contact our references. Please feel free to call me at 512.343.9113 if you have any questions concerning our submittal.

Sincerely,

A handwritten signature in black ink that reads 'Tom Stellman'.

Tom Stellman, Founder and CEO

CONTENTS

FIRM INTRODUCTION	1
HISTORY	1
MISSION	2
LEADERSHIP	2
PROJECT APPROACH	3
OPTION 1 LEADERSHIP RETREAT	3
OPTION 2 ECONOMIC DEVELOPMENT STRATEGIC PLAN	4
1. DISCOVERY	4
2. OPPORTUNITY	6
3. IMPLEMENTATION	8
COST PROPOSAL	9
FEES	9
EXPENSES	9
TIMELINE	10
PROJECT TEAM	11
CLIENT-FACING TEAM	11
ADVISORS & ADDITIONAL EXPERTISE	12
FIRM EXPERIENCE	15
DIFFERENTIATORS	15
REFERENCES	16
FEATURED PROJECTS	20
APPENDIX: RESUMES	21



30
Years

TIP Strategies, Inc., is a privately held Austin-based firm providing consulting and advisory services to public and private sector clients. Established in 1995, the firm has spent 30 years partnering with communities, turning insights into strategies that shape tomorrow. Its core competencies are strategic planning for economic development, talent strategies, organizational development, resiliency planning, and equity initiatives.

+1 512 3439113

www.tipstrategies.com

13492 N Hwy. 183, Ste 120-254
Austin, TX 78750

Firm Introduction

TIP Strategies, Inc. (TIP) is submitting this proposal to assist the City of Alpine (City) with an economic development strategic plan and the facilitation of a leadership retreat. Our team members are experienced in 1) leading economic development planning projects across the US and internationally; 2) structuring effective and sustainable organizations; 3) identifying appropriate target industries and designing effective marketing strategies to recruit them; 4) crafting talent retention, development, and attraction strategies; and 5) assisting with the implementation of economic development plans for cities, counties, regions, and states.

History

TIP is an independently owned Austin-based firm providing consulting and advisory services to public and private sector clients. Established in 1995, the firm's core competencies are strategic planning for economic development, talent strategies, organizational development, resiliency planning, and equity initiatives. Specific topics in which TIP has deep experience include entrepreneurship, target industries, workforce analytics, and defense industries/communities.

STRATEGY	- Cluster and targeting analysis - Entrepreneurship and innovation - Engagement and outreach - Implementation and measurement	RESILIENCE	- Placemaking and revitalization - Benchmarking and best practices - Engagement and outreach - Vulnerable populations
	- Occupation and skills analysis - Talent development and attraction - Education and training alignment - Job quality and access		- Data analytics and visualizations - Organizational development - Implementation and measurement - Marketing and branding

For 30 years, TIP has delivered strategies that shape tomorrow through our future-ready Talent—Innovation—Place framework. Together with community leaders across the US, we craft innovative publicly supported strategies that establish a clear vision for sustainable economic growth and shared prosperity. Representative clients include:

- Midland Development Corporation (TX) – Priority Midland Community Visioning
- Odessa Industrial Development Corporation (TX) – Community Investment Strategy
- Borderplex Alliance (TX) – Skills Gap Assessments (multiple engagements)
- El Paso Community Foundation (TX) – Borderplex Regional Marketing Framework
- City of Del Rio, TX – Economic Development Strategic Planning Retreat; Economic Development Strategic Plan
- Greater Brownsville Incentives Corporation (TX) – Economic Development Strategic Plan
- City of San Antonio, TX – Economic Development Strategic Framework
- Texas Higher Education Foundation – Tech Transfer and Commercialization Plan
- Town of Sahuarita, AZ – Sahuarita Economic Development P3 Master Plan
- City of Gunnison, CO – The Gunnison Advantage: People, Place, Opportunity
- ORIAN—Central Upper Peninsula (MI) – Outdoor Recreation Industry Growth Plan

1995

YEAR FOUNDED

600+

ENGAGEMENTS

425+

CLIENTS

44

STATES

7

COUNTRIES

Mission

Our mission is to engage and inspire community leaders around economic opportunity for all. We succeed in this mission when we bring multiple stakeholders together to lay out a desired future for their organization, initiative, community, region, or state. We succeed when we leave in place a framework for collaboration and implementation that can survive political and economic cycles.

TIP works diligently to meet—and exceed—expectations. Our commitment to getting it right is demonstrated by numerous repeat clients over the life of the firm. We pride ourselves on serving as trusted partners that people genuinely enjoy working with.

“

The depth and breadth of TIP staff knowledge and experience is unparalleled. We received expert management and quality product from Tom and his team.

Phedra Redifer, Executive Director
Workforce Solutions for
North Central Texas

”

Leadership

TIP is led by four principals who are ideally suited to assist the City with economic development strategic planning. They are joined by a staff of fulltime analysts, consultants, and production professionals experienced in managing projects similar in scope to the requested work. The TIP team also includes an extensive network of associates and partners whose multidisciplinary skills can be brought to bear on this project. Our principals have spent decades—first as practitioners, then as consultants—building relationships.

As an independent firm, we maintain an entrepreneurial mindset that ensures clients receive tailored solutions and hands-on guidance. With a deep bench of staff and access to a global network of specialized partners, we combine the scale to undertake complex challenges with the responsiveness and customization that practitioners expect. Our structure and approach mean we deliver innovative, actionable solutions with the agility of a boutique firm.



TOM STELLMAN • CEO/FOUNDER

Tom brings a wealth of experience working with communities and businesses. As developer of TIP's Talent-Innovation-Place model, he has helped clients identify sustainable strategies to promote workforce and economic health.



JON ROBERTS • MANAGING PARTNER

Jon is a nationally recognized leader in regional economic development. He has overseen projects throughout the US, as well as in Europe and Asia, and is a frequent speaker for the International Economic Development Council.



JEFF MARCELL • SENIOR PARTNER

Jeff leads high-profile national consulting engagements and provides input from the practitioner's point of view. Prior to joining the firm, he spent a decade leading the Economic Development Council of Seattle and King County.



TRACYE MCDANIEL • STRATEGIC ADVISOR

As a widely recognized strategist with experience in all facets of economic development and travel marketing, Tracye has earned a reputation for creating mutually beneficial partnerships across a broad spectrum of industries.

Project Approach

Serving as the gateway to Big Bend National Park, Alpine is distinguished by scenic assets that drive a thriving tourism sector, as well as higher education and cultural offerings. In leveraging the world's largest dark sky reserve designation and capitalizing on a rapidly expanding outdoor recreation market, it will be critical that the City positions itself for its next phase of growth to support its residents and its future. With extensive experience in economic development strategic planning throughout Texas, TIP is strongly positioned to assist the City with actionable steps for sustainable growth that reflects local priorities and preserves quality-of-place advantages.

TIP is eager to assist the City with its economic development needs. In the remainder of this section, we have provided two potential scopes of work based on our understanding of the City's priorities. The first option will result in the facilitation of a leadership retreat and summary PowerPoint that includes key findings, leadership questionnaire results, priorities identified during the retreat, and recommendations for next steps. The second option outlines the process for a comprehensive economic development strategic plan. Our team is committed to finding the solution that best meets the City's needs and available resources.

Option 1 | Leadership Retreat

1. **PROJECT LAUNCH.** The virtual kickoff meeting provides the opportunity to discuss objectives, define success factors, and review the team's expectations for the engagement.
2. **BACKGROUND RESEARCH.** TIP will review any documents, policies, initiatives, programs, best practices, trends, or other data necessary to prepare for facilitation of the retreat. This will ensure we build on existing knowledge and understand the City and the partner network in which it operates.
3. **LEADERSHIP QUESTIONNAIRE.** We will work with City staff to design a questionnaire for use in soliciting input from planned leadership retreat participants. Upon completion of the questionnaire, TIP will analyze and prepare the results for presentation at the retreat. Insights generated will help guide retreat focus areas and topics for discussion.
4. **LEADERSHIP RETREAT.** TIP will lead a half-day retreat for City of Alpine leadership. Consultants will work closely with project leadership to design a customized retreat agenda that will guide the leadership retreat. Through facilitated discussions, the retreat will focus on identifying key economic development challenges and opportunities and determining next steps. Logistics for the retreat, including arranging the location and the provision of any translation services, would be the responsibility of the client.

DELIVERABLES

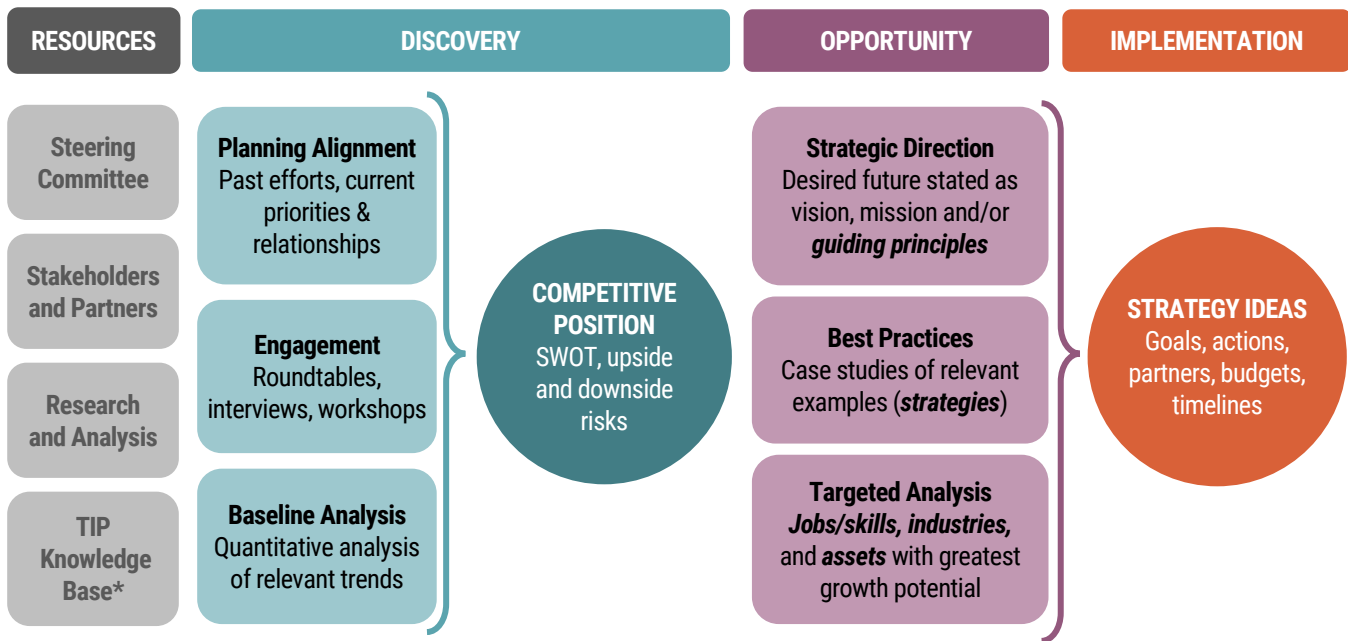
In the execution of this work, TIP will provide the following deliverables in the formats indicated.

- ▶ Facilitation of the client kickoff meeting and any other preparatory client calls.
- ▶ Design of retreat agenda and leadership questionnaire.
- ▶ Facilitation of a leadership retreat, including PowerPoint with discussion topics and questionnaire results.
- ▶ Summary PowerPoint, including key findings, questionnaire results, priorities identified during the retreat, and recommendations for next steps.

Option 2 | Economic Development Strategic Plan

TIP will undertake this work using our proven Theory Into Practice (TIP) planning model. The model's three phases—Discovery, Opportunity, and Implementation—provide a clear and customizable structure for guiding this engagement. Discovery reflects our interest in learning what makes Alpine unique, including current conditions and competitive advantages. The Opportunity phase identifies the big ideas that will contribute to the community's economic vitality and garner widespread support for the planning process. Finally, the Implementation phase ensures the plan goes beyond strategy, providing a roadmap that is actionable and reflects the City's vision for the future. Throughout, we will work with leadership to ensure that the process is responsive and capable of informing near-term action while supporting long-term ambitions.

THEORY INTO PRACTICE PLANNING MODEL



**Extends beyond immediate project team.
Includes prior reports and partner network.*

1. DISCOVERY

We begin by reviewing available materials, visiting with knowledgeable sources, and conducting a targeted analysis of relevant trends to create a common foundation for the planning process.

1.1 PROJECT LAUNCH. At the outset of the engagement, we focus on establishing clear expectations and effective communication, which is the cornerstone of a successful project. Our commitment to getting it right is demonstrated by numerous repeat clients over the life of the firm.

- ▶ **Project guide.** As part of the project launch, we will prepare our *Project Startup Guide*, which sets clear, mutually agreed upon expectations for the engagement. The guide includes anticipated client tasks by phase as well as a detailed list of items we typically request at the outset of the project.
- ▶ **Point of contact.** We recommend the client designates a point person responsible for assisting with scheduling project meetings, helping with stakeholder input (meeting logistics, advertising, and translation services), and coordinating deliverables review.

- ▶ **Kickoff meeting.** The kickoff meeting provides the opportunity to discuss objectives, define success factors, identify stakeholders and partners, formalize the outreach strategy, and review the team's expectations for the engagement.
- ▶ **Team meetings.** We will meet with City staff regularly to report on findings and discuss upcoming tasks. These meetings will allow us to achieve consensus on specific goals and provide the opportunity to refine our work product as we go. The frequency of these meetings will be agreed upon during the project launch.
- ▶ **Steering committee** If an oversight group is not already in place, we can assist with forming a steering committee that is representative of current economic development efforts. Members are responsible for attending meetings (usually monthly), providing input, and reviewing deliverables.

1.2 PLANNING ALIGNMENT. The team will examine the policies, relationships, and organizational priorities that will influence the planning process. Our work on this task will be expanded in subsequent phases and help shape our recommendations.

- ▶ **Policies.** Reviewing background documents (Rio Grande Council of Governments Comprehensive Economic Development Strategy) allows us to build on existing knowledge and to better understand current initiatives and programs that may be relevant to this work.
- ▶ **Relationships.** A scan of the partner network (Brewster County, Alpine Chamber of Commerce, Sul Ross State University, Workforce Solutions Borderplex, Rio Grande Council of Governments) will help define existing relationships within the Alpine market and identify potential partnerships.
- ▶ **Priorities.** Discussions with the appropriate staff will ensure our team has a full picture of the City's economic development initiatives and core functions.

1.3 BASELINE ANALYSIS. We will prepare a targeted assessment of demographic factors that define the area's overall competitiveness and are of greatest concern to economic decision makers. This task will take advantage of available data resources to consider Alpine's current position within the region and identify broader trends that may impact the City's future economic position (e.g., population growth, housing, and migration).

1.4 STAKEHOLDER ENGAGEMENT. Engaging a diverse group of community members and stakeholders is integral to our planning model. Our team will design a custom engagement process that gathers meaningful information to the planning process, raises awareness of economic issues, and builds broad community support for the outcome. TIP encourages robust participation by holding a combination of in-person and virtual events; employing a mix of traditional and innovative user-friendly tools such as Zoom, Mentimeter (live polling), and Zoho (survey translation); and including key staff that are either proficient or fluent in several languages (e.g., Spanish).

- ▶ **Roundtables & interviews.** Roundtables are the linchpin of our stakeholder input process. These input sessions are designed to encourage productive discussions around a targeted set of topics. They are typically conducted with major employers, elected officials, tourism and outdoor recreation stakeholders, small businesses, human resources specialists, real estate professionals, and other experts to gather information about trends, barriers, opportunities, and assets that will help shape our recommendations. Where appropriate, these sessions will be supplemented by one-on-one interviews to solicit feedback on issues that may not surface in a collective setting.
- ▶ **Interactive tools.** To expand participation in the process and ensure diverse perspectives are considered, we can facilitate the use of social media, online surveys, and other interactive tools as agreed upon with the client. These tools are effective mechanisms for engaging stakeholders, gathering anecdotal information about assets and challenges, and increasing buy-in among the broader community. Use of these tools can also set the stage for the City to solicit ongoing input and share updates with the public.

TIP's role in community and stakeholder input sessions would be to prepare the materials and facilitate the discussion. Logistics for the meetings, including arranging the location(s), advertising the sessions, and the provision of any translation services, would be the responsibility of the client.

TARGETED ENGAGEMENT					
A successful planning effort should engage a broad constituency, provide meaningful information to the planning process, raise awareness of economic issues, and build support for the outcome.	OBJECTIVES	Raise awareness of the project, generate "buzz"	Identify strengths, weaknesses, opportunities, and threats (SWOT)	Refine issues, explore opportunities, increase stakeholder buy-in	Dedicate resources, engage other leaders
	TOOLS	Social media, press releases, networking	Resident & business surveys, "town hall" style meetings	Roundtable discussions, personal interviews	Steering committee, task forces, MOUs

1.5 COMPETITIVE POSITION. Findings from the Discovery phase will be used to summarize Alpine's competitive position. In addition to considering strengths, weaknesses, opportunities, and threats (SWOT) that emerge from this work, our analysis will highlight factors that differentiate the area from the competition. The results will suggest potential opportunities and strategic growth areas that will drive our work in subsequent phases.

2. OPPORTUNITY

Building on our Discovery phase findings and a review of best practices, we identify which opportunities are likely to have the greatest potential for success.

2.1 STRATEGIC DIRECTION. Working closely with the client, we will ensure the City's vision and mission statements align with the strategic direction that emerges from the Discovery phase. In addition, we will help craft a set of guiding principles that will embody the goals and objectives of the planning process. This step will provide a framework that both points to recommended actions and establishes priorities among available options.

2.2 INDUSTRY & WORKFORCE ANALYSIS. TIP's analysts will examine the extent to which the regional talent pipeline aligns with the needs of current and potential employers. This task will use a variety of public and proprietary data to profile relevant characteristics of the regional workforce. Findings will be provided in an interactive format.

- ▶ **Employment & industry trends.** We will use employment data by industry to analyze the regional workforce, review growth trends, and identify regional strengths. This analysis will assess long-term trends across business cycles and will incorporate tools such as location quotient analysis to explore strengths and weaknesses.
- ▶ **Labor shed analysis.** To understand Alpine's labor shed, we will illustrate regional patterns through an analysis of LEHD Origin-Destination Employment Statistics (LODES) data. TIP uses data visualizations to show geographic differences between place of employment and place of residence.
- ▶ **Talent pipeline.** To document existing postsecondary offerings in the region (e.g., Sul Ross State University) and illustrate the potential supply of graduates, we will compile published data from the National Center for Education Statistics' Integrated Postsecondary Education Data System (IPEDS) on the number of awards conferred for credit in relevant fields of study.

2.3 SITE SELECTION. TIP will prepare a citywide analysis of site readiness and general infrastructure needs. These tasks will rely on a combination of public and proprietary data.

- ▶ **Infrastructure needs.** Our team will work with the client and its partners to examine emerging public and private infrastructure needs and issues, with an emphasis on underleveraged areas. We anticipate gathering information from public officials and local economic development professionals. We will rely on existing resources such as capital improvement plans and other planning documents. Our team will consider how anticipated development could affect infrastructure needs.
- ▶ **Perception study.** To understand how Alpine is viewed as a place to develop property, and to further refine our understanding of potential opportunities, our consultants will interview approximately four to six local influencers. This task will involve engagement with developers, brokers, site selectors, and other key players in the industry to ascertain their perception of Alpine generally, as well as relative to other locations in the region. Discussions with influencers in the regional site selection process will shed light on how Alpine is viewed as a development opportunity in the region and any potential barriers created by current land use.
- ▶ **Future patterns of growth.** Building on this analysis of Alpine's existing real property, we will identify opportunities for expanding the City's tax base. Among other things, we will consider business and resident needs as well as emerging demographic and business trends that may impact strategies pertaining to potential land use, infrastructure and transportation, building densities, and industry clusters.

2.4 TOURISM ASSESSMENT. How an area is perceived—by the public, by visitors, by the media, by corporations, and by site selectors—is crucial to its economic health. TIP will examine this from two angles. First, we will undertake an objective assessment of the City's hospitality assets and sales tax generation trends. This will be followed by a more subjective dive into the region's image and marketing.

- ▶ **Hospitality assets.** We begin by documenting supply and demand trends to identify Alpine's position as a regional market center for the Big Bend region. We will review key real estate market indicators in the retail and hotel sectors. To better understand the evolving tax base and fiscal position of Alpine as it relates to hospitality, we will analyze trends in revenues generated by sales taxes across the region, including a look at the use of 4A/4B options among regional competitors.
- ▶ **Marketing.** The marketing assessment seeks to answer the question: What image is Alpine projecting? This task will consider the approach used by legacy organizations and other economic development entities in the region, as well as marketing and branding campaigns that are tourism-related, sports- and events-driven, or social media-influenced. The results of this work will suggest recommendations for how best to strengthen regional branding and position Alpine as a prime location for business and talent; coordinate the City's efforts relative to other marketing in the region; and align these efforts with business attraction, retention, and expansion efforts in identified emerging industries.

2.5 BEST PRACTICES. Throughout the strategic planning process, we will draw on our team's extensive network to identify and share with leadership national best practices that may be a fit for Alpine. Based on our work in prior tasks, we will select the use cases most relevant to the City's economic development efforts moving forward. Insights into selected programs or initiatives will help shape recommendations and will be integrated into the final deliverable where appropriate.

2.6 OPPORTUNITY WORKSHOP. The culmination of this phase is a facilitated discussion of potential strategies and opportunities for consideration in the Implementation phase. The purpose of the workshop will be to build consensus on economic development priorities for Alpine. The outcome of this task will be a set of prioritized strategies, along with a collaborative framework for aligning available resources to accomplish them.

3. IMPLEMENTATION

We provide a transparent, actionable plan for achieving the identified goals and objectives.

3.1 STRATEGIC PLAN. Using findings from prior phases, coupled with the experience of the consulting team, TIP will prepare a strategic plan. In addition to outlining specific goals and strategies, the plan will highlight key findings from our quantitative analyses and stakeholder input. Together with the implementation matrix (see Task 3.2), the resulting document will provide specific recommendations and tools needed to implement a long-term economic strategy. We anticipate the plan would address a number of topics, including:

- ▶ Positioning Alpine with key sectors.
- ▶ Aligning the talent pipeline with the needs of current and future employers.
- ▶ Prioritizing infrastructure needs.
- ▶ Assessing tourism assets and marketing initiatives.
- ▶ Evaluating potential public-private partnerships.
- ▶ Suggesting organizational frameworks for accomplishing the identified objectives.

3.2 IMPLEMENTATION MATRIX. TIP will prepare a matrix that accomplishes the following.

- ▶ Identifies responsible parties and potential partnership opportunities.
- ▶ Establishes timelines and sets priorities.
- ▶ Includes budget estimates (where applicable) and identifies potential funding sources.
- ▶ Defines meaningful and realistic performance metrics.

3.3 FINAL PRESENTATION & WORKSHOP. Once the strategy is finalized, we will present the recommendations to the leadership. If a higher profile rollout is desired by the client, this presentation can occur in a forum open to stakeholders or the public. To build momentum for implementation, we will also facilitate an Implementation workshop focused on near-term tasks (60 to 90 days) in conjunction with the final presentation. This step capitalizes on the energy that is present at the rollout and helps to jump start the process.

DELIVERABLES

In the execution of this work, TIP will provide the following deliverables in the formats indicated in parentheses.

- *Project Startup Guide* (PDF of Word document).
- Facilitation of project meetings, such as team meetings, steering committee meetings, and workshops, including electronic versions of any presentations (PowerPoint) or other materials.
- Facilitation of stakeholder input sessions, such as roundtables and interviews, including electronic versions of any presentations (PowerPoint) or other materials.
- Interactive data visualizations (Tableau Public) of the analyses outlined in the scope of work.
- Strategic plan (PDF of Word document) highlighting findings and recommendations, including selected graphics as applicable.
- Implementation matrix (Excel) with goals, strategies, and actions for use assigning roles and timeframes.

Cost Proposal

If TIP is selected based on our approach, qualifications, and experience, our team will work with the City to align the scope with the financial resources available for the execution of this project.

Fees

Our contracts are typically structured as a flat fee, payable in set monthly installments based on the estimated length of the engagement. The estimated cost for the scopes of work described in the previous section is as follows.

- **Option 1 | Leadership retreat:** \$25,000, plus expenses, with total costs not to exceed \$27,500.
- **Option 2 | Economic development strategic plan:** \$110,000, plus expenses, with total costs not to exceed \$120,000.

Expenses

Expenses are subject to approval and are billed at cost. They include custom data purchases (if any) and travel and lodging associated with conducting this work.

- **Travel.** We anticipate a combination of virtual and in-person meetings for this work. The not-to-exceed amount provided for the Option 1 leadership retreat above assumes one in-person trip to the region. The not-to-exceed amount provided for the Option 2 economic development strategic plan above assumes three in-person trips to the region. The per unit cost shown below are estimates only. Actual trips may include a mix of travel modes and varying levels of staffing, travel days, etc. The timing and number of trips would be discussed as part of the development of a project work plan.
- **Deliverables.** All deliverables will be in electronic format. If requested, TIP can provide printed copies at cost. All deliverables will be provided in TIP's color scheme and fonts unless custom branding is agreed upon in advance.

ESTIMATED TRAVEL EXPENSES PER TRIP	PER UNIT COST	TOTAL
Airfare (roundtrip fare for 2 staff members)	\$400	\$800
Parking	\$20	\$120
Car rental/ground transportation	\$100	\$300
Meals & incidentals	\$50	\$300
Lodging (2 nights)	\$200	\$800
Total Estimated Expenses Per Trip		\$2,320

Timeline

The TIP team is available to begin work immediately upon agreement of terms. The estimated timeline for completion of the Option 1 leadership retreat is 45 days. The timeline for the Option 2 economic development strategic plan below assumes an August 2026 start date and estimates six months for project completion. It is intended to provide an overview of the process and can be adjusted to meet project objectives.

TASK	2026					2027
	AUG	SEP	OCT	NOV	DEC	JAN
DISCOVERY						
1.1 Project launch	①					
1.2 Planning alignment						
1.3 Baseline analysis						
1.4 Stakeholder engagement						
1.5 Competitive position		②				
OPPORTUNITY						
2.1 Strategic direction			③			
2.2 Industry & workforce analysis						
2.3 Site selection						
2.4 Tourism assessment						
2.5 Best practices						
2.6 Opportunity workshop				④		
IMPLEMENTATION						
3.1 Strategic plan					⑤	⑥
3.2 Implementation matrix						
3.3 Final presentation & workshop						
ONGOING MEETINGS						
Steering committee meetings						
Staff team meetings						

SELECTED MILESTONES

- ① Kickoff meeting
- ② SWOT
- ③ Strategic direction
- ④ Opportunity workshop
- ⑤ Draft strategic plan
- ⑥ Final strategic plan

NOTE: TIP has a production process that should be factored into timelines for the development of deliverables. This process includes professional proofreading and design. The time required for production may vary based on the type of deliverable, planned uses and audiences, and amount of content.

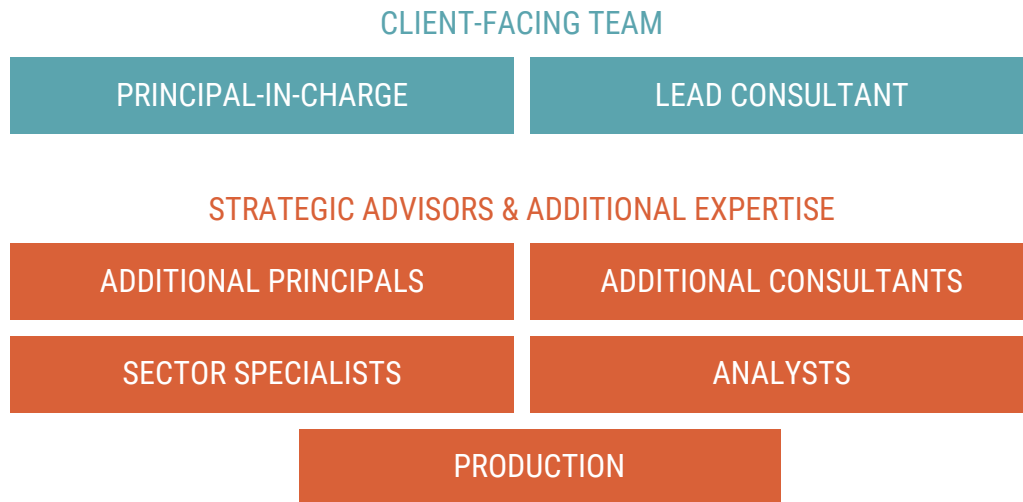
Project Team

At TIP, the work of our consulting team is conducted under the direct supervision of a senior member of the firm. The **principal-in-charge** is actively involved in every phase. TIP founder and CEO **TOM STELLMAN** will act as principal-in-charge and will serve as the primary point of contact for this work. In this capacity, he will participate in the scoping of the project and provide technical and strategic input during each phase.

The principal-in-charge receives input from other senior members of our staff who serve as **strategic advisors** to the work. In addition, a **lead consultant** is assigned to manage each engagement and is responsible for day-to-day client communication, directing project research, and report writing. Vice president **JOHN KARRAS** will serve as lead consultant for this work and will be assisted in these duties by other consultants as needed. As shown in the staffing diagram below, the project leads are assisted by a team of **analysts** and **production professionals**, who have extensive experience preparing thought-provoking analyses and engaging deliverables.

Beyond the immediate project team, our process includes regular brainstorming sessions that involve the entire firm. At these meetings, project managers present their findings for peer review. We believe our clients benefit from this approach, which engages the full brainpower and expertise of our team in addressing their challenges.

A summary of qualifications for TIP personnel is provided in the remainder of this section. Resumes for key team members are provided as an appendix. Additional resumes are available upon request.



Client-Facing Team



TOM STELLMAN • Founder/CEO

Tom brings more than 30 years of experience working with communities and businesses to identify collaborative strategies for achieving economic growth. As developer of TIP's model of Talent, Innovation, and Place, he has helped clients harness their energy and resources to focus on those factors that most impact their success. Over the last decade, Tom's consulting work has increasingly concentrated on the role of talent and social equity in achieving a sustainable future. His client-facing work has engaged high-level executives from many of the nation's leading companies, including JPMorgan Chase, ExxonMobil, and AT&T, along with its largest defense contractors, including Raytheon, Triton Systems, and General Dynamics. As CEO, he embodies TIP's commitment to getting it right. Prior to founding the firm, Tom served as director of international business development and marketing for the State of Texas, where he assisted Texas companies looking to expand and locate in international markets. He also served as staff to the Texas Mexico Authority and as border development coordinator

for the state. Tom received a Bachelor of Arts in Government from the University of Texas at Austin and studied at UT's Institute of Latin American Studies.



JOHN KARRAS • Vice President

John has spent nearly two decades working as a national economic development strategist in communities across 40 US states, as well as Mexico and Canada. In addition to his consulting portfolio, John has built a reputation as a leading thinker on urban revitalization trends and their impact on economic development. In his role as vice president, John focuses on building and maintaining TIP's client relationships. In this work, as in his consulting engagements, he channels his understanding of the factors that drive urban vitality to empower economic development professionals and civic leaders with the knowledge and tools needed to make their communities more vibrant. Prior to joining the firm in 2014, John founded urbanSCALE.com, which introduced the first comprehensive measure of how urban a city is on a scale of 1 to 10. Before entering the economic development field, John worked at the New York City Department of Transportation's Division of Planning & Sustainability and as an urban planning/GIS specialist with AECOM. He holds a Master of Science in Community & Regional Planning from the University of Texas at Austin and a Bachelor of Science in Geography from Texas State University in San Marcos. John is a frequent speaker at economic development conferences, serves as an instructor of training and professional development courses for economic development practitioners, and teaches as an adjunct lecturer at UT-Austin. John lives in Austin with his wife and son, where he lives out his obsession of finding and tasting the world's best tacos and barbeque.

Advisors & Additional Expertise



JON ROBERTS • Principal/Managing Partner

Jon has focused on the role of innovation and technology in economic development since the 1980s. Upon joining TIP as a principal and managing partner in 2000, Jon helped transition the company from its Texas-based site selection practice to a national strategy firm. As managing partner, Jon plays an instrumental role in strategic goalsetting. He has also amassed an impressive portfolio that includes planning work from New York to California, with significant regional projects in the Mississippi Delta, Seattle's Puget Sound, and the Great Lakes area. Prior to joining the firm, Jon was the director of business development first for the State of Washington and then, under Governor Ann Richards, for the State of Texas. During the transition to Governor Bush's tenure, he helped restructure the state's economic development organization and then co-authored the new strategic plan for the State of Texas. Jon also has deep ties to the state of Oregon. He was vice-president with the Oregon Technology Fund and lead investor for the Hood River Brewing Company, managed two start-up technology companies (Fiberlite Composites and LifePort Inc.), and founded a mountain bike company in Portland, Oregon (Fat Tire Farm). He received his BA and MA degrees from the University of Hawaii and did post-graduate work towards his PhD at the University of Oregon. Born and raised in Germany, Jon now resides in Austin and spends his summers in Bend, Oregon.



JEFF MARCELL • Senior Partner

Jeff has more than two decades of experience in economic development as a practitioner and consultant. This hands-on experience brings a deep understanding of how to structure high-functioning, competitive organizations. As a principal, Jeff leads TIP's high-profile national consulting engagements and contributes to the strategic planning of the business. His client portfolio includes facilitating the Governor of Delaware's Economic Development Taskforce that established a new public-private partnership for economic development, supporting the Detroit Regional CEO Group in a review of employer-led solutions to workforce challenges, and leading multiple phases of the State of Washington's defense industry adjustment strategy. Prior to joining TIP in 2014, he was with the Economic Development Council of Seattle and King County for a decade, first as EVP and COO and then as the president and CEO. During this time, he was active in statewide and regional organizations, including serving in leadership roles on the regional workforce council and several industry trade associations. His involvement with these groups coupled with his corporate recruitment experience gives him vital insights into the requirements of firms in a variety of industries. Jeff holds a law degree from the South Texas College of Law, a BA in political science from the University of Illinois at

Chicago, and a certificate in Nonprofit Management from the University of Washington. An avid mountaineer, Jeff makes a point to carve out time to tackle some of the world's most challenging peaks from his home base in the Seattle area.



TRACYE MCDANIEL • Strategic Advisor

Tracye is a recognized trailblazer in economic development and travel marketing, with expertise in spanning more than 50 countries. For over three decades, she has been a trusted advisor to CEOs, nonprofits, public organizations, and private enterprises, creating mutually beneficial relationships across a broad spectrum of industries. In addition to serving as Strategic Advisor with TIP, Tracye holds the role of Chief Growth and Strategy Advisor for the International Economic Development Council (IEDC), helping shape strategy for the world's leading economic development association. She is also past chair of IEDC, served as co-founding chair of IEDC's Race and Economic Development (RED), and sits on the Environmental Management Advisory Board of the Department of Energy. Prior to joining TIP in 2019, Tracye founded McDaniel Strategy Ecosystems and served as president and CEO for two separate state-level marketing and lead-generation organizations: first in New Jersey (where she was appointed by then newly elected New Jersey governor, Chris Christie, and business leaders to serve as the founding CEO of Choose New Jersey) and later in Texas (where she headed up the Texas Economic Development Corporation). Tracye also served as executive vice president and COO of the Greater Houston Partnership where she teamed with business leaders to raise more than \$32 million and to devise and execute Opportunity Houston, the organization's successful economic development global marketing and lead generation initiative. Tracye also served on the Board of Regents of Texas Southern University, one of the nation's largest historically Black universities (HBCU). She holds a Bachelor of Science in Communications from the University of Texas at Austin.



ALEX COOKE • Senior VP Consulting

Alex has over 30 years of experience that includes economic development, management consulting, higher education, and legislative affairs. Since joining TIP in 1997, he has managed economic strategy projects for local, regional, state, and federal clients extending from Alaska to the US Virgin Islands. Alex began his career at TIP running the Invest in Texas Alliance, an international marketing consortium that generated dozens of foreign direct investment leads for Texas communities and utilities. Today, as SVP of consulting services, Alex is responsible for both client engagement and managing TIP's team of consultants. Alex's areas of expertise include facilitating public-private partnerships for economic development, preparing economic development organizational plans, and tracking the aerospace and defense sector. He is a member of the Association of Defense Communities and has worked at the local and state levels on defense-related economic development projects. His other experience includes working as a public-sector management consultant with MGT of America and as Director of Research and Grants for the International Business Education Program at Texas Tech University's Rawls College of Business. Alex holds a Master of Public Affairs from the LBJ School of Public Affairs at University of Texas at Austin and a Bachelor of Arts from Texas Tech University. Alex lives in Austin with his son and dog, where he enjoys playing pickleball, hiking the city's trails, and smoking BBQ.



BRENT MCELREATH, AICP • SVP, Research & Development

Brent has more than 25 years of experience in comparative urban economic analysis of US and international cities. He has authored, co-authored, and edited numerous white papers, articles, and serial reports on global property and infrastructure markets and has monitored infrastructure investment performance in the US, Europe, Asia, and Australia. As senior vice president of TIP's research effort, Brent brings his extensive experience managing public- and private-sector research teams and an understanding of global economic and demographic drivers to TIP's client work. As a vice president at MSCI prior to joining TIP, Brent participated in the development of a geographically standardized global tool that evolved from the consolidation of dozens of asymmetrical national databases. While at PPR (now CoStar), he supervised the publication of 250+ quarterly property market forecasts. Other achievements in his career have included the design of a scenario modeling system for analyzing urban growth patterns; improvements and refinements to outdated models of fiscal impact analysis; and the design of data collection systems for analyzing and modeling global real estate markets. Brent is an AICP-certified planner and a long-time member of the American Planning

Association. He received a Master of Community and Regional Planning and Bachelor of Business Administration in Finance from the University of Texas at Austin.



EVAN JOHNSTON • Senior Analyst

Evan has nearly 10 years of experience and specializes in regional labor market analysis and data manipulation. As a senior analyst at TIP, he organizes data systems for visualization and dissemination, creates data-driven analytics across a variety of topics, and researches policy to help contextualize the data. His recent work includes developing TIP's occupational assessments of job risk, quality, and access in addition to expanding the firm's workforce analytics with an equity lens and an increased emphasis on where and how people work. His previous experience includes research on gender diversity in high-tech employment growth and the development of entrepreneurial ecosystems at the IC2 Institute and the McCombs School of Business at the University of Texas at Austin. Evan holds a Bachelor of Arts in Economics and Psychology and a Bachelor of Science in Mathematics from the University of Texas at Austin in addition to certificates in applied statistical modeling, computer science, and business.



AJAY KASTURIRANGAN • Analyst

Ajay specializes in leveraging machine learning, generative AI, and dashboard creation to deliver actionable insights tailored to client needs. At TIP, he develops frameworks for data engineering and crafts data-driven tools and dashboards that track key quantitative and qualitative economic indicators. Ajay's work is rooted in a strong analytical foundation built through extensive research and academic experience, including a presentation at the 2023 Applied Urban Science Conference in New York City on enhancing urban commutes for visually impaired individuals. Before joining TIP, Ajay honed his skills as a data analyst in the insurance industry, where he designed enterprise-level dashboards and analyzed sales, risk, and financial data. His experience ensures that he can translate complex data into clear, actionable insights for clients. Ajay also served as a course assistant for graduate-level courses in machine learning and data analytics at New York University (NYU), where he earned his Master of Science from the Center for Urban Science + Progress. He also holds a Bachelor of Technology from Manipal Institute of Technology.



REECE NEATHERY • Analyst

Reece has experience developing municipal and county-level comprehensive plans, including stakeholder-focused projects aimed at creating long-term growth plans for rural Texas communities. While previously working in the real estate field, he provided data analysis and visualization of proprietary real estate data to report trends in both housing and commercial markets. As an analyst at TIP, Reece gathers and analyzes fiscal, demographic, and commercial real estate data to allow project consultants to communicate clearly with stakeholders. He specializes in GIS mapping and analysis, using maps to effectively convey the information contained in a dataset in a way that is easily understood and visually appealing. Reece received his Master of Urban Planning from Texas A&M University, where he performed extensive research on placemaking and walkability in regions of extreme heat. He also earned a Bachelor of Science in Geography with a minor in Mathematics from the University of Alabama.



MEREDITH EBERLE • Senior Graphic Designer

Meredith possesses more than a decade of experience in graphic design. As TIP's senior graphic designer, Meredith draws on both her career experience and fine-arts education to help shape the look and feel of TIP's presentations, communications, and deliverables. Her contributions include design and layout; custom infographics, maps, and illustrations; project websites; and other creative digital and print media. Meredith studied at The School of The Art Institute of Chicago and the University of North Texas, graduating with honors. She received a Bachelor of Arts in Photography with a minor in Social Science. Outside of TIP, Meredith pursues other artistic endeavors, including music, photography, and writing, which further shape her creative contributions to the firm.

Firm Experience

Since our founding in 1995, TIP has been independently owned and operated. This allows us to be nimble and responsive to the specific needs of clients and the communities they serve. We have had the privilege of working with more than 425 clients to build and maintain healthy economies.

Differentiators

Our decades-long experience in strategic planning for economic and workforce development, combined with hands-on program management experience, brings significant value to the City's efforts.

- **PROVEN TRACK RECORD.** We have an extensive [national portfolio](#) comprised of more than 600 engagements in 44 states and 7 countries, including strategic planning projects throughout West Texas. Our work in the region also includes strategic planning engagements for the Borderplex Alliance, El Paso Community Foundation, Midland, Odessa, Pampa, Lubbock, Amarillo, Seminole, Del Rio, and Abilene.
- **TEXAS KNOW-HOW.** As an Austin-based firm with 30 years of experience, our team has worked extensively throughout Texas, conducting economic development and workforce projects spanning from the Texas Panhandle to the Gulf Coast. Our deep history of serving communities in the state affords us a unique understanding of local and state economic and fiscal trends. No other firm knows economic, workforce, and community development in Texas—rural, suburban, and urban—like we do.
- **TOURISM EXPERTISE.** TIP is adept at helping communities see the linkages between tourism promotion and sustainable economic strategies. We have crafted plans for numerous communities that rely on revenue from tourism and related sectors, including Gunnison, Colorado; Pinellas County, Florida; Northwest Florida; Asheville, North Carolina; Sun Valley, Idaho; Corpus Christi, Texas; and Hot Springs, Arkansas.
- **INNOVATIVE SOLUTIONS.** Our expansive portfolio affords understanding of national and international best practices, command of the latest industry trends, and close relationships with real estate professionals and corporate site selectors across the US. We leverage this deep well of knowledge to create innovative solutions that give our clients a competitive edge.
- **ORGANIZATIONAL EXPERTISE.** TIP has worked with public, private, and public-private economic development organizations across the US. We have a nuanced understanding of their roles and can offer insights into opportunities that help these entities leverage their positions and resource their missions within local, regional, and state economic development ecosystems. Our team has even helped clients such as the City of Dallas, Texas, and the Delaware Prosperity Partnership build new entities from the ground up.
- **CROSS-FUNCTIONAL ENGAGEMENT.** We engage the appropriate groups to gather meaningful information, raise awareness of economic issues, and build support for the outcomes. TIP's projects are typically guided by leadership teams comprised of representatives from multiple jurisdictions and areas of interest, including corporations, economic development, higher education, and workforce. As a result, we know how to balance competing interests and identify shared goals within communities and organizations to create consensus-based visions for the future.
- **HOLISTIC APPROACH.** Our years of experience and national portfolio have taught us that Talent, Innovation, and Place are essential to economic resilience and prosperity. Rooted in the understanding that economic vitality is dependent on these three key factors, our holistic approach provides future-ready strategies that ensure communities are prepared to compete for businesses, people, and funding successfully.

In short, our team has the capability, creativity, and commitment to get it right. Hiring TIP to lead your strategy process will result in 1) a shared vision for economic and organizational resilience; 2) clear strategies to support the vision; and 3) an actionable plan for moving forward.

References

The following are selected examples of TIP's work, along with corresponding contact information and links to online deliverables (where available). These clients can speak to our team's ability to deliver a quality, professional product on time and within budget. Additional information about these and other projects can be found on our online portfolio at <https://tipstrategies.com/portfolio/>.



MIDLAND DEVELOPMENT CORPORATION (TX) PRIORITY MIDLAND COMMUNITY VISIONING

CHALLENGE

Midland's economy was thriving during the latter half of the last decade due to an ongoing energy-led expansion. Fueled by this expansion, the city added residents at a pace faster than almost any other city in the nation and greatly increased employment opportunities. This rapid growth, however, challenged city institutions by placing tremendous and unsustainable pressure on infrastructure and resources. A steep rise in housing costs threatened existing residents' quality of life and hampered the region's business and workforce retention and recruitment efforts.

RESPONSE

In response to these challenges, Midland-area elected officials engaged TIP Strategies, along with The McChrystal Group and The Perryman Group, to facilitate a community visioning process. The Priority Midland initiative was designed to bring together Midland-area taxing entities, community leaders, and other stakeholders into a collaborative forum to develop a strategic investment plan for the community. Representatives from public entities, foundations, and private industries met on numerous occasions for nearly a year to identify community goals, create alliances, and develop partnership-based solutions to Midland's challenges. Participants were assigned to working groups organized around five topic areas: education, health and wellness, housing, infrastructure, and quality of place. Through these working groups, stakeholder meetings, and leadership of the steering committee, nearly 750 people attended a Priority Midland event, and approximately 135 people participated in a core working group session. The initiative's transparent and participatory approach has already increased communication and collaboration among local governmental entities and created stronger partnerships between the public and private sectors. In addition to creating a plan of action to address some of Midland's most pressing issues, the resulting "roadmap" helped increase residents' confidence that limited public resources can be strategically allocated and fully leveraged, and has helped identify additional resources beyond the public realm that can be brought to bear.

REFERENCE

Sara Harris, Executive Director, Midland Development Corporation | 200 N. Loraine Street, Ste. 610, Midland, TX 79701 | PH 432.253.8018 | sharris@midlandtxedc.com



KERR ECONOMIC DEVELOPMENT CORPORATION (TX) STAKEHOLDER RETREAT

CHALLENGE

Nestled in the Texas Hill Country, Kerr County offers an attractive quality of life and the City of Kerrville's downtown amenities, making it a favorite among retirees. However, the county's relatively low levels of educational attainment, high median age, lack of inventory for industrial or office users, and distance from large markets presented significant workforce challenges. A collaboration of city and county stakeholders was necessary to identify the area's advantages and strategies to positively impact population growth, job creation, and investment.

RESPONSE

The Kerr Economic Development Corporation (KEDC) contracted with TIP to facilitate a half-day retreat for economic development stakeholders. The retreat was held on May 21, 2019, with approximately 25 attendees, including KEDC board members, the Kerrville Economic Improvement Corporation, the Kerrville City Council, the Kerr County Commissioner's Court, and the Kerrville Public Utility Board, with an open invitation to the public. The goals of the retreat included a review of TIP's research and findings; a discussion of the area's strengths, weaknesses, opportunities, and threats from a site consultant point of view; an evaluation of goals and key economic opportunities; and developing next steps. The retreat benefited from the in-depth engagement of attendees, representing a variety of perspectives in Kerr. Three key goals emerged: 1) increase regional collaboration including the creation of a Hill County economic development organization; 2) create an economic development strategic plan to inform goals and metrics for success; and 3) realign assets for growth. Participants ended the retreat by selecting concrete actions that would help further the three priority goals within the next 30 days. To conclude the engagement, TIP provided KEDC a memo consolidating key data points, stakeholder input, goals, and recommendations.

REFERENCE

Gilberto Salinas, Executive Director & CEO, Greater Brownsville Incentives Corporation (former Executive Director, Kerr Economic Dev. Corp.) | 500 E St. Charles Street, Brownsville, Texas | PH 956.561.4133 (main office) | GSalinas@greaterbrownsville.com

Image Credit: Kerrville_tx_city_hall_2015 by Larry D. Moore via Wikimedia Commons (CC by 3.0)



TOWN OF SAHUARITA, AZ

SAHUARITA ECONOMIC DEVELOPMENT P3 MASTER PLAN

CHALLENGE

Located just south of Tucson near the US-Mexico border, the Town of Sahuarita, Arizona, has experienced rapid growth since its incorporation in 1994. Proximity to the University of Arizona (UA) and the recent completion of the Sahuarita Advanced Manufacturing and Technology Center (SAMTEC) have opened opportunities for the community to build on its strong (but historically narrow) group of major employers. With a population of over 35,000, Sahuarita stands at a crossroads; it can either respond to growth with a carefully considered economic development strategy or continue as a bedroom community, with most residents leaving for both work and play. By cultivating priorities that support a vision of what Sahuarita could be, leadership can influence future growth.

RESPONSE

To help Sahuarita realize its economic potential, the Town engaged TIP Strategies to produce the *Sahuarita Economic Development P3 Master Plan* (SP3), named after the three goals that center the plan: People, Prosperity, and Place. Built on prior planning efforts and shaped by a set of guiding principles, SP3 aims to position Sahuarita as a dynamic growth center in the Tucson metro area. The People goal sets out strategies for creating a robust talent pipeline by aligning local education institutions (UA, Pima Community College, and the Sahuarita Unified School District), increasing the availability of wraparound services, and establishing a coordinated talent marketing effort. Spurring the growth of new and existing industry, with an emphasis on leveraging local and regional innovation assets, is the objective of the Prosperity goal. The Place goal focuses on building a community identity that goes beyond the predominant residential brand of Sahuarita—to include more diverse employment opportunities and a wider array of amenities—with the goal of establishing the Town as Pima County's largest and most successful suburb. SP3 not only provides a framework for evaluating potential projects and investments, but it also serves as a roadmap to the future that awaits Sahuarita if local leadership embraces focused and strategic growth.

REFERENCE

Victor Gonzalez, Economic Development/Public Affairs Director | 375 W Sahuarita Center Way, Sahuarita, AZ 85629 | PH 520.822.8817 | vgonzalez@sahuaritaaz.gov

DELIVERABLE

Sahuarita Economic Development P3 Master Plan | February 2024
<https://sahuaritaaz.gov/DocumentCenter/View/10740/Sahuarita-Economic-Development-P3-Master-Plan-FINAL>
 Sahuarita Quantitative & Geospatial Analysis | June 2023, updated April 2024
<https://public.tableau.com/app/profile/tipstrategies/viz/2023SahuaritaEconomicContextAnalysis/Title>



CITY OF GUNNISON, CO

THE GUNNISON ADVANTAGE: PEOPLE, PLACE, OPPORTUNITY

CHALLENGE

Located in west-central Colorado, the City of Gunnison serves as a gateway to the Gunnison Valley and nearby towns like Crested Butte. Known for its remote setting, cold climate, and strong sense of community, Gunnison combines natural beauty, recreation, and economic stability. It stands out among Colorado mountain towns for its high housing occupancy, low unemployment, and a year-round population that outnumbers tourists. Anchored by institutions such as Western Colorado University, Gunnison Valley Health, and the regional airport, the local economy has grown steadily. However, the City now faces significant challenges: rising infrastructure demands, downtown vacancies, slowing tax revenues, and declining housing affordability. Sales tax revenues rose just over 1 percent from 2023 to 2024, while inflation was about 3 percent, creating a widening gap between revenues and costs. As Gunnison nears an inflection point, strategic growth and revenue diversification are essential to maintaining services and supporting long-term community well-being.

RESPONSE

In fall 2024, TIP Strategies was engaged by the City to prepare an economic development strategy that would outline a bold vision for Gunnison's next five years. Building on priorities identified by the Gunnison City Council prior to launching the planning process—economic prosperity, housing affordability, infrastructure resilience, organizational performance, and public engagement—TIP crafted a plan framework centered on three strategic initiatives: invest in place, grow the outdoor recreation economy, and leverage science and technology. The resulting plan, *The Gunnison Advantage: People, Place, Opportunity*, capitalizes on the community's existing anchor institutions, including Western Colorado University which serves as a major economic engine. In addition to bringing professors, students, and visitors to town, the university hosts ICELab, a local coworking and innovation space. Other key assets that give the community a distinct advantage include Gunnison–Crested Butte Regional Airport, Gunnison Valley Health, and a network of partner organizations including Gunnison County, the Gunnison Country Chamber of Commerce, the local school district, and the Tourism and Prosperity Partnership. By aligning these anchors under the umbrella of a coordinated strategic plan—led by a new public-private partnership—Gunnison can become a place where quality of life and economic opportunity thrive. *The Gunnison Advantage* was supplemented by two separate deliverables: an in-depth quantitative and geospatial analysis provided to the City in early 2025 as an interactive data visualization in Tableau and an Excel-based matrix to guide the plan's implementation.

REFERENCE

Amanda Wilson, City Manager | 201 W. Virginia Ave., Gunnison, CO, 81230 | PH 970.641.8080 | awilson@gunnisonco.gov

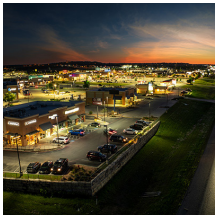
DELIVERABLE

The Gunnison Advantage: People, Place, Opportunity | May 2025
<https://cms8.revize.com/revize/gunnisonco/Economic%20Development%20Strategic%20Plan%202025-06-02.pdf>

Image Credit: Gunnison, CO aerial photo via AdobeStock.

Featured Projects

TIP has successfully undertaken hundreds of projects similar in scope and size to the work requested. The following are selected projects that showcase some of our most relevant work in Texas and across the US.



COPPERAS COVE ECONOMIC DEVELOPMENT CORPORATION (TX) | ENVISION COPPERAS COVE

TIP was engaged to prepare a five-year economic development strategic plan. Envision Copperas Cove is intended to inform the CCEDC's activities, guide the prioritization of projects and investments, and build community support, all in the interest of diversifying the economy and ensuring prosperity. Embedded within the plan are four guiding principles: leveraging the region's veteran population, building a distinct community identity, making strategic investments, and creating a more regional approach to workforce and economic development.

Image Credit: Copperas Cove aerial at sunset-courtesy of Casey Benson with VikingFilmWorks.



ROSENBERG DEVELOPMENT CORPORATION (TX) | ECONOMIC DEVELOPMENT STRATEGIC PLAN

As part of preparing a 10-year economic development strategic plan, TIP identified seven goals. These goals, and the associated strategies and actions, were organized into development-related goals and organizational goals. Through this approach, the RDC can help support Rosenberg's essential manufacturing and distribution sectors, strengthen the local retail sector to increase sales tax revenue, and bring new vibrancy to the community by revitalizing key corridors.

Image Credit: Water tower courtesy of the City of Rosenberg.



CITY OF HARKER HEIGHTS, TX | BUSINESS ATTRACTION PLAN

TIP was engaged to create a Business Attraction Plan that identified potential industry targets and prioritized areas of town ripe for development and redevelopment. TIP identified six recommendations to drive future business attraction efforts. Each recommendation centered on a specific target industry area and was tied to one or more of the five real estate opportunities identified for driving business growth in Harker Heights. TIP also provided guidance on potential organizational structures, along with examples of potential strategies for improving regional collaboration.

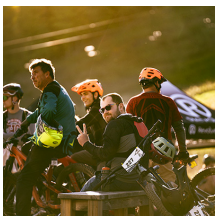
Image Credit: Young African American female student making notes at military classroom training via AdobeStock.



BEE DEVELOPMENT AUTHORITY (TX) | ECONOMIC DEVELOPMENT STRATEGIC PLAN

The Bee Development Authority in collaboration with Bee County, the City of Beeville, and Coastal Bend College, engaged TIP to prepare a strategic plan to guide the county's growth over the next five years. The resulting plan was structured around three goals, five target industries, and five measurable outcomes designed to foster increased private sector investment, business development, and job creation in Bee County. The plan called for the creation of an independent public-private partnership to lead the county's efforts and to present a coordinated voice for economic development in the county.

Image Credit: Douglas A-4 Skyhawk, Bee County Courthouse in Beeville, Texas, by Ken Lund via Flickr (CC BY-SA 2.0).



OUTDOOR RECREATION INNOVATION ACTION NETWORK—CENTRAL UPPER PENINSULA (MI) | OUTDOOR RECREATION INDUSTRY GROWTH PLAN

The Central Upper Peninsula Planning and Development Regional Commission and Innovate Marquette secured funding from the US Economic Development Administration to develop a comprehensive strategy focused on outdoor recreation technology, electrified mobility, and business development. The Outdoor Recreation Innovation Action Network (ORIAN), a public-private collaborative, worked with TIP Strategies to guide the initiative. The resulting plan provides a framework for fostering each of the sector's three segments: (1) the industries that supply the equipment needed by outdoor enthusiasts; (2) the ancillary goods and services that support the outdoor economy, including tourism; and (3) the natural features, physical infrastructure, and assets that underpin the sector.

Image Credit: Men waiting to compete in a mountain bike competition by Kyle Bolen Photo.

Appendix: Resumes



TOM STELLMAN

CEO/Founder

tom@tipstrategies.com

EDUCATION

- Bachelor of Arts, Government, University of Texas at Austin

EXPERTISE

- International and domestic recruitment
- Talent management and workforce development
- Regional economic strategies
- Automotive supplier strategies
- Defense-dependent communities

AFFILIATIONS

- Board of Directors (former), Texas Economic Development Council
- Advisory Board Member (former), Community Development Institute
- Board Member (former), Camino Real Export Council
- Board Member (former), Center for International Business and Economic Research at the University of Texas at Austin
- Instructor, Texas Basic Economic Development Course

ABOUT

Tom Stellman is founder of the consultancy and leads high-impact project engagements throughout the country. As developer of TIP's model of Talent, Innovation, and Place, he helps clients identify their core value and build consensus around strategies to promote economic health. He is the lead author of TIP's Automotive Profile, the Invest in Texas Business Guide, and the Texas Manufacturing Skills Gap.

EXPERIENCE

Over the last decade, Tom has led defense-related engagements, including the preparation of a statewide defense diversification strategy for MassDevelopment; an economic growth strategy for the bi-state region surrounding Fort Campbell; and an economic diversification plan for Eastern Kern County, CA. He has also expanded the firm's workforce practice, including talent-driven analyses and strategies for regional organizations in Tampa Bay, Houston, Milwaukee, El Paso, and South Carolina.

In addition to leading consulting engagements, Tom developed and launched the Invest in Texas Alliance, a marketing initiative sponsored by 26 economic development agencies and electric utilities. His team targeted both domestic and international growth companies through a unique mix of direct marketing and networking, resulting in over \$3 billion in investment leads and the location of 15 companies.

Prior to establishing TIP, Tom was director of the Office of International Business for the Texas Department of Commerce, where his team was charged with promoting the state's exports, marketing the state to foreign investors, and facilitating communication between foreign investors and economic development organizations statewide. He also served as staff to the Texas Mexico Authority and as border development coordinator for the state. A Texas native, Tom lives in Austin with his wife and their four children.

SIGNIFICANT PROJECTS

- **Statewide planning:** Texas Workforce Commission, Economic Development Districts of Idaho, Idaho Department of Commerce, Oregon Talent Council.
- **Economically driven strategies for workforce boards:** Western Kentucky Workforce Investment Board; Workforce Solutions of Central Texas, Rural Capital Area, North Central Texas, and Lower Rio Grande Valley (TX); Clarksville-Montgomery County, TN.
- **Regional planning and targeting analysis:** Tampa-Hillsborough, FL; Bismarck-Mandan and Greater Fargo Moorhead, ND; WIRED 26-county region (Louisville, KY/IN area).
- **Defense-related work:** State of Massachusetts; Fort Campbell (KY); Kern County, CA; Fort Hood (TX); Sheppard AFB (TX); Anniston Army Depot (AL); Eglin AFB (FL).
- **Rural entrepreneurship assessments:** Northeast Texas and Southwest Arkansas.
- **Marketing initiative:** Invest in Texas Alliance.



JON ROBERTS

Managing Partner

jon@tipstrategies.com

EDUCATION

- Post graduate research, University of Oregon
- Master of Arts, Political Philosophy, University of Hawaii
- Bachelor of Arts, University of Hawaii

EXPERTISE

- International and domestic recruitment
- Regional economic strategies
- Venture capital and high-growth entrepreneurship
- Economic development marketing

AFFILIATIONS

- Fellow of the Washington World Affairs Council (Seattle)
- Economic Development Certification, National Development Council
- Member, Texas Economic Development Council
- Member, International Economic Development Council
- Board of Trustees (former), KMFA radio (Austin, Texas)

ABOUT

Jon Roberts has been a principal and managing partner at TIP Strategies since 2000. He helped transition the company from its Texas-based site selection practice to an economic strategy firm with major national recognition. His portfolio includes planning work from New York to California, with significant regional projects in the Mississippi Delta, Seattle's Puget Sound, and in the Great Lakes area.

EXPERIENCE

Prior to joining TIP, Jon was the director of business development first for the State of Washington and then under Governor Ann Richards for the State of Texas. During the transition to Governor Bush's tenure, he helped restructure the state's economic development organization and then co-authored the new strategic plan for the State of Texas. Jon also has deep ties to the state of Oregon. He was vice-president with the Oregon Technology Fund and was the lead investor for the Hood River Brewing Company (Full Sail), which continues to hold a prominent place in the craft brewing industry. He also managed two start-up technology companies: Fiberlite Composites and LifePort Inc. LifePort was subsequently acquired by Sikorsky.

Jon has served on the boards of several startup technology companies and on state task forces and gubernatorial committees. He has lectured in business at the University of Washington, the University of Texas, and was on the faculty at Marylhurst College in Portland, Oregon. Jon was also the founder of a mountain bike company in Portland: the Fat Tire Farm, which now operates multiple retail outlets.

Born and raised in Germany, Jon has traveled extensively throughout Europe and Asia. He resides in Austin but spends his summer in Bend, Oregon.

SIGNIFICANT PROJECTS

- **State and regional economic development planning:** Texas Higher Education Foundation; Mississippi; Puget Sound Regional Council (WA); Delta Regional Authority (multi-state); Gulf Coast Community Foundation (MS).
- **Countywide economic development planning:** Jackson County, MS; Chester County, PA; Forsyth County, GA; Jefferson Parish, LA; Montgomery County, MD; Green Bay, WI; Wausau, WI.
- **Citywide economic development planning:** Fort Collins, CO; Clearwater, FL; Redmond, WA; McKinney, TX.
- **Comprehensive economic development strategies:** Association of Central Oklahoma Governments; Richmond, VA.
- *Envision Central Texas* project for regional planning in the Austin Metro area.
- State of Texas Strategic Economic Development Plan.
- Recruitment of Matsushita Semiconductor (NSC) to Washington.



JEFF MARCELL

Senior Partner

jeff@tipstrategies.com

EDUCATION

- Juris Doctorate, South Texas College of Law
- Bachelor of Arts, Political Science, University of Illinois at Chicago

EXPERTISE

- Policy development
- Competitive analysis and positioning
- Organization fundraising
- Change management
- Process reengineering

AFFILIATIONS

- Past Chair, Washington Economic Development Association
- Board and Executive Committee Member (former), Puget Sound Economic Development District Board
- Founding Board Member, Aerospace Futures Alliance
- Board Member (former), Washington Aerospace Partnership
- Board and Executive Committee Member (former) Seattle-King County Workforce Development Council
- Board Member (former), Seattle Metropolitan Chamber of Commerce
- Member (former), Multi-cultural & Small Business Task Force, Seattle Metro Chamber

ABOUT

As a principal, Jeff Marcell leads high-profile national consulting engagements and contributes to the strategic planning of the business.

EXPERIENCE

Before joining TIP, Jeff served as the president and CEO of the Economic Development Council of Seattle and King County (EDC). He was responsible for the organization's mission of business and job creation, retention, expansion, and recruitment in King County. Jeff joined the EDC in 2004, and during his tenure, rebuilt the organization's client-based economic development program.

Prior to joining the EDC, Jeff was an economic development consultant with Angelou Economics, and a marketing executive in the Economic Development Division of the Greater Houston Partnership. He was responsible for retaining and recruiting corporate expansions and relocations by marketing and promoting the Houston region nationally and internationally. During his term with the Partnership, the organization brought in over 25,000 jobs to the Houston region with \$3.4 billion in annual economic impact to the community.

In 2007, Jeff was named one of the Puget Sound Business Journal's 40 Under 40. In 2013, he received the MacArthur Award for Leadership from the Washington State Department of Commerce. He has been recognized by the IEDC for his efforts in Technology-Led Economic Development and Clean Technology and was the recipient of an Outstanding Board Service Award from the Seattle-King County Workforce Development Council, 2012.

SIGNIFICANT PROJECTS

- Led strategies for counties including Charleston and Greenville in South Carolina; Miami-Dade in Florida; Lewis, Kittitas, and Klickitat in Washington; and Oakland County in Michigan.
- Conducted strategies for regions in California's Central Coast (Santa Barbara and San Luis Obispo Counties); the Chicago, Illinois, area; East Central Michigan; North Iowa; Northwest Indiana.
- Drafted program and operation plans for the Delaware Prosperity Partnership, the Washington Military Alliance (on behalf of the Washington State Department of Commerce), and Newport County, RI.
- Conducted strategic planning for San Luis Obispo, CA; Miami-Dade County, FL; Minneapolis-St. Paul, MN; Detroit, MI; City of Auburn, WA; City of Corning, NY; Missouri City, TX; and City of Shelton, WA.
- Supervised the recruitment, retention, and expansion of 65 companies representing nearly 7,000 primary jobs in the Seattle region.



TRACYE MCDANIEL

Strategic Advisor

tracye@tipstrategies.com

EDUCATION

- Bachelor of Science in Communications, University of Texas at Austin

EXPERTISE

- International and domestic market development
- Business recruitment, expansion, retention
- Economic development marketing
- Tourism development and marketing
- Fundraising strategies
- Workforce strategies
- Regional economic development
- State and regional public-private partnerships

AFFILIATIONS

- Member, US Department of Energy's Environmental Management Advisory Board
- Past Chair, International Economic Development Council
- Member, Texas Economic Development Council
- Fellow, Ford Foundation Regional Sustainable Development
- Board of Directors, NAIOP—New Jersey Chapter
- Appointed, Council on Innovation
- Appointed, New Jersey Military Installation Growth and Development Task Force
- Board member (former), Texas Economic Development Corporation

ABOUT

Tracye McDaniel is a recognized trailblazer who has led successful public and private economic development organizations at the state and regional level under five governors in two states. She has been a trusted advisor to CEOs, nonprofits, public organizations, and private enterprises for more than three decades. Tracye has earned a reputation for creating mutually beneficial strategic partnerships among leaders across a broad spectrum of industries. In addition to serving as a Strategic Advisor with TIP Strategies, she holds the role of Chief Growth and Strategy Advisor for the International Economic Development Council (IEDC), helping shape strategy for the world's leading economic development association.

EXPERIENCE

Prior to joining TIP, Tracye founded McDaniel Strategy Ecosystems and served as president/CEO for two separate state-level marketing and lead-generation organizations: first in New Jersey (where she was appointed by then newly elected New Jersey governor, Chris Christie, and business leaders to serve as the founding CEO of Choose New Jersey) and later in Texas (where she headed up the Texas Economic Development Corp.). Her expertise in international business development and marketing spans more than 50 countries.

Tracye also served as executive vice president and COO of the Greater Houston Partnership, Houston's most influential business organization. During her tenure she refined and implemented the organization's 10-year strategic plan and teamed with business leaders to raise more than \$32 million and to devise and execute Opportunity Houston, the organization's successful economic development global marketing and lead generation initiative.

Tracye is known for building accomplished teams that get results. She is a sought-after speaker, presenting to national and international audiences, and has published and appeared in global publications and news outlets. Tracye lives in Austin, Texas.

SIGNIFICANT PROJECTS

- **State and regional strategic planning.** Texas Association of Business; Greater Baltimore Committee (MD); Fort Bend County, TX; Greater Fort Wayne, Inc. (IN); Northeast Florida.
- **Organizational and entity development:** Department of Economic Equity and Opportunity, Harris County, TX; City of Dallas Economic Development Corporation (TX); Columbus Partnership (OH).
- **Facilitation:** First two cohorts of the International Economic Development Council's (IEDC's) Equitable Communities Initiative.
- **Economic development fundraising:** Opportunity Houston (TX), Choose New Jersey.
- **Public-private partnerships state/regional level:** Choose New Jersey, TexasOne (Texas Economic Development Corporation), and Greater Houston Partnership (TX).
- **Economic development marketing:** Texas Wide Open for Business, Office of the Governor Economic Development and Tourism.
- **Tourism development/marketing:** Texas: It's Like A Whole Other Country, Texas Department of Economic Development & Tourism.



JOHN KARRAS

Vice President

john.karras@tipstrategies.com

EDUCATION

- Master of Science, Community & Regional Planning, University of Texas at Austin
- Bachelor of Science, Geography, Texas State University-San Marcos

EXPERTISE

- Strategic planning
- Target industry analysis
- Economic and fiscal impact analysis
- Marketing and digital lead generation
- Downtown revitalization
- Urban planning and transportation policy
- GIS mapping and spatial analysis
- Real estate trends
- Community brand and image

AFFILIATIONS

- Instructor, Texas Basic Economic Development Course
- Instructor, International Economic Development Council (IEDC) Strategic Planning
- Adjunct Faculty, Sustainable Urban Economic Development Planning course, Master of Science, Community & Regional Planning, University of Texas at Austin
- Member, International Economic Development Council
- Member, Texas Economic Development Council

ABOUT

John Karras has devoted his career to the bold idea that every community has the potential to become a more vibrant place. As vice president with TIP Strategies, John channels his energies to empower economic development professionals and civic leaders with the knowledge and tools needed to make their communities more vibrant.

EXPERIENCE

John has spent nearly two decades working as a national economic development strategist. John's economic development work has taken him to 40 US states, as well as Mexico and Canada. In addition to his consulting portfolio, John has built a reputation as a leading thinker on urban revitalization trends and their impact on economic development. He founded urbanSCALE.com in 2013, which introduced the first comprehensive measure of how urban a city is on a scale of 1 to 10. Blog posts and other content from urbanSCALE have been featured in Planetizen, Outside Magazine's annual "Best Places to Live" feature, and dozens of local media outlets around the US. John is a frequent keynote speaker at economic development conferences and serves as an instructor of training and professional development courses for economic development professionals on the topics of strategic planning, and data analysis.

Before entering the economic development field, John worked in the New York City Dept. of Transportation's Division of Planning & Sustainability. Prior to his work with the NYC DOT, John worked as an urban planning/GIS specialist with AECOM.

SIGNIFICANT PROJECTS

- **Regional and statewide economic development planning:** Texas Higher Education Foundation; Mississippi; Northeast Indiana; Minneapolis-St. Paul, MN; Delta Regional Authority (multi-state); Coastal Mississippi; East Central Michigan; Newport, RI; Rockford, IL; West Kentucky; East Kern County, CA; Oneida Nation of Wisconsin.
- **Countywide economic development planning:** Asheville-Buncombe County, NC; Lubbock, TX; Odessa, TX; Green Bay, WI; Wausau, WI; Grant County, NM; Pottawatomie County, KS; Jackson County, MS; Pearl River County, MS; Chester County, PA; Forsyth County, GA; Jefferson Parish, LA; Fort Wayne-Allen County, IN.
- **Citywide economic development strategies:** San Antonio, TX; Fort Worth, TX; Arlington, TX; Irving, TX; Brownsville, TX; Pasadena, TX; San Angelo, TX; Missouri City, TX; Pflugerville, TX; Del Rio, TX; Alvin, TX; Buda, TX; Kaufman, TX; Yoakum, TX; Sahuarita, AZ; North Miami, FL; Corning, NY; Bartlesville, OK; Richmond, VA.



BRENT MCELREATH, AICP
SVP, Research & Development
brent@tipstrategies.com

EDUCATION

- Master of Science, Community & Regional Planning, University of Texas at Austin
- Bachelor of Business Administration, Finance, University of Texas at Austin

EXPERTISE

- Regional and metropolitan economics
- Economic development strategy
- Real estate and property market fundamentals
- Infrastructure analysis
- Capital and financial analysis

AFFILIATIONS

- Member, American Institute of Certified Planners
- Member, American Planning Association
- Past Member, Urban Land Institute

ABOUT

Brent McElreath has more than 25 years of experience in comparative urban economic analysis. He has managed research teams in both the public and private sectors and has extensive work experience in real estate and infrastructure markets, with a focus on their cyclical and structural drivers. During his career he has spearheaded innovations in scenario modeling, fiscal impact analysis, and data collection and reporting systems. Brent has authored, co-authored, and edited numerous white papers, articles, and serial reports on global property and infrastructure markets during his career.

EXPERIENCE

As a vice president at MSCI, Brent designed and implemented performance monitoring systems for metropolitan property markets. He also developed and authored publications explaining differences in investment risks across property types, metropolitan areas, and national markets. His graphical analysis became a fixture of MSCI's annual property market review presentations in North America, Europe, and the Asia Pacific region.

While at PPR (now CoStar), Brent supervised the publication of 250+ quarterly property market forecasts. He also oversaw the modernization of PPR's data collection systems and led the firm's initial groundwork in global risk analysis.

Brent's career began in economic development in Texas in the 1990s. He brings this background to his current role at TIP, combined with extensive experience in the dynamics of real estate, infrastructure, and capital markets.

Brent is a member of the American Planning Association and an AICP-certified planner.

SIGNIFICANT PROJECTS

- **Strategic planning:** Greater Baltimore Committee (2024); Chicago Metropolitan Agency for Planning (2022); Indianapolis Metropolitan Planning Organization (2022); Virginia Beach, VA (2021); Tampa Bay Economic Dev. (2019); Fort Worth, TX (2017).
- **Prioritization models:** global port investment, for Deutsche Bank (2009); global agricultural markets, for Southern United States Trade Association, (2007); global city office markets, for Mitsui Fudosan (2004).
- **Property sector dynamics:** European industrial property, for IPD (2013); Asian retail property, for Prudential (2013), US residential property, for Michigan Office of Retirement Services (2001).
- **Selected publications:** *Global Property Performance* (2016); *The Road to a Seamless Global Real Estate Portfolio* (2016); *Sectoral Aspects of Global Infrastructure Investment* (2015); *Global Infrastructure Investment: An Overview of the Institutional Landscape* (2014); "Global Real Estate Risk Index," RE/PS 6.6 (2002).



EVAN JOHNSTON

Senior Analyst

evan@tipstrategies.com

EDUCATION

- Bachelor of Arts, Economics and Psychology, University of Texas at Austin
- Bachelor of Science, Mathematics, University of Texas at Austin

EXPERTISE

- Regional labor market analysis
- Data manipulation and visualization
- Statistical analysis
- Quantitative and qualitative research

ABOUT

Evan Johnston works with principals and consultants to collect, organize, and analyze data for clients. He helps the project team to find reputable, reliable data and to distill them into meaningful analyses used in reports and presentations. He specializes in data visualization, economic analysis, and labor market research with an emphasis on equitable workforce development and resiliency.

EXPERIENCE

Before joining TIP, Evan worked as a social science research associate at the IC² Institute and the McCombs School of Business at the University of Texas at Austin on research projects examining labor market dynamics and entrepreneurship.

Evan holds a Bachelor of Arts in Economics and Psychology and a Bachelor of Science in Mathematics from the University of Texas at Austin. He also completed certificates in applied statistical modeling, computer science, and business during his undergrad.

SIGNIFICANT PROJECTS

- Developed TIP Strategies' Job Quality & Access tool, which was honored with the 2025 APA Economic Development Division's Innovation-Implementation Award in recognition of its innovation and real-world application.
- Developed TIP Strategies' Occupational Risk Tool, a dynamic analytical tool that estimated aspects of workers' risk during the COVID-19 pandemic.
- Talent Migration: Analyzed federal data tracking worker separations and hires to create an interactive analytical tool describing worker migration trends across the US.
- Workforce housing: National League of Cities, pilot project on affordable housing on behalf of the Mid-America Regional Council (MARC) which serves the Kansas City area.
- Job Polarization in Austin: Co-author of Echeverri-Carroll, Oden, Gibson, & Johnston (2018) "Unintended consequences on gender diversity of high-tech growth and labor market polarization" in *Research Policy*.
- Austin's Entrepreneurial Ecosystem: Contributed to a Kauffman Foundation-funded study of Austin's entrepreneurial ecosystem. Acknowledgement of contributions in Echeverri-Carroll and Feldman (2018) "Chasing entrepreneurial firms" in *Industry and Innovation*.



AJAY KASTURIRANGAN

Analyst

ajay@tipstrategies.com

EDUCATION

- Master of Science, New York University Center for Urban Science + Progress
- Bachelor of Technology, Manipal Institute of Technology

EXPERTISE

- Data Science
- Machine Learning
- Generative AI tools
- Big Data Management
- Urban Informatics
- Dashboarding

ABOUT

Ajay Kasturirangan works with the firm's Research and Development team. His responsibilities include using data-driven methods to develop tools and dashboards to track economic metrics both quantitatively and qualitatively for the client.

EXPERIENCE

Prior to joining TIP, Ajay worked as a course assistant for a *Machine Learning for Cities* course at New York University (NYU). Prior to that he worked as a data analyst in the insurance industry, crafting enterprise-level dashboards and working extensively with sales, risk, and financial data.

Ajay holds a Master of Science from NYU's Center for Urban Science + Progress, where he studied how to use data science and machine learning techniques to solve critical problems in cities.

SIGNIFICANT PROJECTS

- Designed and implemented custom generative AI tools to support advanced research on strategy and policy development, providing innovative solutions to client challenges.
- Developed data engineering frameworks for processing diverse public data sources—including the Census Bureau, BLS, BTS, FCC, OpenStreetMap, and more—to deliver actionable insights for clients.
- Presented a research study at the Applied Urban Science Conference 2023, analyzing the patterns of head and eye coordination in low vision individuals in New York City.
- Developed a machine learning model to predict gross domestic product of US counties based on night light emission image data using open-source tools.



REECE NEATHERY

Analyst

reece@tipstrategies.com

EDUCATION

- Master of Urban Planning, Texas A&M University
- Bachelor of Science, Geography with a minor in Mathematics, University of Alabama

EXPERTISE

- Geospatial analysis
- Land use planning
- Data finding summarization
- Walkability and placemaking

ABOUT

Reece Neathery works on TIP's Research and Development team, gathering and analyzing data to provide clear communication between consultants and project stakeholders. He specializes in GIS mapping and analysis, using maps to effectively convey the story being told by a dataset.

EXPERIENCE

Prior to joining TIP, Reece worked as a research assistant at the Texas Real Estate Research Center at Texas A&M University, using GIS software to provide mapping and data visualization of various land use and property characteristics, later automating some of these processes for replication.

Additionally, Reece has worked on several long-term planning projects for various rural communities across Texas with Texas Target Communities. This has included developing long-term transportation and economic development plans, based heavily on stakeholder engagement. He brings with him several years of GIS and demographics analysis experience, especially in the context of planning and real estate.

SIGNIFICANT PROJECTS

- Participation in development of long-term growth management plans for various rural communities across Texas.
- Automation of quarterly commercial maps illustrating real estate trends in major Texas metro areas at Texas Real Estate Research Center.
- Contribution to various urban economics and real estate-focused articles published in Texas Real Estate Research Center's *Tierra Grande* magazine.
- Graduate-level research on placemaking and walkability in regions of extreme heat.



MEREDITH EBERLE

Senior Graphic Designer

meredith@tipstrategies.com

EDUCATION

- Bachelor of Arts, Photography, University of North Texas
- Undergraduate Studies, Photography, School of the Art Institute of Chicago

EXPERTISE

- Engaging designs for complex content
- Document quality control
- Custom visual content (infographics, maps, and illustrations)
- Thought-provoking presentations
- High-level design in Adobe Creative Suite and Microsoft Office

ABOUT

Meredith Eberle has over 20 years of graphic design and administrative experience in industries ranging from survey research to education. As TIP's graphic designer, Meredith draws on both her career experience and fine-arts education to help shape the look and feel of TIP's presentations and deliverables. Her contributions include design and layout; custom infographics, maps, and illustrations; and other creative digital and print media.

EXPERIENCE

Before joining TIP, Meredith worked in creative and administrative capacities for private education firms. She studied at The School of The Art Institute of Chicago and the University of North Texas, graduating with honors. Meredith received a Bachelor of Arts in Photography with a minor in Social Science.

SIGNIFICANT PROJECTS

- Design of presentation on disruptive technology delivered to the International Economic Development Council; also delivered as a webinar and made available for purchase through the organization's online store.
- Design of presentation on economic equity and inclusion for the Texas Economic Development Council's COVID-19 response webinar series, available for purchase through the organization's online store.
- *Allen County Together*, an economic development action plan for Greater Fort Wayne, Inc. (IN), designed in the client's branding that showcased the county's quality of place and unique assets.
- *THRIVE Spokane*, a regional CEDS and resilience framework designed in the client's branding, communicating a collective vision for equitable and sustainable economic prosperity across Spokane County (WA).
- *Inclusive Growth Analysis* for the Chicago Metropolitan Agency for Planning (CMAP) region designed in TIP's branding.



512.343.9113 | TIPStrategies.com | 13492 N Hwy. 183, Ste 120-254, Austin, TX 78750

CITY COUNCIL AGENDA ITEM REPORT

September 1, 2026

Agenda Item No. 10C

Department: Administration

Sponsor: Henry Arredondo, City Manager

Memo Prepared By: Alexandra Tackett, Deputy City Secretary

Staff Recommendation: None



AGENDA ITEM

Discussion and possible action on a proposal to set the 2026 proposed property tax rate at the No-New-Revenue Tax Rate, establish the date to formally adopt the tax rate, and authorize the publication of the Notice of Meeting to Vote on Tax Rate. (H. Arredondo, City Manager)

EXECUTIVE SUMMARY

The Chief Appraiser has certified the 2026 appraisal roll, and the Tax Assessor-Collector has calculated the City's 2026 No-New-Revenue (NNR) Tax Rate as \$0.403349 per \$100 valuation. The NNR tax rate is the rate that will produce the same amount of property tax revenue for the City from the same properties on both the 2025 roll and the 2026 roll. Because the proposed tax rate does not exceed the NNR tax rate, state law (Texas Tax Code § 26.06) does not require a special public hearing on a tax increase.

However, City Council must formally propose the rate, take a record vote, schedule the meeting to adopt the rate, and authorize the publication of Comptroller Form 50-883 (Notice of Meeting to Vote on Tax Rate) in the newspaper and on the City's website.

RECOMMENDED ACTION.

That the City Council propose a 2026 property tax rate of \$0.403349 per \$100 valuation—consisting of \$0.370947 for Maintenance and Operations and \$0.032402 for Interest and Sinking (Debt Service)—schedule the public meeting to formally adopt the tax rate for September 15, 2026, and authorize the City Secretary to publish the statutory Notice of Meeting to Vote on Tax Rate.

SUPPORTING MATERIALS

1. 2026_TaxRateCalculationWorksheet_Form 50-856 (1)

BUDGET CONSIDERATIONS

Expenditure Required: N/A

Savings Anticipation: N/A

Current Budget FY 2025-2026: N/A

Additional Funding: N/A

APPROVERS

2026 Tax Rate Calculation Worksheet

Taxing Units Other Than School Districts or Water Districts

Form 50-856

City of Alpine

Taxing Unit Name

100 N. 13th St ALPINE TX 79830

Taxing Unit's Address, City, State, ZIP Code

(432) 837-3301

Phone (area code and number)

cityofalpine.com

Taxing Unit's Website Address

GENERAL INFORMATION: Tax Code Section 26.04(c) requires an officer or employee designated by the governing body to calculate the no-new-revenue (NNR) tax rate and voter-approval tax rate for the taxing unit. These tax rates are expressed in dollars per \$100 of taxable value calculated. The calculation process starts after the chief appraiser delivers to the taxing unit the certified appraisal roll and the estimated values of properties under protest. The designated officer or employee shall certify that the officer or employee has accurately calculated the tax rates and used values shown for the certified appraisal roll or certified estimate. The officer or employee submits the rates to the governing body by Aug. 7 or as soon thereafter as practicable.

School districts do not use this form, but instead use Comptroller Form 50-859 *Tax Rate Calculation Worksheet, School District without Chapter 313 and JETI Agreements* or Comptroller Form 50-884 *Tax Rate Calculation Worksheet, School District with Chapter 313 and JETI Agreements*.

Water districts as defined under Water Code Section 49.001(1) do not use this form, but instead use Comptroller Form 50-858 *Water District Voter-Approval Tax Rate Worksheet for Low Tax Rate and Developing Districts* or Comptroller Form 50-860 *Developed Water District Voter-Approval Tax Rate Worksheet*.

The Comptroller's office provides this worksheet to assist taxing units in determining tax rates. The information provided in this worksheet is offered as technical assistance and not legal advice. Taxing units should consult legal counsel for interpretations of law regarding tax rate preparation and adoption.

Taxing units must include a hyperlink to a document that evidences the accuracy of each entry in the worksheet other than an entry making a mathematical calculation.¹ Source materials must contain data for all worksheets used, including supplemental worksheets.

Insert hyperlink:

SECTION 1: No-New-Revenue Tax Rate

The NNR tax rate enables the public to evaluate the relationship between taxes for the prior year and for the current year based on a tax rate that would produce the same amount of taxes (no new taxes) if applied to the same properties that are taxed in both years. When appraisal values increase, the NNR tax rate should decrease.

The NNR tax rate for a county is the sum of the NNR tax rates calculated for each type of tax the county levies.

While uncommon, it is possible for a taxing unit to provide an exemption for only maintenance and operations taxes. In this case, the taxing unit will need to calculate the NNR tax rate separately for the maintenance and operations tax and the debt tax, then add the two components together.

Line	No-New-Revenue Tax Rate Worksheet	Amount/Rate
1.	Prior year total taxable value. Enter the amount of the prior year taxable value on the prior year tax roll today. Include any adjustments since last year's certification; exclude Tax Code Section 25.25(d) one-fourth and one-third over-appraisal corrections from these adjustments. Exclude any property value subject to an appeal under Chapter 42 as of July 25 (will add undisputed value in Line 6). This total includes the taxable value of homesteads with tax ceilings (will deduct in Line 2) and the captured value for tax increment financing (adjustment is made by deducting TIF taxes, as reflected in Line 17). ¹	\$ 542,409,999
2.	Prior year tax ceilings. Counties, cities and junior college districts. Enter the prior year total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other taxing units enter 0. If your taxing unit adopted the tax ceiling provision last year or a prior year for homeowners age 65 or older or disabled, use this step. ²	\$ 0
3.	Preliminary prior year adjusted taxable value. Subtract Line 2 from Line 1.	\$ 542,409,999
4.	Prior year total adopted tax rate.	\$ 0.424737 /\$100
5.	Prior year taxable value lost because court appeals of ARB decisions reduced the prior year's appraised value. A. Original prior year ARB values: \$ 0 B. Prior year values resulting from final court decisions: \$ 0 C. Prior year value loss. Subtract B from A. ⁴	\$ 0

¹ Tex. Tax Code §§5.07(g)(4) and 26.04(d-1)² Tex. Tax Code §26.012(14)³ Tex. Tax Code §26.012(14)⁴ Tex. Tax Code §26.012(13)

Line	No-New Revenue Tax Rate Worksheet	Amount/Rate
6.	Prior year taxable value subject to an appeal under Chapter 42, as of July 25. A. Prior year ARB certified value: \$ 0 B. Prior year disputed value: - \$ 0 C. Prior year undisputed value. Subtract B from A. ⁵	\$ 0
7.	Prior year Chapter 42 related adjusted values. Add Line 5C and Line 6C.	\$ 0
8.	Prior year taxable value, adjusted for actual and potential court-ordered adjustments. Add Line 3 and Line 7.	\$ 542,409,999
9.	Prior year taxable value of property in territory the taxing unit deannexed after Jan. 1 of the prior year. Enter the prior year value of property in deannexed territory. ⁶	\$ 0
10.	Prior year taxable value lost because property first qualified for an exemption in the current year. If the taxing unit increased an original exemption, use the difference between the original exempted amount and the increased exempted amount. Do not include value lost due to freeport, goods-in-transit, temporary disaster exemptions. Note that lowering the amount or percentage of an existing exemption in the current year does not create a new exemption or reduce taxable value. A. Absolute exemptions. Use prior year market value: \$ 256,711 B. Partial exemptions. Current year exemption amount or current year percentage exemption times prior year value: + \$ 14,434,317 C. Value loss. Add A and B. ⁷	\$ 14,691,028
11.	Prior year taxable value lost because property first qualified for agricultural appraisal (1-d or 1-d-1), timber appraisal, recreational/scenic appraisal or public access airport special appraisal in the current year. Use only properties that qualified for the first time in the current year; do not use properties that qualified in the prior year. A. Prior year market value: \$ 0 B. Current year productivity or special appraised value: - \$ 0 C. Value loss. Subtract B from A. ⁸	\$ 0
12.	Total adjustments for lost value. Add Lines 9, 10C and 11C.	\$ 14,691,028
13.	Prior year captured value of property in a TIF. Enter the total value of the prior year captured appraised value of property taxable by a taxing unit in a tax increment financing zone for which the prior year taxes were deposited into the tax increment fund. ⁹ If the taxing unit has no captured appraised value in line 18D, enter 0.	\$ 0
14.	Prior year total value. Subtract Line 12 and Line 13 from Line 8.	\$ 527,718,971
15.	Adjusted prior year total levy. Multiply Line 4 by Line 14 and divide by \$100.	\$ 2,241,417
16.	Taxes refunded for years preceding the prior tax year. Enter the amount of taxes refunded by the taxing unit for tax years preceding the prior tax year. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for the prior tax year. This line applies only to tax years preceding the prior tax year. ¹⁰	\$ 9,854
17.	Adjusted prior year levy with refunds. Add Lines 15 and 16. ¹¹	\$ 2,251,271

⁵ Tex. Tax Code §26.012(13)⁶ Tex. Tax Code §26.012(15)⁷ Tex. Tax Code §26.012(15)⁸ Tex. Tax Code §26.012(15)⁹ Tex. Tax Code §26.03(c)¹⁰ Tex. Tax Code §26.012(13)¹¹ Tex. Tax Code §26.012(13) and (15)

Line	No-New Revenue Tax Rate Worksheet	Amount/Rate
18.	Total current year taxable value on the current year certified appraisal roll today. This value includes only certified values or certified estimate of values and includes the total taxable value of homesteads with tax ceilings (will deduct in Line 20). These homesteads include homeowners age 65 or older or disabled. ¹² A. Certified values: \$ 498,420,418 B. Counties: Include railroad rolling stock values certified by the Comptroller's office: + \$ 0 C. Pollution control and energy storage system exemption: Deduct the value of property exempted for the current tax year for the first time as pollution control or energy storage system property: - \$ 0 D. Tax increment financing: Deduct the current year captured appraised value of property taxable by a taxing unit in a tax increment reinvestment zone for which the current year taxes will be deposited into the tax increment fund. Do not include any new property value that will be included in Line 24 below.¹³ Adjustments to the taxable value must be calculated separately for each reinvestment zone using Form 50-110.¹⁴ Enter the total from Form 50-110: - \$ 0 E. Total current year value. Add A and B, then subtract C and D. \$ 498,420,418	
19.	Total value of properties under protest or not included on certified appraisal roll. ¹⁵ A. Current year taxable value of properties under protest. The chief appraiser certifies a list of properties still under ARB protest. The list shows the appraisal district's value and the taxpayer's claimed value, if any, or an estimate of the value if the taxpayer wins. For each of the properties under protest, use the lowest of these values. Enter the total value under protest.¹⁶ \$ 64,888,209 B. Current year value of properties not under protest or included on certified appraisal roll. The chief appraiser gives taxing units a list of those taxable properties that the chief appraiser knows about but are not included in the appraisal roll certification. These properties also are not on the list of properties that are still under protest. On this list of properties, the chief appraiser includes the market value, appraised value and exemptions for the preceding year and a reasonable estimate of the market value, appraised value and exemptions for the current year. Use the lower market, appraised or taxable value (as appropriate). Enter the total value of property not on the certified roll.¹⁷ + \$ 0 C. Total value under protest or not certified. Add A and B. \$ 64,888,209	
20.	Current year tax ceilings. Counties, cities and junior colleges enter current year total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other taxing units enter 0. If your taxing unit adopted the tax ceiling provision in the prior year or a previous year for homeowners age 65 or older or disabled, use this step. ¹⁸	\$ 0
21.	Anticipated contested value. Affected taxing units enter the contested taxable value for all property that is subject to anticipated substantial litigation. ¹⁹ An affected taxing unit is wholly or partly located in a county that has a population of less than 500,000 and is located on the Gulf of Mexico. ²⁰ If completing this line, the taxing unit must include supporting documentation in Section 9. ²¹ Taxing units that are not affected, enter 0.	\$ 0
22.	Current year total taxable value. Add Lines 18E and 19C, then subtract Lines 20 and 21. ²²	\$ 563,308,627
23.	Total current year taxable value of properties in territory annexed after Jan. 1, of the prior year. Include both real and personal property. Enter the current year value of property in territory annexed. ²³	\$ 0
24.	Total current year taxable value of new improvements and new personal property located in new improvements. New means the item was not on the appraisal roll in the prior year. An improvement is a building, structure, fixture or fence erected on or affixed to land. New additions to existing improvements may be included if the appraised value can be determined. New personal property in a new improvement must have been brought into the taxing unit after Jan. 1, of the prior year and be located in a new improvement. New improvements do include property on which a tax abatement agreement has expired for the current year. ²⁴	\$ 5,164,658

¹² Tex. Tax Code §26.012(6) and 26.04(c)-(2)¹³ Tex. Tax Code §26.03(c)¹⁴ Tex. Tax Code §26.03(e)¹⁵ Tex. Tax Code §26.01(c) and (d)¹⁶ Tex. Tax Code §26.01(c)¹⁷ Tex. Tax Code §26.01(d)¹⁸ Tex. Tax Code §26.012(6)(B)¹⁹ Tex. Tax Code §26.012(6)(C) and 26.012(1-b)²⁰ Tex. Tax Code §26.012(1-a)²¹ Tex. Tax Code §26.04(d-3)²² Tex. Tax Code §26.012(6)²³ Tex. Tax Code §26.012(17)²⁴ Tex. Tax Code §26.012(17)

Line	No-New-Revenue Tax Rate Worksheet	Amount/Rate
25.	Total adjustments to the current year taxable value. Add Lines 23 and 24.	\$ 5,164,658
26.	Adjusted current year taxable value. Subtract Line 25 from Line 22.	\$ 558,143,969
27.	Current year NNR tax rate. Divide Line 17 by Line 26 and multiply by \$100. ²⁵	\$ 0.403349 /\$100
28.	COUNTIES ONLY. Add together the NNR tax rates for each type of tax the county levies. The total is the current year county NNR tax rate. ²⁶	\$ 0.000000 /\$100

Voter Approval Tax Rate

The voter-approval tax rate is the highest tax rate that a taxing unit may adopt without holding an election to seek voter approval of the tax rate. The type of taxing unit will determine the rate components that apply to a taxing unit's overall voter-approval tax rate.

The voter-approval tax rate for a county is the sum of the voter-approval tax rates calculated for each type of tax the county levies. In most cases the voter-approval tax rate exceeds the no-new-revenue tax rate, but occasionally decreases in a taxing unit's debt service will cause the NNR tax rate to be higher than the voter-approval tax rate.

SECTION 2: Maintenance and Operations (M&O) and Debt Tax Rate Worksheet

This section calculates two components of the voter-approval tax rate:

- Maintenance and Operations (M&O) Tax Rate:** The M&O portion is the tax rate that is needed to raise the same amount of taxes that the taxing unit levied in the prior year plus the applicable percentage allowed by law. This rate accounts for such things as salaries, utilities and day-to-day operations.
- Debt Rate:** The debt rate includes the minimum dollar amount required to be paid toward debt service for the current year.²⁷ This rate accounts for principal and interest on bonds and other debt secured by property tax revenue.

Line	M&O and Debt Tax Rate Worksheet	Amount/Rate
29.	Prior year M&O tax rate. Enter the prior year M&O tax rate.	\$ 0.417159 /\$100
30.	Prior year taxable value, adjusted for actual and potential court-ordered adjustments. Enter the amount in Line 8 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 542,409,999
31.	Total prior year M&O levy. Multiply Line 29 by Line 30 and divide by \$100.	\$ 2,262,712
32.	Adjusted prior year levy for calculating NNR M&O rate. M&O taxes refunded for years preceding the prior tax year. Enter the amount of M&O taxes refunded in the preceding year for taxes before that year. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for tax year 2025. This line applies only to tax years preceding the prior tax year..... Prior year taxes in TIF. Enter the amount of taxes paid into the tax increment fund for a reinvestment zone as agreed by the taxing unit. If the taxing unit has no current year captured appraised value in Line 18D, enter 0..... Prior year transferred function. If discontinuing all of a department, function or activity and transferring it to another taxing unit by written contract, enter the amount spent by the taxing unit discontinuing the function in the 12 months preceding the month of this calculation. If the taxing unit did not operate this function for this 12-month period, use the amount spent in the last full fiscal year in which the taxing unit operated the function. The taxing unit discontinuing the function will subtract this amount in D below. The taxing unit receiving the function will add this amount in D below. Other taxing units enter 0. Prior year M&O levy adjustments. Subtract B from A. For taxing unit with C, subtract if discontinuing function and add if receiving function..... Add Line 31 to 32D.	+ \$ 9,854 - \$ 0 +/- \$ 0 \$ 9,854 \$ 2,272,566
33.	Adjusted current year taxable value. Enter the amount in Line 26 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 558,143,969
34.	Current year NNR M&O rate (unadjusted). Divide Line 32E by Line 33 and multiply by \$100.	\$ 0.407164 /\$100

²⁵ Tex. Tax Code §26.04(c)

²⁶ Tex. Tax Code §26.04(d)

²⁷ Tex. Tax Code §26.012(3)

Line	M&O and Debt Tax Rate Worksheet	Amount/Rate
35.	Rate adjustment for state criminal justice mandate. ²⁸	
A.	Current year state criminal justice mandate. Enter the amount spent by a county in the previous 12 months providing for the maintenance and operation cost of keeping inmates in county-paid facilities after they have been sentenced. Do not include any state reimbursement received by the county for the same purpose. \$ 0	
B.	Prior year state criminal justice mandate. Enter the amount spent by a county in the 12 months prior to the previous 12 months providing for the maintenance and operation cost of keeping inmates in county-paid facilities after they have been sentenced. Do not include any state reimbursement received by the county for the same purpose. Enter zero if this is the first time the mandate applies. - \$ 0	
C.	Subtract B from A and divide by Line 33 and multiply by \$100. \$ 0.000000 /\$100	
D.	Enter the rate calculated in C. If not applicable, enter 0.	\$ 0.000000 /\$100
36.	Rate adjustment for indigent health care expenditures. ²⁹	
A.	Current year indigent health care expenditures. Enter the amount paid by a taxing unit providing for the maintenance and operation cost of providing indigent health care for the period beginning on July 1, of the prior tax year and ending on June 30, of the current tax year, less any state assistance received for the same purpose. \$ 0	
B.	Prior year indigent health care expenditures. Enter the amount paid by a taxing unit providing for the maintenance and operation cost of providing indigent health care for the period beginning on July 1, 2024 and ending on June 30, 2025, less any state assistance received for the same purpose. - \$ 0	
C.	Subtract B from A and divide by Line 33 and multiply by \$100. \$ 0.000000 /\$100	
D.	Enter the rate calculated in C. If not applicable, enter 0.	\$ 0.000000 /\$100
37.	Rate adjustment for county indigent defense compensation. ³⁰	
A.	Current year indigent defense compensation expenditures. Enter the amount paid by a county to provide appointed counsel for indigent individuals and fund the operations of a public defender's office under Article 26.044, Code of Criminal Procedure for the period beginning on July 1, of the prior tax year and ending on June 30, of the current tax year, less any state grants received by the county for the same purpose. \$ 0	
B.	Prior year indigent defense compensation expenditures. Enter the amount paid by a county to provide appointed counsel for indigent individuals and fund the operations of a public defender's office under Article 26.044, Code of Criminal Procedure for the period beginning on July 1, 2024 and ending on June 30, 2025, less any state grants received by the county for the same purpose. \$ 0	
C.	Subtract B from A and divide by Line 33 and multiply by \$100. \$ 0.000000 /\$100	
D.	Multiply B by 0.05 and divide by Line 33 and multiply by \$100. \$ 0.000000 /\$100	
E.	Enter the lesser of C and D. If not applicable, enter 0.	\$ 0.000000 /\$100
38.	Rate adjustment for county hospital expenditures. ³¹	
A.	Current year eligible county hospital expenditures. Enter the amount paid by the county or municipality to maintain and operate an eligible county hospital for the period beginning on July 1, of the prior tax year and ending on June 30, of the current tax year. \$ 0	
B.	Prior year eligible county hospital expenditures. Enter the amount paid by the county or municipality to maintain and operate an eligible county hospital for the period beginning on July 1, 2024 and ending on June 30, 2025. \$ 0	
C.	Subtract B from A and divide by Line 33 and multiply by \$100. \$ 0.000000 /\$100	
D.	Multiply B by 0.08 and divide by Line 33 and multiply by \$100. \$ 0.000000 /\$100	
E.	Enter the lesser of C and D, if applicable. If not applicable, enter 0.	\$ 0.000000 /\$100

²⁸ Tex. Tax Code §26.044²⁹ Tex. Tax Code §26.0441³⁰ Tex. Tax Code §26.0442³¹ Tex. Tax Code §26.0443

Line	M&O and Debt Tax Rate Worksheet	Amount/Rate
39.	Rate adjustment for defunding municipality. This adjustment only applies to a municipality that is considered to be a defunding municipality for the current tax year under Chapter 109, Local Government Code. Chapter 109, Local Government Code only applies to municipalities with a population of more than 250,000 and includes a written determination by the Office of the Governor. See Tax Code Section 26.0444 for more information. A. Amount appropriated for public safety in the prior year. Enter the amount of money appropriated for public safety in the budget adopted by the municipality for the preceding fiscal year. \$ 0 B. Expenditures for public safety in the prior year. Enter the amount of money spent by the municipality for public safety during the preceding fiscal year. \$ 0 C. Subtract B from A and divide by Line 33 and multiply by \$100 \$ 0.000000 /\$100 D. Enter the rate calculated in C. If not applicable, enter 0.	\$ 0.000000 /\$100
40.	Adjusted current year NNR M&O rate. Add Lines 34, 35D, 36D, 37E, and 38E. Subtract Line 39D.	\$ 0.407164 /\$100
41.	Adjustment for prior year sales tax specifically to reduce property taxes. Cities, counties and hospital districts that collected and spent additional sales tax on M&O expenses in the prior year should complete this line. These entities will deduct the sales tax gain rate for the current year in Section 3. Other taxing units, enter zero. A. Enter the amount of additional sales tax collected and spent on M&O expenses in the prior year, if any. Counties must exclude any amount that was spent for economic development grants from the amount of sales tax spent. \$ 2,033,701 B. Divide Line 41A by Line 33 and multiply by \$100 \$ 0.364368 /\$100 C. Add Line 41B to Line 40.	\$ 0.771532 /\$100
42.	Current year voter-approval M&O rate. Enter the rate as calculated by the appropriate scenario below. Special Taxing Unit. If the taxing unit qualifies as a special taxing unit, multiply Line 41C by 1.08. - or - Other Taxing Unit. If the taxing unit does not qualify as a special taxing unit, multiply Line 41C by 1.035.	\$ 0.798535 /\$100
D42.	Disaster Line 42 (D42): Current year voter-approval M&O rate for taxing unit affected by disaster declaration. ³³ If the taxing unit is located in an area declared a disaster area and at least one person is granted an exemption under Tax Code Section 11.35 for property located in the taxing unit, the governing body may direct the person calculating the voter-approval tax rate to calculate a rate equal to the lesser of: A. The voter-approval tax rate calculated in the manner provided for a special taxing unit. Multiply line 41C by 1.08 ³³ \$ /\$100 - or - B. The voter-approval M&O tax rate calculated in the manner provided for a taxing unit other than a special taxing unit plus the disaster relief rate. ³⁴ Complete Section 5 through Line 68 to complete D42(B). a. Enter the disaster relief cost. \$ b. Disaster relief rate. Divide Line D42(B)(a) by Line 26 and multiply by 100 \$ /\$100 c. Add Line D42(B)(b) to Line 42. \$ /\$100 d. Enter the current year unused increment rate from Line 68 \$ /\$100 e. Add Line D42(c) to Line D42(d). \$ /\$100 The taxing unit shall continue to calculate the voter-approval tax rate in this manner until the earlier of: 1) the first year in which total taxable value on the certified appraisal roll exceeds the total taxable value of the tax year in which the disaster occurred; or 2) the third tax year after the tax year in which the disaster occurred. C. Enter Line D42(A) if less than Line D42(B)(e). If Line D42(B)(e) is less than line D42(A), enter Line D42(B)(c). ³⁵ If the taxing unit does not qualify, do not complete Disaster Line 42 (Line D42).	\$ /\$100

³² Tex. Tax Code §26.042³³ Tex. Tax Code §26.042(a-2)(1)³⁴ Tex. Tax Code §§26.042(a-1) and 26.042(a-2)(2)³⁵ Tex. Tax Code §26.042(a-2)

Line	M&O and Debt Tax Rate Worksheet	Amount/Rate
43.	Total current year debt to be paid with property taxes and additional sales tax revenue. Debt means the interest and principal that will be paid on debts that: (1) are paid by property taxes; (2) are secured by property taxes; (3) are scheduled for payment over a period longer than one year; and (4) are not classified in the taxing unit's budget as M&O expenses. A. Debt also includes contractual payments to other taxing units that have incurred debts on behalf of this taxing unit, if those debts meet the four conditions above. Include only amounts that will be paid from property tax revenue. Do not include appraisal district budget payments. If the governing body of a taxing unit authorized or agreed to authorize a bond, warrant, certificate of obligation, or other evidence of indebtedness on or after Sept. 1, 2021, verify if it meets the amended definition of debt before including it here.³⁶ Enter debt amount \$ 173,398 B. Subtract unencumbered fund amount used to reduce total debt. - \$ 0 C. Subtract certified amount spent from sales tax to reduce debt (enter zero if none) - \$ 0 D. Subtract amount paid from other resources - \$ 0 E. Adjusted debt. Subtract B, C and D from A. \$ 173,398	
44.	Certified prior year excess debt collections. Enter the amount certified by the collector. ³⁷	\$ 0
45.	Adjusted current year debt. Subtract Line 44 from Line 43E.	\$ 173,398
46.	Current year anticipated collection rate. A. Enter the current year anticipated collection rate certified by the collector.³⁸ 95.00 % B. Enter the prior year actual collection rate 95.00 % C. Enter the 2024 actual collection rate 95.00 % D. Enter the 2023 actual collection rate 98.00 % E. If the anticipated collection rate in A is lower than actual collection rates in B, C and D, enter the lowest collection rate from B, C and D. If the anticipated rate in A is higher than at least one of the rates in the prior three years, enter the rate from A. Note that the rate can be greater than 100%.³⁹ 95.00 %	
47.	Current year debt adjusted for collections. Divide Line 45 by Line 46E.	\$ 182,524
48.	Current year total taxable value. Enter the amount on Line 22 of the <i>No-New Revenue Tax Rate Worksheet</i> .	\$ 563,308,627
49.	Current year debt rate. Divide Line 47 by Line 48 and multiply by \$100.	\$ 0.032402 /\$100
50.	Current year voter-approval M&O rate plus current year debt rate. Add Lines 42 and 49.	\$ 0.830937 /\$100
D50.	Disaster Line 50 (D50): Current year voter-approval M&O and debt tax rate for taxing unit affected by disaster declaration. Complete this line if the taxing unit calculated the voter-approval M&O tax rate in the manner provided by Line D42. Add Line D42(C) and 49.	\$ /\$100
51.	COUNTIES ONLY. Add together the voter-approval M&O and debt tax rates for each type of tax the county levies. The total is the current year county voter-approval M&O and debt tax rate.	\$ 0.000000 /\$100

³⁶ Tex. Tax Code §26.012(7)³⁷ Tex. Tax Code §§26.012(10) and 26.04(b)³⁸ Tex. Tax Code §26.04(b)³⁹ Tex. Tax Code §26.04(h), (h-1) and (h-2)

SECTION 3: Adjustments for Additional Sales Tax to Reduce Property Taxes

Cities, counties and hospital districts may levy a sales tax specifically to reduce property taxes. Local voters by election must approve imposing or abolishing the additional sales tax. If approved, the taxing unit must reduce its NNR and voter-approval tax rates to offset the expected sales tax revenue.

This section should only be completed by a county, city or hospital district that is required to adjust its NNR tax rate and/or voter-approval tax rate because it adopted the additional sales tax.

Line	Additional Sales and Use Tax Worksheet	Amount/Rate
52.	Taxable Sales. For taxing units that adopted the sales tax in November of the prior tax year or May of the current tax year, enter the Comptroller's estimate of taxable sales for the previous four quarters. ⁴⁰ Estimates of taxable sales may be obtained through the Comptroller's Allocation Historical Summary webpage. Taxing units that adopted the sales tax before November of the prior year, enter 0.	\$ 0
53.	Estimated sales tax revenue. Counties exclude any amount that is or will be spent for economic development grants from the amount of estimated sales tax revenue. ⁴¹ Taxing units that adopted the sales tax in November of the prior tax year or in May of the current tax year. Multiply the amount on Line 52 by the sales tax rate (.01, .005 or .0025, as applicable) and multiply the result by .95. ⁴² - or - Taxing units that adopted the sales tax before November of the prior year. Enter the sales tax revenue for the previous four quarters. Do not multiply by .95.	\$ 2,154,962
54.	Current year total taxable value. Enter the amount from Line 22 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 563,308,627
55.	Sales tax adjustment rate. Divide Line 53 by Line 54 and multiply by \$100.	\$ 0.382554 /\$100
56.	Current year NNR tax rate, unadjusted for sales tax. ⁴³ Enter the rate from Line 27 or 28, as applicable, on the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 0.403349 /\$100
57.	Current year NNR tax rate, adjusted for sales tax. Taxing units that adopted the sales tax in November the prior tax year or in May of the current tax year. Subtract Line 55 from Line 56. Skip to Line 58 if you adopted the additional sales tax before November of the prior tax year.	\$ /\$100
58.	Current year voter-approval tax rate, unadjusted for sales tax. ⁴⁴ Enter the rate from Line 50, Line D50 (disaster) or Line 51 (counties) as applicable, of the <i>M&O and Debt Tax Rate Worksheet</i> .	\$ 0.830937 /\$100
59.	Current year voter-approval tax rate, adjusted for sales tax. Subtract Line 55 from Line 58.	\$ 0.448383 /\$100

SECTION 4: Adjustment for Pollution Control

A taxing unit may raise its rate for M&O funds used to pay for a facility, device or method for the control of air, water or land pollution. This includes any land, structure, building, installation, excavation, machinery, equipment or device that is used, constructed, acquired or installed wholly or partly to meet or exceed pollution control requirements. The taxing unit's expenses are those necessary to meet the requirements of a permit issued by the Texas Commission on Environmental Quality (TCEQ). The taxing unit must provide the tax assessor with a copy of the TCEQ letter of determination that states the portion of the cost of the installation for pollution control.

This section should only be completed by a taxing unit that uses M&O funds to pay for a facility, device or method for the control of air, water or land pollution.

Line	Adjustment for Pollution Control Requirements Worksheet	Amount/Rate
60.	Certified expenses from the Texas Commission on Environmental Quality (TCEQ). Enter the amount certified in the determination letter from TCEQ. ⁴⁵ The taxing unit shall provide its tax assessor-collector with a copy of the letter. ⁴⁶	\$
61.	Current year total taxable value. Enter the amount from Line 22 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$
62.	Additional rate for pollution control. Divide Line 60 by Line 61 and multiply by \$100.	\$ /\$100
63.	Current year voter-approval tax rate, adjusted for pollution control. Add Line 62 to one of the following lines (as applicable): Line 50, Line D50 (disaster), Line 51 (counties) or Line 59 (taxing units with the additional sales tax).	\$ /\$100

⁴⁰ Tex. Tax Code §26.041(d)

⁴¹ Tex. Tax Code §26.041(i)

⁴² Tex. Tax Code §26.041(d)

⁴³ Tex. Tax Code §26.04(c)

⁴⁴ Tex. Tax Code §26.04(c)

⁴⁵ Tex. Tax Code §26.045(d)

⁴⁶ Tex. Tax Code §26.045(i)

SECTION 5: Unused Increment Rate

The unused increment rate is the rate equal to the sum of the prior 3 years Foregone Revenue Amounts divided by the current taxable value.⁴⁷ The Foregone Revenue Amount for each year is equal to that year's adopted tax rate subtracted from that year's voter-approval tax rate adjusted to remove the unused increment rate multiplied by that year's current total value.⁴⁸

The difference between the adopted tax rate and adjusted voter-approval tax rate is considered zero in the following scenarios:

- a tax year in which a taxing unit affected by a disaster declaration calculates the tax rate under Tax Code Section 26.042;⁴⁹
- a tax year in which the municipality is a defunding municipality, as defined by Tax Code Section 26.0501(a);⁵⁰ or
- after Jan. 1, 2022, a tax year in which the comptroller determines that the county implemented a budget reduction or reallocation described by Local Government Code Section 120.002(a) without the required voter approval.⁵¹

This section should only be completed by a taxing unit that does not meet the definition of a special taxing unit.⁵²

Line	Unused Increment Rate Worksheet	Amount/Rate
64.	Year 3 Foregone Revenue Amount. Subtract the 2025 unused increment rate and 2025 actual tax rate from the 2025 voter-approval tax rate. Multiply the result by the 2025 current total value	
	A. Voter-approval tax rate (Line 68)	\$ _____ /\$100
	B. Unused increment rate (Line 67)	\$ _____ /\$100
	C. Subtract B from A	\$ _____ /\$100
	D. Adopted Tax Rate	\$ _____ /\$100
	E. Subtract D from C	\$ _____ /\$100
	F. 2025 Total Taxable Value (Line 61)	\$ _____
	G. Multiply E by F and divide the results by \$100. If the number is less than zero, enter zero	\$ _____
65.	Year 2 Foregone Revenue Amount. Subtract the 2024 unused increment rate and 2024 actual tax rate from the 2024 voter-approval tax rate. Multiply the result by the 2024 current total value	
	A. Voter-approval tax rate (Line 68)	\$ _____ /\$100
	B. Unused increment rate (Line 67)	\$ _____ /\$100
	C. Subtract B from A	\$ _____ /\$100
	D. Adopted Tax Rate	\$ _____ /\$100
	E. Subtract D from C	\$ _____ /\$100
	F. 2024 Total Taxable Value (Line 60)	\$ _____
	G. Multiply E by F and divide the results by \$100. If the number is less than zero, enter zero	\$ _____
66.	Year 1 Foregone Revenue Amount. Subtract the 2023 unused increment rate and 2023 actual tax rate from the 2023 voter-approval tax rate. Multiply the result by the 2023 current total value	
	A. Voter-approval tax rate (Line 67)	\$ _____ /\$100
	B. Unused increment rate (Line 66)	\$ _____ /\$100
	C. Subtract B from A	\$ _____ /\$100
	D. Adopted Tax Rate	\$ _____ /\$100
	E. Subtract D from C	\$ _____ /\$100
	F. 2023 Total Taxable Value (Line 60)	\$ _____
	G. Multiply E by F and divide the results by \$100. If the number is less than zero, enter zero	\$ _____
67.	Total Foregone Revenue Amount. Add Lines 64G, 65G and 66G	\$ _____
68.	2026 Unused Increment Rate. Divide Line 67 by Line 22 of the No-New-Revenue Rate Worksheet. Multiply the result by 100	\$ _____ /\$100
69.	Total 2026 voter-approval tax rate. Add Line 68 to one of the following lines (as applicable): Line 50, Line D50 (only if Line D42(B) was used), Line 51 (counties), Line 59 (taxing units with additional sales tax) or Line 63 (taxing units with pollution)	\$ _____ /\$100

⁴⁷ Tex. Tax Code §26.013(b)

⁴⁸ Tex. Tax Code §26.013(a)(1-a), (1-b), and (2)

⁴⁹ Tex. Tax Code §26.04(c)(2)(A) and 26.042(a)

⁵⁰ Tex. Tax Code §26.0501(a) and (c)

⁵¹ Tex. Local Gov't Code §120.007(d)

⁵² Tex. Local Gov't Code §26.04(c)(2)(B)

SECTION 6: De Minimis Rate

The de minimis rate is the rate equal to the sum of the no-new-revenue maintenance and operations rate, the rate that will raise \$500,000, and the current debt rate for a taxing unit.⁵³

This section should only be completed by a taxing unit that is a municipality of less than 30,000 or a taxing unit that does not meet the definition of a special taxing unit.⁵⁴

Line	De Minimis Rate Worksheet	Amount/Rate
70.	Adjusted current year NNR M&O tax rate. Enter the rate from Line 40 of the <i>M&O and Debt Tax Rate Worksheet</i> .	\$ 0.407164 /\$100
71.	Current year total taxable value. Enter the amount on Line 22 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 563,308,627
72.	Rate necessary to impose \$500,000 in taxes. Divide \$500,000 by Line 71 and multiply by \$100.	\$ 0.088761 /\$100
73.	Current year debt rate. Enter the rate from Line 49 of the <i>M&O and Debt Tax Rate Worksheet</i> .	\$ 0.032402 /\$100
74.	De minimis rate. Add Lines 70, 72 and 73.	\$ 0.528327 /\$100

SECTION 7: Adjustment for Emergency Revenue Rate

In the tax year after the end of the disaster calculation time period detailed in Tax Code Section 26.042(a), a taxing unit that calculated its voter-approval tax rate in the manner provided for a special taxing unit due to a disaster must calculate its emergency revenue rate and reduce its voter-approval tax rate for that year.⁵⁵

This section will apply to a taxing unit other than a special taxing unit that:

- directed the designated officer or employee to calculate the voter-approval tax rate of the taxing unit in the manner provided for a special taxing unit in the prior year; and
- the current year is the first tax year in which the total taxable value of property taxable by the taxing unit as shown on the appraisal roll for the taxing unit submitted by the assessor for the taxing unit to the governing body exceeds the total taxable value of property taxable by the taxing unit on January 1 of the tax year in which the disaster occurred or the disaster occurred four years ago.

Note: This section does not apply if a taxing unit is continuing to calculate its voter-approval tax rate in the manner provided for a special taxing unit because it is still within the disaster calculation time period detailed in Tax Code Section 26.042(a) because it has not met the conditions in Tax Code Section 26.042(a)(1) or (2).

Line	Emergency Revenue Rate Worksheet	Amount/Rate
75.	2025 adopted tax rate. Enter the rate in Line 4 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ _____ /\$100
76.	Adjusted 2025 voter-approval tax rate. Use the taxing unit's Tax Rate Calculation Worksheets from the prior year(s) to complete this line. ⁵⁶ If a disaster occurred in 2025 and the taxing unit calculated its 2025 voter-approval tax rate using a multiplier of 1.08 on Disaster Line 42 (D42) of the 2025 worksheet due to a disaster, complete the applicable sections or lines of <i>Form 50-856-a, Adjusted Voter-Approval Tax Rate for Taxing Units in Disaster Area Calculation Worksheet</i> . - or - If a disaster occurred prior to 2025 for which the taxing unit continued to calculate its voter-approval tax rate using a multiplier of 1.08 on Disaster Line 42 (D42) in 2025, complete form 50-856-a, <i>Adjusted Voter-Approval Tax Rate for Taxing Units in Disaster Area Calculation Worksheet</i> to recalculate the voter-approval tax rate the taxing unit would have calculated in 2025 if it had generated revenue based on an adopted tax rate using a multiplier of 1.035 in the years following the disaster. ⁵⁷ Enter the final adjusted 2025 voter-approval tax rate from the worksheet.	\$ _____ /\$100
77.	Increase in 2025 tax rate due to disaster. Subtract Line 76 from Line 75.	\$ _____ /\$100
78.	Adjusted 2025 taxable value. Enter the amount in Line 14 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ _____
79.	Emergency revenue. Multiply Line 77 by Line 78 and divide by \$100.	\$ _____
80.	Adjusted current year taxable value. Enter the amount in Line 26 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ _____
81.	Emergency revenue rate. Divide Line 79 by Line 80 and multiply by \$100. ⁵⁸	\$ _____ /\$100
82.	Current year voter-approval tax rate, adjusted for emergency revenue. Subtract Line 81 from one of the following lines (as applicable): Line 50, Line D50 (disaster), Line 51 (counties), Line 59 (taxing units with the additional sales tax), Line 63 (taxing units with pollution control) or Line 69 (taxing units with the unused increment rate).	\$ _____ /\$100

⁵³ Tex. Tax Code §26.012(8-a)

⁵⁴ Tex. Tax Code §26.063(a)(1)

⁵⁵ Tex. Tax Code §26.042(b)

⁵⁶ Tex. Tax Code §26.042(c)

⁵⁷ Tex. Tax Code §26.042(b)

⁵⁸ Tex. Tax Code §26.042(b)

SECTION 8: Total Tax Rate

Indicate the applicable total tax rates as calculated above.

No-new-revenue tax rate. \$ 0.403349 /\$100

As applicable, enter the current year NNR tax rate from: Line 27, Line 28 (counties), or Line 57 (adjusted for sales tax).

Indicate the line number used: 27

Voter-approval tax rate. \$ 0.448383 /\$100

As applicable, enter the current year voter-approval tax rate from: Line 50, Line D50 (disaster), Line 51 (counties), Line 59 (adjusted for sales tax), Line 63 (adjusted for pollution control), Line 69 (adjusted for unused increment), or Line 82 (adjusted for emergency revenue).

Indicate the line number used: 59

De minimis rate. \$ 0.528327 /\$100

If applicable, enter the current year de minimis rate from Line 74.

SECTION 9: Addendum

An affected taxing unit that enters an amount described by Tax Code Section 26.012(6)(C) in line 21 must include the following as an addendum:

1. Documentation that supports the exclusion of value under Tax Code Section 26.012(6)(C); and
2. Each statement submitted to the designated officer or employee by the property owner or entity as required by Tax Code Section 41.48(c)(2) for that tax year.

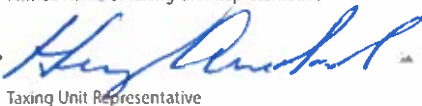
Insert hyperlinks to supporting documentation:

SECTION 10: Taxing Unit Representative Name and Signature

Enter the name of the person preparing the tax rate as authorized by the governing body of the taxing unit. By signing below, you certify that you are the designated officer or employee of the taxing unit and have accurately calculated the tax rates using values that are the same as the values shown in the taxing unit's certified appraisal roll or certified estimate of taxable value, in accordance with requirements in the Tax Code.¹⁹

**print
here**HENRY ARREDONDO

Printed Name of Taxing Unit Representative

**sign
here**


Taxing Unit Representative

August 24, 2026

Date

¹⁹ Tex. Tax Code §26.04(c-2) and (d-2)

CITY COUNCIL AGENDA ITEM REPORT

September 1, 2026

Agenda Item No. 10D

Department: Administration

Sponsor: Henry Arredondo, City Manager

Memo Prepared By: Alexandra Tackett, Deputy City Secretary

Staff Recommendation: None



AGENDA ITEM

Discussion and possible action regarding the formal submission of the City Manager's Proposed Annual Operating and Capital Budget for Fiscal Year 2026–2027; setting the date for the public hearing on the proposed budget; and authorizing publication of the notice of public hearing. (H. Arredondo, City Manager)

EXECUTIVE SUMMARY

In accordance with Texas Local Government Code Chapter 102 and Section 5 of the City Charter, the City Manager has prepared and filed the Proposed Municipal Budget for Fiscal Year 2026–2027 with the City Secretary.

The budget serves as the primary financial and policy plan for the municipality for the fiscal year beginning October 1, 2026, and ending September 30, 2027. Tonight's item serves as the formal presentation of the proposed budget to the City Council and the community.

State law requires the City Council to hold a public hearing on the proposed budget prior to final adoption. The hearing must occur not less than 10 days after the proposed budget is filed and published, but before the tax rate is adopted.

FISCAL IMPACT

(Pursuant to Texas Local Government Code § 102.005 / § 102.007)

THIS BUDGET WILL NOT RAISE MORE PROPERTY TAXES THAN LAST YEAR'S BUDGET. PROPERTY TAX REVENUE TO BE RAISED FROM NEW PROPERTY ADDED TO THE TAX ROLL THIS YEAR IS \$20,832.

RECOMMENDED ACTION.

That the City Council accept the presentation of the Fiscal Year 2026–2027 Proposed Annual Budget, schedule a public hearing on the proposed budget for September 15, 2026, at 5:30 PM in the City Hall Council Chambers, and direct the City Secretary to publish and post the required public notice in accordance with state law.

SUPPORTING MATERIALS

1. 2026-2027 Proposed Budget (2)

BUDGET CONSIDERATIONS

Expenditure Required: N/A

Savings Anticipation: N/A
Current Budget FY 2025-2026: N/A
Additional Funding: N/A

APPROVERS

Alexandra Tackett, Deputy City Secretary

CITY OF ALPINE

Proposed Budget
FY 2026–2027



City of Alpine Fiscal Year 2026 – 2027 Proposed Budget

This budget will raise less revenue from property taxes than last year's budget by an amount of \$124,562, which is 8.55% decrease from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$20,832.

Property Tax Rate Comparison: Per \$100 Valuation	Adopted Tax Rate FY 2025 - 2026	Proposed Tax Rate FY 2026 - 2027
Proposed Tax Rate:	0.424737/\$100	0.403349/\$100
No New Revenue Tax Rate:	0.424737/\$100	0.403349/\$100
Voter Approval Tax Rate:	0.441946/\$100	0.448383/\$100
De Minimis Rate	0.511239/\$100	0.528327/\$100
Debt Rate:	0.007578/\$100	0.032402/\$100

Total debt obligation for City of Alpine FY 2026 - 2027 Budget secured by property taxes: \$173,398.00.



MAYOR & CITY COUNCIL

FY 2026 - 2027

VOTE (FOR/AGAINST)

CATHERINE EAVES
Mayor
Term 2024 - 2026

RICHARD PORTILLO
Councilmember Ward 1
Term 2025 – 2028

EVA MARTINEZ
Councilmember Ward 2
Term 2024 – 2027

ROBERT RÜCKES
Councilmember Ward 3
Term 2025 – 2028

LUCY ESCOVEDO
Councilmember Ward 4
Term 2024 – 2027

RICK STEPHENS
Mayor Pro-Term
Councilmember Ward 5
Term 2023 – 2026

TABLE OF CONTENTS

City Manager's Message	4
City Wide Totals	7
General Fund	9
Enterprise Fund (Water, Wastewater, Sanitation)	20
Airport Fund	26
Gas Department	29
HOT -Tourism	32
Debt Service	36
Multi Year Budget Comparison Report	38
Capital Improvement Plan	58

MANAGEMENT LETTER

FY 2026–2027 Proposed Budget

August 24, 2026

Honorable Mayor and City Council Members:

Management respectfully submits the FY 2026–27 Proposed Budget for the City of Alpine. This proposed budget is designed to preserve essential municipal services, meet operating and debt-service obligations, and sustain the City's core infrastructure and public-service responsibilities while maintaining a disciplined overall spending plan. The document presents a combined proposed budget of \$16,944,398, a decrease of \$205,949 (1.22%) from the FY 2025–26 adopted combined budget of \$17,150,198. Each principal fund is presented as balanced, with proposed revenues matching proposed appropriations.^[1]

The proposal publishes the property-tax rate for FY 2026-27 of \$0.403349 per \$100 of valuation, a lower tax rate than FY 2025–26 by \$0.021388 and proposes the published no-new-revenue rate. Proposing the no-new-revenue rate keeps the City of Alpine in compliance with Texas Senate Bill 1851(SB 1851) which became effective on September 1, 2025.^[1]

Major Fund Summary

Major Fund	FY 2025–26 Adopted	FY 2026–27 Proposed	Change	Management Perspective
General Fund	\$6,548,166	\$6,468,639	\$(79,527)	Maintains core public services with a virtually flat overall plan.
Enterprise Fund	\$9,730,861	\$9,656,935	\$(73,926)	Continues water, wastewater, sanitation, airport, and gas operations within a slightly reduced combined plan.
Tourism / HOT Fund	\$821,429	\$645,277	\$(176,152)	Maintains the \$650,000 hotel-occupancy-tax revenue assumption and provides for tourism obligations.
Interest & Sinking Fund	\$49,742	\$173,398	\$123,656	Funds the proposed debt-service schedule, including the identified Series 2011 and Series 2026 obligations.
Combined Total	\$17,150,198	\$16,944,249	\$(205,949)	A balanced, service-focused proposal.

Source: Citywide combined budget summaries in the FY 2026–27 Proposed Budget and FY 2025–26 Adopted Budget. [1] [2]

The General Fund remains the foundation of daily municipal services. At \$6,468,639, the proposed General Fund is \$79,527 below the FY 2025–26 adopted level. The plan maintains substantial investment in police, streets, parks and community recreation, animal control, building services, finance, municipal court,

and other citywide functions. The proposal increases the Streets appropriation by \$25,576 to \$1,439,868 and decreases the Non-Departmental-General appropriation by \$4,470 to \$715,281. It also reduces certain administrative and operating appropriations, including Administration, Finance, City Government, City Secretary, and Building Maintenance.^{[1][2]}

General Fund revenue assumptions warrant continued attention during the fiscal year. Proposed ad valorem tax revenue increases by \$15,500 to \$2,221,951, while the all-taxes revenue line decreases by \$106,000 to \$2,154,000. Proposed transfers increase by \$128,600 to \$567,015. Management should continue to monitor sales-tax and franchise-tax collections, property-tax performance, interest earnings, and the timing and source of transfers so that any emerging variance can be addressed promptly through the City's regular budget-monitoring process.^{[1][2]}

The Enterprise Fund proposes a balanced plan of \$9,656,935 for water, wastewater, sanitation/recycling, airport, gas, utility billing, and related transfers. The plan prioritizes continuity of utility operations while moderating the combined appropriation by \$73,926 from the FY 2025–26 adopted level. Within the proposal, water appropriations decline by \$60,547 to \$2,165,578; sewer revenue increases by \$100,000 to \$900,000 while sewer appropriations decrease by \$11,710 to \$914,882; and sanitation/recycling appropriations increase by \$38,124 to \$2,352,342. Gas revenue is proposed at \$2,168,000, a reduction of \$132,500 from FY 2025–26, with gas appropriations proposed at \$2,587,742. These trends reinforce the need for monthly review of utility consumption, rate collections, major repair needs, purchased gas costs, and sanitation disposal costs.^{[1][2]}

The Tourism / Hotel Occupancy Tax Fund proposes \$650,000 in hotel-occupancy-tax revenue and \$645,277 in appropriations leaving a surplus fund balance of \$4,723. The budget preserves tourism, advertising, promotion of the arts and historical restoration. Management should maintain documentation of any transfer sources, ensure expenditures remain eligible under applicable hotel-occupancy-tax requirements, and provide periodic reporting on collections and program expenditures.^{[1][2]}

The Interest & Sinking Fund is proposed at \$173,398, a \$123,656 increase from the FY 2025–26 adopted budget. The detailed debt-service schedule identifies \$42,000 of principal and \$8,824 of interest for CO Series 2011, together with \$89,740 of principal and \$32,834 of interest for Series 2026. Before final budget adoption, management recommends reconciling the tax-rate-page statement that lists \$0.00 in tax-secured debt obligation with the detailed I&S schedule and the proposed I&S levy, so that the final public document presents one clear and internally consistent explanation of debt-service requirements.^[1]

The FY 2026–27 proposal continues the prior year's service-first and infrastructure-focused approach. The FY 2025–26 adopted budget emphasized maintaining core services, funding infrastructure priorities, and meeting debt commitments without expanding the overall footprint. The FY 2026–27 proposal carries that approach forward by keeping the General Fund essentially flat, moderating Enterprise Fund spending, maintaining the current published tax rate, and addressing identified debt-service obligations.^{[2][1]}

During the upcoming fiscal year, management will focus on five implementation commitments. First, staff will provide regular revenue and expenditure monitoring against the adopted budget. Second, management will monitor the assumptions most exposed to economic or operational variation, including sales tax, utility revenue, gas costs, sanitation costs, interest earnings, and transfers. Third, departments will be expected to manage within their appropriations and provide timely justification for requested amendments. Fourth, management will maintain appropriate documentation and reporting for restricted and dedicated revenues, including hotel occupancy tax and debt-service resources. Finally, management will prepare clear public reporting to support Council oversight and accountability.

This proposed budget reflects a prudent effort to align available resources with the City's operating responsibilities, utility and infrastructure needs, tourism commitments, and debt-service requirements. Management appreciates the Mayor and City Council's guidance throughout the budget process and

respectfully recommends continued review of the proposal, the underlying revenue assumptions, the identified transfer funding, and the final tax-rate and debt-service presentation before adoption.

Respectfully submitted,

Henry Arredondo
City Manager
City of Alpine, Texas

References

- [1] <https://www.texasattorneygeneral.gov>, Municipality Noncompliance with Audit Requirement (SB 1851).
- [2] City of Alpine, Texas. FY 2025–26 Adopted Budget. See especially pp. 2, 5, and 8.



**CITY OF ALPINE, TEXAS
COMBINED BUDGET SUMMARIES
FISCAL YEAR: 2026-2027**

FUND/DEPARTMENT	FY 2025-2026 ADOPTED BUDGET		FY 2026-2027 PROPOSED BUDGET		%
	REVENUE	APPROPRIATION	REVENUE	APPROPRIATION	
GENERAL FUND					
NON DEPARTMENTAL – GENERAL	\$131,000.00	\$719,751.00	\$149,000.00	\$715,281.00	
ADMINISTRATION	\$1,224,850.00	\$442,542.00	\$1,209,635.00	\$428,551.00	
CITY SECRETARY	\$0.00	\$289,960.00	\$0.00	\$284,430.00	
CITY GOVERNMENT	\$0.00	\$153,073.00	\$0.00	\$128,073.00	
HUMAN RESOURCE	\$0.00	\$124,815.00	\$0.00	\$123,207.00	
FINANCE	\$0.00	\$369,371.00	\$0.00	\$357,857.00	
MUNICIPAL COURT	\$47,250.00	\$114,806.00	\$58,700.00	\$114,805.00	
POLICE	\$5,000.00	\$1,650,028.00	\$3,500.00	\$1,637,595.00	
AD VALOREM TAX	\$2,206,451.00	\$0.00	\$2,097,389.00	\$0.00	
BUILDING SERVICES	\$94,500.00	\$268,479.00	\$98,250.00	\$253,787.00	
ANIMAL CONTROL	\$45,200.00	\$437,046.00	\$50,150.00	\$427,685.00	
PARKS / COMMUNITY RECREATION	\$25,500.00	\$512,653.00	\$31,000.00	\$511,150.00	
STREETS	\$70,000.00	\$1,414,292.00	\$50,000.00	\$1,439,868.00	
BUILDING MAINTENANCE	\$0.00	\$51,350.00	\$0.00	\$46,350.00	
TRANSFERS	\$438,415.00	\$0.00	\$567,015.00	\$0.00	
ALL TAXES	\$2,260,000.00	\$0.00	\$2,154,000.00	\$0.00	
TOTAL GENERAL FUND	\$6,548,166.00	\$6,548,166.00	\$6,468,639.00	\$6,468,639.00	-1.23%
ENTERPRISE FUND					
NON DEPARTMENTAL – UTILITY BILLING	\$135,000.00	\$464,057.00	\$128,000.00	\$466,984.00	
WATER	\$1,936,800.00	\$2,226,125.00	\$1,926,300.00	\$2,165,578.00	
SEWER	\$800,000.00	\$926,592.00	\$900,000.00	\$914,882.00	
SANITATION / RECYCLING	\$2,457,620.00	\$2,314,218.00	\$2,462,620.00	\$2,352,342.00	
TRANSFERS	\$929,034.00	\$102,702.00	\$902,608.00	\$97,089.00	
AIRPORT	\$1,171,907.00	\$1,069,205.00	\$1,169,407.00	\$1,072,318.00	
GAS FUND	\$2,300,500.00	\$2,627,962.00	\$2,168,000.00	\$2,587,742.00	
TOTAL ENTERPRISE FUND	\$9,730,861.00	\$9,730,861.00	\$9,656,935.00	\$9,656,935.00	-0.77%
TOURISM FUND/HOTEL OCCUPANCY TAX					
TOURISM FUND/HOTEL OCCUPANCY TAX	\$650,000.00	\$821,429.00	\$650,000.00	\$645,277.00	
TRANSFERS	\$171,429.00	\$0.00	(\$4,723.00)	\$0.00	
TOTAL TOURISM FUND/HOT	\$821,429.00	\$821,429.00	\$645,277.00	\$645,277.00	-27.30%
INTEREST & SINKING					
INTEREST & SINKING	\$49,742.00	\$49,742.00	\$173,398.00	\$173,398.00	
TOTAL INTEREST & SINKING	\$49,742.00	\$49,742.00	\$173,398.00	\$173,398.00	71.31%
COMBINED TOTALS	\$17,150,198.00	\$17,150,198.00	\$16,944,249.00	\$16,944,249.00	-1.22%



GENERAL FUND

PROPOSED 2026-2027



CITY OF ALPINE, TEXAS
BUDGET COMPARISON REPORT
FY 2026-2027 PROPOSED BUDGET

GENERAL FUND					
ACCT NUMBER	ACCOUNT TITLE	ORIGINAL BUDGET 2025-2026	AMENDED BUDGET 2025-2026	ACTUAL AS OF 07-31-2026	PROPOSED BUDGET 2026-2027
01-520-1000	SALE-CITY PROPERTY/ EASEMENTS	\$15,000.00	\$15,000.00	\$0.00	\$10,000.00
01-520-2000	WORKMAN'S COMP REFUND	\$0.00	\$0.00	\$0.00	\$0.00
01-520-4000	MISCELLANEOUS REVENUE	\$1,000.00	\$1,000.00	\$2,500.00	\$4,000.00
01-520-9000	AUCTION	\$5,000.00	\$5,000.00	\$0.00	\$3,000.00
	NON DEPARTMENTAL REVENUE	\$21,000.00	\$21,000.00	\$2,500.00	\$17,000.00
01-521-0001	TEXSTAR	\$75,000.00	\$75,000.00	\$82,908.91	\$95,000.00
01-521-0002	TXCLASS CAPITAL IMPROVEMENTS	\$10,000.00	\$10,000.00	\$9,215.50	\$11,000.00
01-521-0003	TXCLASS FIRE ASSISTANCE	\$10,000.00	\$10,000.00	\$7,269.84	\$10,000.00
01-521-0004	TXCLASS CREEK PROJECT	\$10,000.00	\$10,000.00	\$8,833.54	\$10,000.00
01-521-0005	TXCLASS PUEBLO NUEVO	\$5,000.00	\$5,000.00	\$5,633.67	\$6,000.00
	INTEREST RESERVE ACCOUNTS	\$110,000.00	\$110,000.00	\$113,861.46	\$132,000.00
01-523-0090	ENTERPRISE ADMINISTRATIVE FEE	\$669,855.00	\$669,855.00	\$0.00	\$669,855.00
01-523-0100	ENTERPRISE FRANCHISE FEE	\$380,721.00	\$380,721.00	\$87,963.08	\$370,000.00
01-523-0612	FY 20 NSF - RETURNED CHECK FEE	\$150.00	\$150.00	\$0.00	\$150.00
01-523-1303	BEER & WINE PERMITS	\$7,500.00	\$7,500.00	\$3,735.00	\$7,000.00
01-523-1304	COIN OPERATED AMUSEMENT FEE	\$6,000.00	\$6,000.00	\$1,175.00	\$5,000.00
01-523-1305	REZONING/VARIANCES	\$1,000.00	\$1,000.00	\$2,000.00	\$1,000.00
01-523-1306	PEDDLARS/SOLICITORS FEES	\$500.00	\$500.00	\$0.00	\$500.00
01-523-2000	7 % HOT OVERHEAD	\$48,528.00	\$48,528.00	\$0.00	\$48,528.00
01-523-2104	COPIES/PUBLIC	\$1,000.00	\$1,000.00	\$1.30	\$500.00
01-523-5203	SERV CHRG/BAD CHECKS	\$200.00	\$200.00	\$0.00	\$200.00
01-523-5220	Discounts Earned (True Value)	\$0.00	\$0.00	\$0.00	\$0.00
01-523-5221	DONATIONS	\$2,000.00	\$2,500.00	\$500.00	\$2,000.00
01-523-7000	GENERAL BANK ACCT 2207 INTERES	\$85,000.00	\$85,000.00	\$39,101.60	\$85,000.00
01-523-7003	INTEREST REVENUE - LEASE	\$0.00	\$0.00	\$0.00	\$0.00
01-523-7500	POST OFFICE GROUND LEASE	\$3,894.00	\$3,894.00	\$3,729.06	\$3,900.00
01-523-7501	NEIGHBORHOOD CENTER LEASE	\$6,000.00	\$6,000.00	\$5,000.00	\$6,000.00
01-523-7502	ALPINE COUNTRY CLUB LEASE - GO	\$2.00	\$2.00	\$0.00	\$2.00
01-523-9920	MISC INCOME/FEES	\$12,500.00	\$12,500.00	\$3,399.67	\$10,000.00
01-523-9921	TML. CONFERENCE	\$0.00	\$0.00	\$0.00	\$0.00
01-523-9922	OTHER GOVERNMENT/GRANT REIMB	\$0.00	\$0.00	\$0.00	\$0.00
	ADMINISTRATIVE REVENUES	\$1,224,850.00	\$1,225,350.00	\$146,604.71	\$1,209,635.00
01-534-0300	CURRENT TAX COLLEC.	\$2,151,451.00	\$2,151,451.00	\$2,167,781.96	\$2,026,889.00
01-534-0400	DELINQUENT PENALTY & INTEREST	\$30,000.00	\$30,000.00	\$37,820.75	\$36,000.00
01-534-0410	M&O - DELINQUENT YEARS	\$0.00	\$0.00	\$0.00	\$0.00
01-534-0420	I&S DELINQUENT YEARS	\$0.00	\$0.00	\$0.00	\$0.00
01-534-0502	CURRENT PENALTY & INTEREST	\$15,000.00	\$15,000.00	\$14,209.58	\$16,000.00
01-534-0504	DELINQUENT PENALTY & INTERE	\$10,000.00	\$10,000.00	\$16,729.87	\$18,500.00
01-534-0505	DEALERSHIP INV. TX	\$0.00	\$0.00	\$0.00	\$0.00
01-534-0506	EXCESS PROCEEDS-TAX SALES	\$0.00	\$0.00	\$0.00	\$0.00

01-534-0507	BPP TAXES	\$0.00	\$0.00	\$1.45	\$0.00
	AD VALOREM TAX REVENUE	\$2,206,451.00	\$2,206,451.00	\$2,236,543.61	\$2,097,389.00
01-548-0401	CITY SALES TAX	\$2,150,000.00	\$2,150,000.00	\$1,723,350.97	\$2,050,000.00
01-548-0402	ELECTRIC FRANCHISE TAX	\$62,000.00	\$62,000.00	\$40,677.16	\$61,500.00
01-548-0403	TELEPHONE FRANCHISE TAX	\$8,000.00	\$8,000.00	\$2,509.97	\$6,500.00
01-548-0404	T.V. CABLE FRANCHISE TAX	\$15,000.00	\$15,000.00	\$0.00	\$10,000.00
01-548-0406	MIXED BEVERAGE TAX	\$25,000.00	\$25,000.00	\$23,211.47	\$26,000.00
	CITY SALES TAX REVENUES	\$2,260,000.00	\$2,260,000.00	\$1,789,749.57	\$2,154,000.00

Note: Prior year budget combined with administration. FY26 - separated for proper accountability.

01-619-0101	SALARIES	\$185,156.00	\$185,156.00	\$0.00	\$180,278.00
01-619-0103	OVERTIME	\$2,000.00	\$2,000.00	\$0.00	\$2,000.00
01-619-0105	CONTRACT LABOR	\$0.00	\$0.00	\$0.00	\$0.00
01-619-0201	SOCIAL SECURITY	\$14,319.00	\$14,319.00	\$0.00	\$13,944.00
01-619-0202	INSURANCE - GROUP	\$40,579.00	\$40,579.00	\$0.00	\$40,579.00
01-619-0203	RETIREMENT	\$4,105.00	\$4,105.00	\$0.00	\$3,828.00
01-619-0204	UNEMPLOYMENT	\$300.00	\$300.00	\$0.00	\$300.00
01-619-0205	INS - WORKER'S COMP	\$501.00	\$501.00	\$0.00	\$501.00
01-619-0501	SUPPLIES	\$5,000.00	\$5,000.00	\$1,607.38	\$5,000.00
01-619-1500	TRAINING	\$5,000.00	\$5,000.00	\$885.00	\$5,000.00
01-619-1501	TRAVEL	\$5,000.00	\$5,000.00	\$1,060.75	\$5,000.00
01-619-1700	IT EQUIPMENT/SOFTWARE	\$5,000.00	\$5,000.00	\$2,476.67	\$5,000.00
01-619-2200	ELECTION EXPENSES	\$8,000.00	\$8,000.00	\$0.00	\$8,000.00
01-619-2700	TELEPHONE EXPENSES	\$0.00	\$0.00	\$0.00	\$0.00
01-619-2750	CELL PHONE EXPENSES	\$0.00	\$0.00	\$0.00	\$0.00
01-619-3000	CODIFICATION - ORDINANCE	\$15,000.00	\$15,000.00	\$0.00	\$15,000.00
	CITY SECRETARY EXPENSES	\$289,960.00	\$289,960.00	\$6,029.80	\$284,430.00
01-620-1301	INSURANCE - GENERAL & LIABILITY	\$10,119.00	\$10,119.00	\$8,293.72	\$10,200.00
01-620-1400	CUSTODIAL SERVICE-GF DEPTS	\$0.00	\$0.00	\$0.00	\$0.00
01-620-1401	JANITORIAL SUPPLIES	\$5,000.00	\$5,000.00	\$1,091.19	\$3,500.00
01-620-1500	COPY EXPENSE-ALL GF DEPTS	\$10,000.00	\$10,000.00	\$0.00	\$5,000.00
01-620-1602	MAILING - ALL GF DEPTS.	\$15,000.00	\$15,000.00	\$1,744.73	\$10,000.00
01-620-1700	COMPUTER ASST -ALL GF DEPTS	\$20,000.00	\$20,000.00	\$4,975.54	\$15,000.00
01-620-1801	DUES/SUB/MEM -ALL GF DEPTS.	\$25,000.00	\$25,000.00	\$8,540.17	\$12,000.00
01-620-1802	PUB/NOT/ADV - ALL GF DEPTS.	\$25,000.00	\$25,000.00	\$15,223.00	\$20,000.00
01-620-1900	PRINTING - ALL GF DEPTS.	\$1,500.00	\$1,500.00	\$0.00	\$1,500.00
01-620-2101	AMBULANCE SUBSIDY	\$165,061.00	\$165,061.00	\$137,551.20	\$165,061.00
01-620-2102	LIBRARY SUBSIDY	\$45,000.00	\$45,000.00	\$37,500.00	\$45,000.00
01-620-2103	AISD -CHILDCARE	\$0.00	\$0.00	\$0.00	\$0.00
01-620-2104	FAMILY CRISIS CENTER	\$9,425.00	\$9,425.00	\$9,425.00	\$9,425.00
01-620-2105	CHILDRENS ADVOCACY CENTER	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
01-620-2106	ALPINE EMERGENCY SERVICES BOA	\$50,000.00	\$110,000.00	\$110,000.00	\$110,000.00
01-620-2120	CONTINGENCY	\$0.00	\$0.00	\$2,500.00	\$0.00
01-620-2200	ELECTION EXPENSE	\$0.00	\$0.00	\$0.00	\$0.00
01-620-2201	INTERNSHIP	\$0.00	\$0.00	\$0.00	\$0.00
01-620-2300	EMPLOYEE RELATIONS	\$12,500.00	\$13,000.00	\$11,450.42	\$13,000.00
01-620-2301	PUBLIC RELATIONS	\$1,000.00	\$1,000.00	\$144.87	\$500.00
01-620-3000	IRS PENALTY/FINE/VOIDED	\$0.00	\$0.00	\$12.34	\$20.00
01-620-4500	APPRAISAL BOARD	\$78,821.00	\$78,821.00	\$63,996.52	\$82,750.00

01-620-4501	TAX COLLECTION CONTRACT	\$24,825.00	\$24,825.00	\$11,800.00	\$24,825.00
01-620-6900	AUDIT	\$200,000.00	\$200,000.00	\$161,400.00	\$165,000.00
01-620-7900	CO HANDLING FEES	\$500.00	\$500.00	\$500.00	\$500.00
01-620-8002	INTEREST - LEASED EQUIPMENT	\$0.00	\$0.00	\$0.00	\$0.00
01-620-8003	LEASED - EQUIPMENT	\$16,000.00	\$16,000.00	\$16,529.63	\$17,000.00
01-620-8004	SBITA PRINCIPAL	\$0.00	\$0.00	\$0.00	\$0.00
01-620-9003	RIGHT TO USE LEASE - CAPITAL OUT	\$0.00	\$0.00	\$0.00	\$0.00
01-620-9803	PRINCIPAL 0 RIGHT TO USE LEASES	\$0.00	\$0.00	\$0.00	\$0.00
01-620-9804	INTEREST EXPENSE - RIGHT TO USE	\$0.00	\$0.00	\$0.00	\$0.00
NON DEPARTMENTAL EXPENSES		\$719,751.00	\$780,251.00	\$607,678.33	\$715,281.00
01-622-0101	SALARIES	\$7,500.00	\$7,500.00	\$5,250.00	\$7,500.00
01-622-0201	SOCIAL SECURITY	\$573.00	\$573.00	\$401.60	\$573.00
01-622-0501	SUPPLIES	\$500.00	\$500.00	\$432.38	\$500.00
01-622-0502	HOSPITALITY	\$500.00	\$500.00	\$100.05	\$500.00
01-622-1502	MAYOR DISCRETIONARY	\$4,000.00	\$4,000.00	\$698.16	\$4,000.00
01-622-1503	WARD 1 DISCRETIONARY	\$4,000.00	\$4,000.00	\$347.46	\$4,000.00
01-622-1504	WARD 2 - DISCRETIONARY	\$4,000.00	\$4,000.00	\$2,369.46	\$4,000.00
01-622-1505	WARD 3 - DISCRESTIONARY	\$4,000.00	\$4,000.00	\$382.47	\$4,000.00
01-622-1506	WARD 4 - DISCRETIONARY	\$4,000.00	\$4,000.00	\$1,853.95	\$4,000.00
01-622-1507	WARD 5 - DISCRETIONARY	\$4,000.00	\$4,000.00	\$347.46	\$4,000.00
01-622-2000	BUILDING AND STANDARDS COMM	\$20,000.00	\$20,000.00	\$0.00	\$20,000.00
01-622-2121	LEGAL EXPENSES	\$100,000.00	\$100,000.00	\$46,277.77	\$75,000.00
01-622-2122	LEGAL EXPENSES - CIVIL	\$0.00	\$0.00	\$0.00	\$0.00
CITY COUNCIL EXPENSES		\$153,073.00	\$153,073.00	\$58,460.76	\$128,073.00

Note: Prior year budget combined with administration. FY26 - separated for proper accountability.

01-623-0101	SALARIES	\$309,798.00	\$309,798.00	\$287,732.74	\$297,088.00
01-623-0103	OVERTIME	\$1,000.00	\$1,000.00	\$1,902.37	\$1,000.00
01-623-0104	CM - CAR ALLOWANCE	\$0.00	\$0.00	\$0.00	\$0.00
01-623-0105	CONTRACT LABOR	\$0.00	\$0.00	\$0.00	\$0.00
01-623-0201	SOCIAL SECURITY	\$23,701.00	\$23,701.00	\$20,949.37	\$22,804.00
01-623-0202	INSURANCE - GROUP	\$40,579.00	\$40,579.00	\$49,180.39	\$40,579.00
01-623-0203	RETIREMENT	\$6,815.00	\$6,815.00	\$6,235.61	\$6,260.00
01-623-0204	UNEMPLOYMENT	\$819.00	\$819.00	\$1,016.62	\$1,020.00
01-623-0205	INS - WORKMEN'S COMP	\$830.00	\$830.00	\$254.96	\$800.00
01-623-0501	SUPPLIES	\$5,000.00	\$5,000.00	\$4,232.96	\$5,000.00
01-623-0701	MAINT - VEHICLES	\$0.00	\$0.00	\$0.00	\$0.00
01-623-0900	FUEL & OIL	\$0.00	\$0.00	\$0.00	\$0.00
01-623-1101	ELECTRICITY	\$5,000.00	\$5,000.00	\$89.42	\$5,000.00
01-623-1500	TRAINING	\$5,000.00	\$5,000.00	\$80.15	\$5,000.00
01-623-1501	TRAVEL	\$5,000.00	\$5,000.00	\$2,530.52	\$5,000.00
01-623-1700	IT EQUIPMENT/ SOFTWARE	\$20,000.00	\$20,000.00	\$12,486.27	\$20,000.00
01-623-2200	TML CONFERENCE	\$0.00	\$0.00	\$0.00	\$0.00
01-623-2700	TELEPHONE EXPENSES	\$7,500.00	\$7,500.00	\$12,910.89	\$7,500.00
01-623-2750	CELL PHONE EXPENSES	\$1,500.00	\$1,500.00	\$984.88	\$1,500.00
01-623-2800	DRUG TESTING	\$0.00	\$0.00	\$0.00	\$0.00
01-623-3000	CODIFICATION-ORDINANCE	\$0.00	\$0.00	\$3,675.00	\$0.00
01-623-3001	RECORDS	\$0.00	\$0.00	\$4,636.00	\$0.00
01-623-9700	SOFTWARE/EMPLOYEE REVIEW	\$0.00	\$0.00	\$0.00	\$0.00
01-623-9800	CIP - COMPUTERS/IT	\$10,000.00	\$10,000.00	\$0.00	\$10,000.00

01-623-9801	LEASED VEHICLE	\$0.00	\$0.00	\$0.00	\$0.00
01-623-9802	INTEREST - LEASED EQUIPMENT	\$0.00	\$0.00	\$0.00	\$0.00
ADMINISTRATIVE EXPENSES		\$442,542.00	\$442,542.00	\$408,898.15	\$428,551.00
01-524-2800	SCHOOL ZONE & BUS VIOLATIONS	\$0.00	\$0.00	\$0.00	\$0.00
01-524-2900	FINES & FEES REVENUE	\$45,000.00	\$45,000.00	\$53,412.44	\$55,000.00
01-524-3000	DEFERRED DISPOSITION	\$0.00	\$0.00	\$19.00	\$0.00
01-524-3300	MUN COURT TECHNOLOGY FUND	\$0.00	\$0.00	\$20.00	\$0.00
01-524-3350	TECHNOLOGY FUND INTEREST EARN	\$0.00	\$0.00	\$0.00	\$0.00
01-524-3400	MUNICIPAL COURT SECURITY FUND	\$2,000.00	\$2,000.00	\$3,232.40	\$3,700.00
01-524-3500	TIME PAYMENT FEE	\$250.00	\$250.00	\$0.00	\$0.00
01-524-9000	OVERAGE/SHORTAGE	\$0.00	\$0.00	\$0.20	\$0.00
MUNICIPAL COURT REVENUES		\$47,250.00	\$47,250.00	\$56,684.04	\$58,700.00
01-624-0101	SALARIES	\$38,337.00	\$38,337.00	\$31,899.66	\$40,194.00
01-624-0103	OVERTIME	\$1,200.00	\$1,200.00	\$458.03	\$1,200.00
01-624-0105	CONTRACT LABOR	\$43,500.00	\$43,500.00	\$27,550.00	\$43,500.00
01-624-0201	SOCIAL SECURITY	\$3,025.00	\$3,025.00	\$2,475.31	\$3,167.00
01-624-0202	INSURANCE - GROUP	\$10,145.00	\$10,145.00	\$8,130.00	\$10,145.00
01-624-0203	RETIREMENT	\$869.00	\$869.00	\$698.11	\$869.00
01-624-0204	UNEMPLOYMENT	\$125.00	\$125.00	\$162.62	\$125.00
01-624-0205	INS - WORKMEN'S COMP	\$105.00	\$105.00	\$0.00	\$105.00
01-624-0208	FINE COLLECTION/FTA FEES	\$0.00	\$0.00	\$0.00	\$0.00
01-624-0501	OFFICE SUPPLIES	\$2,500.00	\$2,500.00	\$960.13	\$2,500.00
01-624-0502	SUPPLIES	\$1,000.00	\$1,000.00	\$58.50	\$1,000.00
01-624-1500	TRAINING	\$2,000.00	\$2,000.00	\$475.00	\$2,000.00
01-624-1501	TRAVEL	\$2,500.00	\$2,500.00	\$1,291.52	\$2,000.00
01-624-1700	IT EQUIPMENT/SOFTWARE	\$5,000.00	\$5,000.00	\$1,582.00	\$4,000.00
01-624-2000	CONTRACT	\$0.00	\$0.00	\$0.00	\$0.00
01-624-2700	TELEPHONE EXPENSES	\$4,500.00	\$4,500.00	\$2,668.37	\$4,000.00
MUNICIPAL COURT EXPENSES		\$114,806.00	\$114,806.00	\$78,409.25	\$114,805.00
01-531-0600	REIMBURSEMENTS	\$2,000.00	\$2,000.00	\$0.00	\$0.00
01-531-0900	LEOSE-STATE COMPTROLLER	\$2,000.00	\$2,000.00	\$3,397.90	\$2,500.00
01-531-1000	RESTITUTION	\$0.00	\$0.00	\$0.00	\$0.00
01-531-1304	POLICE IMPOUNDS	\$0.00	\$0.00	\$0.00	\$0.00
01-531-1305	SPECIAL EVENT REVENUE	\$0.00	\$0.00	\$0.00	\$0.00
01-531-1306	OVERSIZED ESCORT FEE	\$0.00	\$0.00	\$0.00	\$0.00
01-531-1501	POLICE FINES	\$0.00	\$0.00	\$0.00	\$0.00
01-531-1507	POLICE ACCIDENT REPORTS	\$1,000.00	\$1,000.00	\$239.00	\$1,000.00
01-531-1615	ABANDONED VEHICLES & INT	\$0.00	\$0.00	\$0.00	\$0.00
01-531-1616	PD/FED EQUIT SHAR & INT	\$0.00	\$0.00	\$0.00	\$0.00
01-531-1700	CIVIC CENTER SECURITY	\$0.00	\$0.00	\$0.00	\$0.00
01-531-1900	DONATIONS	\$0.00	\$0.00	\$0.00	\$0.00
01-531-9922	INSURANCE CLAIM	\$0.00	\$0.00	\$9,660.59	\$0.00
POLICE REVENUES		\$5,000.00	\$5,000.00	\$13,297.49	\$3,500.00
01-631-0101	SALARIES	\$971,850.00	\$971,850.00	\$821,668.65	\$948,875.00
01-631-0103	OVERTIME	\$65,000.00	\$65,000.00	\$69,496.39	\$65,000.00
01-631-0104	EVENT SECURITY	\$4,000.00	\$4,000.00	\$1,860.00	\$4,000.00
01-631-0201	SOCIAL SECURITY	\$79,626.00	\$79,626.00	\$67,446.74	\$77,867.00

01-631-0202	INSURANCE GROUP	\$182,080.00	\$182,080.00	\$143,501.72	\$210,939.00
01-631-0203	RETIREMENT	\$22,769.00	\$22,769.00	\$19,304.43	\$21,375.00
01-631-0204	UNEMPLOYMENT	\$2,340.00	\$2,340.00	\$3,290.91	\$2,340.00
01-631-0205	INS - WORKMEN'S COMP	\$24,169.00	\$24,169.00	\$17,818.55	\$24,169.00
01-631-0400	SAFETY PROGRAM	\$3,000.00	\$3,000.00	\$80.00	\$3,000.00
01-631-0501	OFFICE SUPPLIES	\$5,000.00	\$5,000.00	\$3,291.89	\$5,000.00
01-631-0502	FIELD SUPPLIES	\$8,500.00	\$8,500.00	\$4,967.47	\$8,000.00
01-631-0510	UNIFORMS	\$12,550.00	\$12,550.00	\$8,588.15	\$12,000.00
01-631-0700	MAINT - EQUIPMENT	\$3,500.00	\$3,500.00	\$1,354.25	\$2,000.00
01-631-0701	MAINT-VEHICLE	\$12,000.00	\$12,000.00	\$10,474.89	\$12,000.00
01-631-0713	MAINT - DRUG DOG	\$5,000.00	\$5,000.00	\$873.06	\$4,000.00
01-631-0900	FUEL & OIL	\$25,000.00	\$25,000.00	\$13,492.06	\$25,000.00
01-631-1101	ELECTRICITY	\$8,400.00	\$8,400.00	\$3,227.69	\$8,000.00
01-631-1301	LAW ENFORCEMENT LIABILITY INS	\$36,326.00	\$36,326.00	\$26,344.21	\$35,000.00
01-631-1401	JANITORIAL SUPPLIES	\$1,000.00	\$1,000.00	\$589.62	\$1,000.00
01-631-1500	TRAINING	\$10,000.00	\$10,000.00	\$1,921.00	\$10,000.00
01-631-1501	TRAVEL	\$10,000.00	\$10,000.00	\$6,849.65	\$10,000.00
01-631-1700	FY20 - IT/SOFTWARE	\$7,500.00	\$7,500.00	\$0.00	\$7,500.00
01-631-2700	TELEPHONE EXPENSES	\$13,250.00	\$13,250.00	\$4,028.99	\$13,250.00
01-631-2750	CELL PHONE EXPENSES	\$12,500.00	\$12,500.00	\$7,649.30	\$12,000.00
01-631-2800	DRUG TESTING	\$0.00	\$0.00	\$0.00	\$0.00
01-631-3000	HEPATITIS SHOTS	\$0.00	\$0.00	\$0.00	\$0.00
01-631-3100	INFORMANT MONEY	\$0.00	\$0.00	\$0.00	\$0.00
01-631-3200	COMMUNITY PROGRAMS	\$12,000.00	\$12,000.00	\$2,587.07	\$8,000.00
01-631-3300	INVESTIGATIVE EXPENSES	\$2,500.00	\$2,500.00	\$1,743.07	\$2,500.00
01-631-3700	COPSYNC / SOUTHERN SOFTWARE	\$18,250.00	\$18,250.00	\$33,529.39	\$34,000.00
01-631-7000	CODE RED SERVICES	\$0.00	\$0.00	\$0.00	\$0.00
01-631-7001	FEDERAL WARNING SYSTEM	\$3,000.00	\$3,000.00	\$0.00	\$3,000.00
01-631-8001	LEASED VEHICLES	\$80,918.00	\$80,918.00	\$40,825.92	\$59,780.00
01-631-8002	INTEREST - LEASED EQUIPMENT	\$0.00	\$0.00	\$0.00	\$0.00
01-631-8003	LEASED - EQUIPMENT	\$3,000.00	\$3,000.00	\$2,091.52	\$3,000.00
01-621-8004	SBITA INTERST	\$0.00	\$0.00	\$0.00	\$0.00
01-631-9300	FY24 - TASERS	\$5,000.00	\$5,000.00	\$4,778.68	\$5,000.00
01-631-9922	INSURANCE CLAIMS - PROPERTY	\$0.00	\$0.00	\$0.00	\$0.00
POLICE EXPENSES		\$1,650,028.00	\$1,650,028.00	\$1,323,675.27	\$1,637,595.00
01-535-1301	PLUMBING PERMIT	\$15,000.00	\$15,000.00	\$12,434.00	\$15,000.00
01-535-1302	BUILDING PERMITS	\$65,000.00	\$65,000.00	\$45,216.73	\$60,000.00
01-535-1303	ELECTRICAL PERMITS	\$10,000.00	\$10,000.00	\$17,257.87	\$20,000.00
01-535-1304	IMPOUNDS	\$0.00	\$0.00	\$0.00	\$0.00
01-535-1305	MOVING PERMIT	\$2,500.00	\$2,500.00	\$1,000.00	\$1,500.00
01-535-1306	SIGN PERMIT	\$1,000.00	\$1,000.00	\$550.00	\$750.00
01-535-1307	FILMING PERMIT	\$500.00	\$500.00	\$0.00	\$500.00
01-535-1308	LANDFILL TIPPING FEES - AISD PROJ	\$0.00	\$0.00	\$0.00	\$0.00
01-535-1309	LIVE MUSIC PERMIT	\$500.00	\$500.00	\$250.00	\$500.00
BUILDING SERVICES REVENUE		\$94,500.00	\$94,500.00	\$76,708.60	\$98,250.00
01-635-0101	SALARIES	\$146,645.00	\$146,645.00	\$81,090.88	\$148,714.00
01-635-0103	OVERTIME	\$2,500.00	\$2,500.00	\$0.00	\$2,500.00
01-635-0105	CONTRACT LABOR	\$13,500.00	\$13,500.00	\$7,712.00	\$13,500.00

01-635-0201	SOCIAL SECURITY	\$11,410.00	\$11,410.00	\$6,087.51	\$11,568.00
01-635-0202	INSURANCE-GROUP	\$20,290.00	\$20,290.00	\$13,502.54	\$27,898.00
01-635-0203	RETIREMENT	\$3,276.00	\$3,276.00	\$1,749.41	\$3,175.00
01-635-0204	UNEMPLOYMENT	\$351.00	\$351.00	\$287.38	\$351.00
01-635-0205	INS-WORKERS COMP	\$715.00	\$715.00	\$387.92	\$715.00
01-635-0501	OFFICE SUPPLIES	\$3,000.00	\$3,000.00	\$813.93	\$2,500.00
01-635-0502	FIELD SUPPLIES	\$0.00	\$0.00	\$0.00	\$0.00
01-635-0510	UNIFORMS	\$1,000.00	\$1,000.00	\$1,003.70	\$1,000.00
01-635-0701	MAINT-VEHICLE	\$1,000.00	\$1,000.00	\$8,396.73	\$1,000.00
01-635-0900	FUEL & OIL	\$2,000.00	\$2,000.00	\$434.64	\$2,000.00
01-635-1301	LIABILITY/AUTO COVERAGE	\$1,149.00	\$1,149.00	\$792.20	\$1,149.00
01-635-1500	TRAINING	\$5,000.00	\$5,000.00	\$2,802.00	\$5,000.00
01-635-1501	TRAVEL	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00
01-635-1700	IT EQUIPMENT/SOFTWARE	\$6,000.00	\$6,000.00	\$854.97	\$4,000.00
01-635-2000	ABATEMENT	\$20,000.00	\$20,000.00	\$0.00	\$10,000.00
01-635-2100	ENFORCEMENT CLEAN UP	\$4,500.00	\$4,500.00	\$180.00	\$4,500.00
01-635-2700	TELEPHONE EXPENSES	\$3,500.00	\$3,500.00	\$2,445.72	\$3,500.00
01-635-2750	CELL PHONE EXPENSES	\$1,250.00	\$1,250.00	\$410.68	\$1,250.00
01-635-2800	DRUG TESTING	\$0.00	\$0.00	\$0.00	\$0.00
01-635-3500	ENGINEERING	\$0.00	\$0.00	\$0.00	\$0.00
01-635-8001	LEASED VEHICLE	\$16,393.00	\$16,393.00	\$5,826.01	\$4,467.00
01-635-8002	INTEREST - LEASED EQUIPMENT	\$0.00	\$0.00	\$0.00	\$0.00
01-635-9000	PLANNING	\$0.00	\$0.00	\$0.00	\$0.00
BUILDING SERVICES EXPENSES		\$268,479.00	\$268,479.00	\$134,778.22	\$253,787.00

01-636-0101	SALARIES	\$81,708.00	\$81,708.00	\$65,262.28	\$81,225.00
01-636-0103	OVERTIME	\$1,200.00	\$1,200.00	\$1,059.33	\$1,200.00
01-636-0201	SOCIAL SECURITY	\$6,343.00	\$6,343.00	\$4,996.72	\$6,306.00
01-636-0202	INSURANCE	\$20,290.00	\$20,290.00	\$7,371.22	\$20,290.00
01-636-0203	RETIREMENT	\$1,819.00	\$1,819.00	\$1,433.84	\$1,731.00
01-636-0204	UNEMPLOYMENT	\$234.00	\$234.00	\$342.00	\$234.00
01-636-0205	WORKMEN COMP	\$221.00	\$221.00	\$0.00	\$221.00
01-636-0501	SUPPLIES	\$3,500.00	\$3,500.00	\$2,097.84	\$3,500.00
01-636-1500	TRAINING	\$2,500.00	\$2,500.00	\$215.00	\$2,000.00
01-636-1501	TRAVEL	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00
01-636-1700	IT EQUIPMENT/ SOFTWARE	\$3,500.00	\$3,500.00	\$0.00	\$3,000.00
01-636-2800	DRUG TESTING	\$2,500.00	\$2,500.00	\$2,200.68	\$2,500.00

HUMAN RESOURCE EXPENSES		\$124,815.00	\$124,815.00	\$84,978.91	\$123,207.00
--------------------------------	--	---------------------	---------------------	--------------------	---------------------

01-637-0101	SALARIES	\$258,339.00	\$258,339.00	\$214,828.79	\$248,040.00
01-637-0103	OVERTIME	\$4,000.00	\$4,000.00	\$1,368.25	\$4,000.00
01-637-0105	CONTRACT LABOR	\$0.00	\$0.00	\$23,192.63	\$0.00
01-637-0201	SOCIAL SECURTY	\$20,070.00	\$20,070.00	\$15,708.36	\$19,281.00
01-637-0202	INSURANCE-GROUP	\$40,579.00	\$40,579.00	\$41,222.70	\$40,579.00
01-637-0203	RETIREMENT	\$5,719.00	\$5,719.00	\$4,670.66	\$5,293.00
01-637-0204	UNEMPLOYMENT	\$468.00	\$468.00	\$683.66	\$468.00
01-637-0205	INS - WORKMEN'S COMP	\$696.00	\$696.00	\$0.00	\$696.00
01-637-0501	SUPPLIES	\$8,000.00	\$8,000.00	\$4,074.14	\$5,000.00
01-637-0502	OFFICE EQUIPMENT	\$0.00	\$0.00	\$0.00	\$0.00
01-637-1500	TRAINING	\$2,000.00	\$2,000.00	\$8,332.23	\$5,000.00

01-637-1501	TRAVEL	\$5,000.00	\$5,000.00	\$2,036.35	\$5,000.00
01-637-1700	IT EQUIPMENT/ SOFTWARE	\$20,000.00	\$20,000.00	\$13,794.29	\$20,000.00
01-637-2700	TELEPHONE EXPENSES	\$4,000.00	\$4,000.00	\$2,529.15	\$4,000.00
01-637-2750	CELL PHONE EXPENSES	\$500.00	\$500.00	\$260.49	\$500.00
01-637-2800	DRUG TESTING	\$0.00	\$0.00	\$0.00	\$0.00
01-637-8001	SBITA PRINCIPAL	\$0.00	\$0.00	\$0.00	\$0.00
FINANCE DEPT EXPENSES		\$369,371.00	\$369,371.00	\$332,701.70	\$357,857.00

01-538-1301	QUARANTINE	\$4,500.00	\$4,500.00	\$2,460.00	\$3,000.00
01-538-1303	PET ADOPTIONS	\$8,000.00	\$8,000.00	\$6,300.00	\$8,000.00
01-538-1304	ANIMAL LICENSE FEES	\$1,500.00	\$1,500.00	\$1,375.00	\$1,500.00
01-538-1305	CREMATIONS	\$25,000.00	\$25,000.00	\$33,217.00	\$33,000.00
01-538-1306	EUTHANIZATIONS	\$0.00	\$0.00	\$0.00	\$0.00
01-538-1307	ANIMAL SURRENDER	\$2,000.00	\$2,000.00	\$790.00	\$1,000.00
01-538-1308	MICROCHIP	\$1,000.00	\$1,000.00	\$600.00	\$750.00
01-538-1309	ANIMAL IMPOUND	\$3,000.00	\$3,000.00	\$1,270.00	\$2,000.00
01-538-1310	VACCINES	\$200.00	\$200.00	\$135.00	\$200.00
01-538-1900	DONATIONS	\$0.00	\$0.00	\$720.00	\$700.00
01-538-2000	REIMBURSEMENTS	\$0.00	\$0.00	\$18.00	\$0.00
01-538-9000	INSURANCE CLAIM	\$0.00	\$0.00	\$0.00	\$0.00
ANIMAL CONTROL REVENUES		\$45,200.00	\$45,200.00	\$46,885.00	\$50,150.00

01-638-0101	SALARIES	\$216,972.00	\$216,972.00	\$178,643.04	\$224,901.00
01-638-0103	OVERTIME	\$9,000.00	\$9,000.00	\$3,252.67	\$9,000.00
01-638-0201	SOCIAL SECURITY	\$17,288.00	\$17,288.00	\$13,600.68	\$17,893.00
01-638-0202	INSURANCE-GROUP	\$50,724.00	\$50,724.00	\$28,996.70	\$50,724.00
01-638-0203	RETIREMENT	\$4,947.00	\$4,947.00	\$3,926.69	\$4,912.00
01-638-0204	UNEMPLOYMENT	\$702.00	\$702.00	\$841.11	\$702.00
01-638-0205	INS-WORKMEN'S COMP	\$6,380.00	\$6,380.00	\$3,534.93	\$6,000.00
01-638-0501	SUPPLIES	\$2,500.00	\$2,500.00	\$1,753.34	\$2,500.00
01-638-0502	FIELD SUPPLIES	\$2,500.00	\$2,500.00	\$1,941.82	\$2,500.00
01-638-0510	UNIFORMS	\$1,500.00	\$1,500.00	\$814.55	\$1,500.00
01-638-0700	MAINT - EQUIPMENT	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00
01-638-0701	MAINT-VEHICLE	\$1,500.00	\$1,500.00	\$989.04	\$1,500.00
01-638-0900	FUEL & OIL	\$6,500.00	\$6,500.00	\$2,354.96	\$6,000.00
01-638-1101	ELECTRICITY	\$3,500.00	\$3,500.00	\$2,572.44	\$3,500.00
01-638-1301	LIABILITY/AUTO COVERAGE	\$4,281.00	\$4,281.00	\$3,099.59	\$4,281.00
01-638-1401	JANITORIAL SUPPLIES	\$8,000.00	\$8,000.00	\$5,115.18	\$7,000.00
01-638-1500	TRAINING	\$5,000.00	\$5,000.00	\$1,592.10	\$4,000.00
01-638-1501	TRAVEL	\$5,000.00	\$5,000.00	\$1,595.00	\$4,000.00
01-638-1700	IT/SOFTWARE	\$4,500.00	\$4,500.00	\$0.00	\$4,000.00
01-638-2700	TELEPHONE EXPENSES	\$5,000.00	\$5,000.00	\$3,564.34	\$5,000.00
01-638-2750	CELL PHONE EXPENSES	\$2,000.00	\$2,000.00	\$974.23	\$2,000.00
01-638-2800	DRUG TESTING	\$0.00	\$0.00	\$0.00	\$0.00
01-638-3200	ANIMAL CARE	\$35,000.00	\$35,000.00	\$27,566.80	\$32,000.00
01-638-3301	SPAY & NEUTER PROGRAM	\$25,000.00	\$25,000.00	\$20,616.08	\$25,000.00
01-638-8001	LEASED VEHICLE	\$18,252.00	\$18,252.00	\$6,821.84	\$7,772.00
01-638-8002	INTEREST - LEASED EQUIPMENT	\$0.00	\$0.00	\$0.00	\$0.00
01-638-9000	CAT CONDO - PRIOR CIP - INCINERA1	\$0.00	\$108,000.00	\$31,519.80	\$0.00
01-638-9001	CIP - HVAC SYSTEM	\$0.00	\$0.00	\$0.00	\$0.00

01-638-9922	INSURANCE CLAIMS	\$0.00	\$0.00	\$0.00	\$0.00
	ANIMAL CONTROL EXPENSES	\$437,046.00	\$545,046.00	\$345,686.93	\$427,685.00
01-641-0503	PEST CONTROL - ALL GF	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00
01-641-0510	UNIFORMS	\$0.00	\$0.00	\$0.00	\$0.00
01-641-0700	MAINT EQUIPMENT	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00
01-641-0701	MAINT VEHICLE	\$750.00	\$750.00	\$0.00	\$750.00
01-641-0708	FIRE SAFETY INSPECTION	\$2,600.00	\$2,600.00	\$0.00	\$2,600.00
01-641-1301	LIABILITY/AUTO COVERAGE	\$0.00	\$0.00	\$0.00	\$0.00
01-641-1500	TRAINING	\$0.00	\$0.00	\$0.00	\$0.00
01-641-1501	TRAVEL	\$0.00	\$0.00	\$0.00	\$0.00
01-641-6000	MAINT - CITY HALL	\$7,500.00	\$7,500.00	\$5,884.97	\$7,500.00
01-641-6001	MAINT - POLICE DEPT	\$5,500.00	\$5,500.00	\$3,778.90	\$5,500.00
01-641-6002	MAINT - ANIMAL SHELTER	\$20,000.00	\$20,000.00	\$7,769.06	\$15,000.00
01-641-6003	MAINT - SUNSHINE HOUSE	\$5,000.00	\$5,000.00	\$927.65	\$5,000.00
01-641-6004	MAINT - NEIGHBORHOOD CENTER	\$3,000.00	\$3,000.00	\$206.81	\$3,000.00
01-641-6005	MAINT - MAINTENANCE YARD	\$5,000.00	\$800.00	\$757.72	\$5,000.00
	BUILDING MAINTENANCE	\$51,350.00	\$47,150.00	\$19,325.11	\$46,350.00
01-542-1100	SWIMMING POOL ADMISSIONS	\$15,000.00	\$15,000.00	\$24,063.00	\$20,000.00
01-542-1105	POOL CASH DRAWER/OVER/SHORT	\$0.00	\$0.00	\$0.00	\$0.00
01-542-1700	EVENTS SECURITY REVENUE	\$1,500.00	\$1,500.00	\$0.00	\$1,500.00
01-542-1703	CIVIC CENTER RENTAL	\$7,500.00	\$7,500.00	\$8,075.00	\$8,000.00
01-542-1900	PAVILION RENTAL	\$1,500.00	\$1,500.00	\$840.00	\$1,500.00
01-542-3900	SKATE PARK-DONATIONS & INT.	\$0.00	\$0.00	\$0.00	\$0.00
01-542-9100	MISC/REFUNDS	\$0.00	\$0.00	\$75.00	\$0.00
	PARKS & POOL REVENUE	\$25,500.00	\$25,500.00	\$33,053.00	\$31,000.00
01-642-0101	SALARIES	\$220,749.00	\$220,749.00	\$192,494.02	\$238,692.00
01-642-0103	OVERTIME	\$15,000.00	\$15,000.00	\$3,951.97	\$15,000.00
01-642-0201	SOCIAL SECURITY	\$18,035.00	\$18,035.00	\$13,889.83	\$19,407.00
01-642-0202	INSURANCE - GROUP	\$60,869.00	\$60,869.00	\$55,096.80	\$60,869.00
01-642-0203	RETIREMENT	\$5,160.00	\$5,160.00	\$3,813.00	\$5,328.00
01-642-0204	UNEMPLOYMENT	\$702.00	\$702.00	\$849.81	\$702.00
01-642-0205	INS - WORKMEN'S COMP	\$3,410.00	\$3,410.00	\$2,333.73	\$3,410.00
01-642-0501	SUPPLIES	\$2,500.00	\$2,500.00	\$2,115.48	\$2,500.00
01-642-0502	FIELD SUPPLIES	\$10,000.00	\$9,000.00	\$6,281.34	\$9,000.00
01-642-0503	POOL SUPPLIES	\$1,000.00	\$4,000.00	\$2,632.38	\$1,000.00
01-642-0510	UNIFORMS	\$5,000.00	\$3,500.00	\$2,017.83	\$5,000.00
01-642-0700	MAINT - EQUIPMENT	\$8,000.00	\$4,500.00	\$4,011.30	\$7,000.00
01-642-0701	MAINT - VEHICLES	\$4,000.00	\$4,000.00	\$806.60	\$4,000.00
01-642-0707	MAINTENANCE - POOL	\$15,000.00	\$26,780.97	\$20,350.11	\$15,000.00
01-642-0709	SUPPLIES - CIVIC CENTER	\$8,500.00	\$8,500.00	\$6,267.77	\$8,500.00
01-642-0710	POOL - PUMP REPLACEMENT	\$14,000.00	\$0.00	\$0.00	\$10,000.00
01-642-0730	MAINT - ALL PARKS	\$35,000.00	\$56,383.67	\$53,780.28	\$40,000.00
01-642-0731	LUJAN PARK - COUNCIL APPROVED	\$5,000.00	\$5,000.00	\$459.66	\$5,000.00
01-642-0732	TREE DONATION	\$0.00	\$0.00	\$0.00	\$0.00
01-642-0900	FUEL & OIL	\$10,000.00	\$8,500.00	\$5,214.66	\$10,000.00
01-642-1101	Electricity	\$16,000.00	\$16,000.00	\$7,471.28	\$16,000.00
01-642-1301	LIABILITY/AUTO COVERAGE	\$6,799.00	\$6,799.00	\$5,087.99	\$6,799.00

01-642-1500	TRAINING	\$3,000.00	\$1,257.03	\$1,257.03	\$3,000.00
01-642-1501	TRAVEL	\$2,500.00	\$16.33	\$16.33	\$2,000.00
01-642-1700	IT EQUIPMENT/ SOFTWARE	\$3,500.00	\$4,500.00	\$2,947.59	\$3,500.00
01-642-2700	TELEPHONE EXPENSES	\$5,500.00	\$5,100.00	\$2,634.43	\$5,000.00
01-642-2750	CELL PHONE EXPENSES	\$1,800.00	\$1,800.00	\$632.50	\$1,000.00
01-642-2800	DRUG TESTING	\$0.00	\$0.00	\$0.00	\$0.00
01-642-3500	MASTER PARK PLAN - ENGINEERING	\$0.00	\$0.00	\$0.00	\$0.00
01-642-8001	LEASED VEHICLE	\$26,629.00	\$26,629.00	\$7,107.65	\$10,443.00
01-642-8002	INTEREST - LEASED EQUIPMENT	\$0.00	\$0.00	\$0.00	\$0.00
01-642-9000	FY24 - PARK SIGNS	\$5,000.00	\$3,000.00	\$0.00	\$3,000.00
01-642-9001	CIP - PUBLO NUEVO PARK - TPWD M	\$0.00	\$0.00	\$0.00	\$0.00
01-642-9002	PUEBLO NUEVO PARK IMPROVEMEN	\$0.00	\$0.00	\$0.00	\$0.00
PARKS & POOL EXPENSES		\$512,653.00	\$521,691.00	\$403,521.37	\$511,150.00
01-544-1901	ROAD REPAIR	\$60,000.00	\$60,000.00	\$0.00	\$40,000.00
01-544-5005	FIBER OPTIC EASE.	\$10,000.00	\$10,000.00	\$7,265.97	\$10,000.00
01-544-6000	GRANT REIMB	\$0.00	\$0.00	\$0.00	\$0.00
01-544-7000	REIMBURSEMENTS	\$0.00	\$0.00	\$15.00	\$0.00
01-544-8000	WC SALARY REIMB	\$0.00	\$0.00	\$0.00	\$0.00
01-544-9900	CAPITOL IMPROVEMENTS - RESERVI	\$0.00	\$0.00	\$0.00	\$0.00
01-544-9922	INSURANCE CLAIMS	\$0.00	\$0.00	\$0.00	\$0.00
STREETS REVENUE		\$70,000.00	\$70,000.00	\$7,280.97	\$50,000.00
01-644-0101	SALARIES	\$510,490.00	\$563,932.00	\$405,450.15	\$564,065.00
01-644-0103	OVERTIME	\$30,000.00	\$30,000.00	\$8,455.52	\$30,000.00
01-644-0105	CONTRACT LABOR	\$0.00	\$0.00	\$0.00	\$0.00
01-644-0201	SOCIAL SECURITY	\$41,349.00	\$45,438.00	\$31,260.76	\$45,446.00
01-644-0202	INSURANCE - GROUP	\$101,447.00	\$121,737.00	\$77,608.00	\$111,067.00
01-644-0203	RETIREMENT	\$11,807.00	\$14,479.00	\$8,897.07	\$12,475.00
01-644-0204	UNEMPLOYMENT	\$1,404.00	\$1,597.00	\$1,884.99	\$1,404.00
01-644-0205	INS - WORKMEN'S COMP	\$12,375.00	\$14,004.00	\$9,400.59	\$12,375.00
01-644-0501	OFFICE SUPPLIES	\$4,500.00	\$2,600.00	\$1,564.93	\$4,000.00
01-644-0502	FIELD SUPPLIES	\$16,000.00	\$11,000.00	\$9,176.25	\$12,000.00
01-644-0510	UNIFORMS	\$6,500.00	\$6,500.00	\$3,555.10	\$6,500.00
01-644-0700	MAINT - EQUIPMENT	\$40,000.00	\$23,660.00	\$17,755.94	\$25,000.00
01-644-0701	MAINT - VEHICLES	\$12,000.00	\$9,000.00	\$2,477.32	\$10,000.00
01-644-0718	STREET SIGNS	\$20,000.00	\$15,500.00	\$14,210.60	\$20,000.00
01-644-0719	STREET MAINTENANCE MATERIALS	\$100,000.00	\$100,000.00	\$37,952.41	\$100,000.00
01-644-0900	FUEL	\$15,000.00	\$14,900.00	\$12,276.41	\$15,000.00
01-644-0901	OIL	\$0.00	\$0.00	\$0.00	\$0.00
01-644-1101	ELECTRICITY	\$60,000.00	\$60,000.00	\$19,356.43	\$50,000.00
01-644-1301	LIABILITY/AUTO COVERAGE	\$15,762.00	\$15,762.00	\$11,160.21	\$15,762.00
01-644-1500	TRAINING	\$7,000.00	\$4,000.00	\$0.00	\$7,000.00
01-644-1501	TRAVEL	\$3,000.00	\$1,000.00	\$18.06	\$3,000.00
01-644-1700	IT EQUIPMENT/ SOFTWARE	\$2,000.00	\$2,000.00	\$0.00	\$2,000.00
01-644-2000	CONTRACT	\$20,000.00	\$20,000.00	\$0.00	\$20,000.00
01-644-2700	TELEPHONE EXPENSES	\$4,500.00	\$4,500.00	\$2,823.17	\$4,500.00
01-644-2750	CELL PHONE EXPENSES	\$4,500.00	\$4,500.00	\$2,224.86	\$4,500.00
01-644-2800	DRUG TESTING	\$0.00	\$0.00	\$0.00	\$0.00
01-644-3500	ENGINEERING	\$0.00	\$0.00	\$0.00	\$0.00

01-644-3501	MOBILITY PLAN	\$0.00	\$0.00	\$0.00	\$0.00
01-644-8001	LEASED VEHICLE	\$17,017.00	\$17,017.00	\$4,782.26	\$6,133.00
01-644-8002	INTEREST - LEASED EQUIPMENT	\$0.00	\$0.00	\$0.00	\$0.00
01-644-8100	EASEMENT/ROAD SEAL (ANNUAL)	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00
01-644-9000	CAP IMPROVEMENT STREETS	\$200,000.00	\$200,000.00	\$76,241.87	\$200,000.00
01-644-9001	CAP - STREET PROJECT FY20 &FY21	\$0.00	\$0.00	\$0.00	\$0.00
01-644-9002	ACCE STREET IMPROVMENTS	\$0.00	\$0.00	\$0.00	\$0.00
01-644-9003	CIP - HOT BOX FY 25 LOADER	\$0.00	\$38,000.00	\$0.00	\$0.00
01-644-9601	CAPITAL FINANCING PRINCIPAL	\$125,246.00	\$125,246.00	\$137,370.78	\$125,246.00
01-644-9602	CAPITAL FINANCING INTEREST	\$31,395.00	\$31,395.00	\$31,394.36	\$31,395.00
STREET DEPT EXPENSES		\$1,414,292.00	\$1,498,767.00	\$927,298.04	\$1,439,868.00
COMBINED GENERAL FUND REVENUES		\$6,109,751.00	\$6,110,251.00	\$4,523,168.45	\$5,901,624.00
COMBINED GENERAL FUND APPROPRIATIONS		\$6,548,166.00	\$6,805,979.00	\$4,731,441.84	\$6,468,639.00
			(\$695,728.00)		(\$567,015.00)
01-599-9100	SYSTEM ADDED TRANSFER IN	\$438,415.00	\$695,728.00	\$565,890.00	\$567,015.00



**ENTERPRISE
WATER – WASTE WATER –
SANITATION (ENVIRONMENTAL
SERVICES)**

PROPOSED 2026-2027

ENTERPRISE FUND -WATER/WASTEWATER/SANITATION					
ACCT NUMBER	ACCOUNT TITLE	ORIGINAL BUDGET 2025-2026	AMENDED BUDGET 2025-2026	ACTUAL AS OF 07-31-2026	PROPOSED BUDGET 2026-2027
04-550-0500	RB 03 RESERVE INTEREST	\$0.00	\$0.00	\$0.00	\$0.00
04-550-0501	TXCLASS - INTEREST	\$50,000.00	\$50,000.00	\$34,806.93	\$43,000.00
.	INTEREST RESERVE ACCOUNTS	\$50,000.00	\$50,000.00	\$34,806.93	\$43,000.00
04-551-7000	W/S/S INTEREST	\$65,000.00	\$65,000.00	\$27,303.57	\$65,000.00
04-551-7001	WATER CUSTOMER DEPOSIT INTERE	\$20,000.00	\$20,000.00	\$14,323.41	\$20,000.00
04-551-9000	Overage in Cash Drawer	\$0.00	\$0.00	\$0.00	\$0.00
.	INTEREST REVENUES	\$85,000.00	\$85,000.00	\$41,626.98	\$85,000.00
04-553-0601	WATER BILLING	\$1,867,000.00	\$1,867,000.00	\$1,063,531.86	\$1,865,000.00
04-553-0602	BULK WATER	\$0.00	\$0.00	\$0.00	\$0.00
04-553-0611	MISC INCOME	\$1,000.00	\$1,000.00	\$1,445.25	\$1,000.00
04-553-0612	RETURNED CHECK FEE	\$300.00	\$300.00	\$90.00	\$300.00
04-553-0613	TAMPERING FEE	\$3,500.00	\$3,500.00	\$0.00	\$3,500.00
04-553-0614	VACATION FEE	\$0.00	\$0.00	\$350.00	\$0.00
04-553-1309	SERVICE RECONNECT	\$25,000.00	\$25,000.00	\$3,290.00	\$24,000.00
04-553-1600	INSURANCE CLAIMS	\$0.00	\$0.00	\$0.00	\$0.00
04-553-1901	ROAD CUT FEE	\$10,000.00	\$10,000.00	\$500.00	\$7,500.00
04-553-6500	WATER LINE EXTENSION FEES	\$5,000.00	\$5,000.00	\$1,500.00	\$5,000.00
04-553-6600	WATER TAP FEES	\$25,000.00	\$25,000.00	\$3,000.00	\$20,000.00
04-553-6601	WATER TAP SUPPLIES	\$0.00	\$0.00	\$0.00	\$0.00
04-553-6602	WATER TAP LABOR	\$0.00	\$0.00	\$0.00	\$0.00
04-553-7000	BILLING ADJUSTMENTS	\$0.00	\$0.00	\$72,526.84	\$0.00
04-553-7005	CONTRIBUTED CAPITAL	\$0.00	\$0.00	\$0.00	\$0.00
04-553-8000	WC SALARY REIMB	\$0.00	\$0.00	\$0.00	\$0.00
04-553-9000	OVERAGE/UNDERAGE CASH DRAWE	\$0.00	\$0.00	\$0.00	\$0.00
04-553-9001	AUCTION	\$0.00	\$0.00	\$0.00	\$0.00
04-553-9002	INSURANCE CLAIMS	\$0.00	\$0.00	\$0.00	\$0.00
04-553-9800	BAD DEBT RECOVERY UTILITY DEPT	\$0.00	\$0.00	\$0.00	\$0.00
.	WATER REVENUES	\$1,936,800.00	\$1,936,800.00	\$1,146,233.95	\$1,926,300.00
04-554-0602	SEWER BILLING	\$750,000.00	\$750,000.00	\$569,151.25	\$850,000.00
04-554-0605	LIQUID SEWAGE DUMPING FEE	\$35,000.00	\$35,000.00	\$40,525.00	\$40,000.00
04-554-0606	SEWER TAP FEES	\$15,000.00	\$15,000.00	\$6,980.00	\$10,000.00
04-554-0607	SEWER TAP SUPPLIES	\$0.00	\$0.00	\$162.00	\$0.00
04-554-0608	SEWER TAP LABOR	\$0.00	\$0.00	\$0.00	\$0.00
04-554-0610	SEWER LINE EXTENSION FEES	\$0.00	\$0.00	\$0.00	\$0.00
04-554-0611	MISC/REFUNDS	\$0.00	\$0.00	\$846.29	\$0.00
04-554-0700	INFRASTRUCTURE IMPROVEMENTS	\$0.00	\$0.00	\$0.00	\$0.00
04-554-1901	ROAD CUT FEE	\$0.00	\$0.00	\$0.00	\$0.00
04-554-7000	BILLING ADJUSTMENTS	\$0.00	\$0.00	\$0.00	\$0.00
04-554-8000	WC SALARY REIMB	\$0.00	\$0.00	\$0.00	\$0.00
04-554-9001	AUCTION SALE OF LEASED VEHICLE	\$0.00	\$0.00	\$0.00	\$0.00
.	SEWER REVENUES	\$800,000.00	\$800,000.00	\$617,664.54	\$900,000.00
04-555-0603	SANITATION/RECYCLE BILLING	\$2,100,000.00	\$2,100,000.00	\$1,455,418.47	\$2,100,000.00
04-555-0604	SALES TAX COLLECTED	\$155,000.00	\$155,000.00	\$109,683.03	\$150,000.00
04-555-0611	MISC	\$0.00	\$0.00	\$251.32	\$0.00
04-555-7000	BILLING ADJUSTMENTS	\$0.00	\$0.00	\$0.00	\$0.00

04-555-7001	LANDFILL/ASSURANCE INTEREST	\$2,500.00	\$2,500.00	\$1,891.17	\$2,500.00
04-555-7500	LANDFILL LEASE	\$150,000.00	\$150,000.00	\$103,103.54	\$160,000.00
04-555-8000	KEEP ALPINE BEAUTIFUL (GBG)	\$0.00	\$0.00	\$0.00	\$0.00
04-555-8001	GRANT / REIMBURSEMENTS	\$0.00	\$0.00	\$0.00	\$0.00
04-555-8002	COUNTY INTERLOCAL AGREEMENT	\$48,620.00	\$48,620.00	\$0.00	\$48,620.00
04-555-8003	TIRE DISPOSAL FEES	\$1,500.00	\$1,500.00	\$949.86	\$1,500.00
SANITATION/ RECYCE REVENUE		\$2,457,620.00	\$2,457,620.00	\$1,671,297.39	\$2,462,620.00

04-651-0100	FRANCHISE FEE	\$266,171.00	\$266,171.00	\$0.00	\$266,171.00
04-651-0101	UTILITY CLERKS SALARY	\$69,099.00	\$69,099.00	\$73,767.32	\$71,833.00
04-651-0103	OVERTIME	\$2,000.00	\$2,000.00	\$43.15	\$2,000.00
04-651-0201	SOCIAL SECURITY	\$5,440.00	\$5,440.00	\$5,622.95	\$5,648.00
04-651-0202	INSURANCE - GROUP	\$20,290.00	\$20,290.00	\$16,260.00	\$20,290.00
04-651-0203	RETIREMENT	\$1,565.00	\$1,565.00	\$1,186.00	\$1,550.00
04-651-0204	UNEMPLOYMENT	\$234.00	\$234.00	\$650.90	\$234.00
04-651-0205	WORKMANS COMP	\$1,600.00	\$1,600.00	\$0.00	\$1,600.00
04-651-0900	ADMINISTRATIVE FEE	\$14,658.00	\$14,658.00	\$0.00	\$14,658.00
04-651-1400	OFFICE SUPPLIES	\$5,000.00	\$5,000.00	\$2,655.19	\$5,000.00
04-651-1401	JANITORIAL SUPPLIES	\$0.00	\$0.00	\$0.00	\$0.00
04-651-1500	COPY EXPENSE-ALL EF DEPTS	\$0.00	\$0.00	\$0.00	\$0.00
04-651-1602	MAILING - ALL EF DEPTS.	\$35,000.00	\$35,000.00	\$12,751.02	\$35,000.00
04-651-1700	IT EQUIPMENT/ SOFTWARE	\$30,000.00	\$30,000.00	\$36,352.00	\$30,000.00
04-651-1801	DUES/SUB/MEM -ALL EF DEPTS.	\$1,500.00	\$1,500.00	\$400.00	\$1,500.00
04-651-1802	PUB/NOT/ADV - ALL EF DEPTS.	\$2,500.00	\$2,500.00	\$675.00	\$2,500.00
04-651-1803	FINES & PENALTIES	\$0.00	\$0.00	\$0.00	\$0.00
04-651-1901	UNIFORMS	\$1,500.00	\$1,500.00	\$631.75	\$1,500.00
04-651-8003	LEASED EQUIPMENT	\$7,500.00	\$7,500.00	\$4,540.25	\$7,500.00
04-651-9501	AMORTIZATION EXPENSE -RIGHT TC	\$0.00	\$0.00	\$0.00	\$0.00
04-651-9502	AMORTIZATION EXPENSE -RIGHT TC	\$0.00	\$0.00	\$0.00	\$0.00
04-651-9809	INTEREST EXPENSE - RIGHT TO USE	\$0.00	\$0.00	\$0.00	\$0.00
UTILITY BILLING DEPARTMENT		\$464,057.00	\$464,057.00	\$155,535.53	\$466,984.00

04-653-0090	ADMINISTRATIVE FEE	\$151,668.00	\$151,668.00	\$0.00	\$151,668.00
04-653-0101	SALARIES	\$526,349.00	\$526,349.00	\$277,035.51	\$496,558.00
04-653-0103	OVERTIME	\$25,000.00	\$25,000.00	\$62,137.66	\$25,000.00
04-653-0201	SOCIAL SECURITY	\$42,180.00	\$42,180.00	\$25,547.19	\$39,899.00
04-653-0202	INSURANCE - GROUP	\$131,881.00	\$131,881.00	\$63,337.57	\$122,261.00
04-653-0203	RETIREMENT	\$12,099.00	\$12,099.00	\$7,325.98	\$10,953.00
04-653-0204	UNEMPLOYMENT	\$1,521.00	\$1,521.00	\$1,652.14	\$1,521.00
04-653-0205	INSURANCE - WORKMEN'S COMP	\$12,320.00	\$12,320.00	\$4,587.06	\$9,000.00
04-653-0216	PENSION EXPENSE	\$0.00	\$0.00	\$0.00	\$0.00
04-653-0220	OPEB EXPENSE	\$0.00	\$0.00	\$0.00	\$0.00
04-653-0501	OFFICE SUPPLIES	\$8,000.00	\$8,000.00	\$2,542.40	\$7,000.00
04-653-0502	FIELD SUPPLIES	\$8,000.00	\$8,000.00	\$2,413.90	\$7,000.00
04-653-0503	SAFETY EQUIPMENT	\$6,000.00	\$6,000.00	\$894.30	\$5,000.00
04-653-0508	CHEMICALS	\$19,000.00	\$19,000.00	\$8,615.34	\$19,000.00
04-653-0510	UNIFORMS	\$7,000.00	\$7,000.00	(\$2,423.80)	\$7,000.00
04-653-0700	MAINT - EQUIPMENT	\$15,000.00	\$15,000.00	\$797.67	\$15,000.00
04-653-0701	MAINT - VEHICLES	\$15,000.00	\$15,000.00	\$5,058.04	\$15,000.00
04-653-0711	DISTRIBUTION SYSTEM MAINT	\$150,000.00	\$150,000.00	\$108,654.37	\$150,000.00

04-653-0900	FUEL & OIL	\$30,000.00	\$30,000.00	\$13,868.27	\$30,000.00
04-653-1101	ELECTRICITY	\$95,000.00	\$95,000.00	\$61,115.42	\$95,000.00
04-653-1200	FAR WT WATER PLANNING GROUP	\$445.00	\$445.00	\$0.00	\$445.00
04-653-1301	INSURANCE - GENERAL & LIABILITY	\$27,079.00	\$27,079.00	\$21,750.87	\$27,079.00
04-653-1500	TRAINING	\$9,000.00	\$9,000.00	\$1,559.91	\$8,000.00
04-653-1501	TRAVEL	\$5,000.00	\$5,000.00	\$0.00	\$4,000.00
04-653-1600	BUILDING MAINTENANCE	\$15,000.00	\$15,000.00	\$2,344.73	\$12,500.00
04-653-1700	IT EQUIPMENT/ SOFTWARE	\$10,000.00	\$10,000.00	\$287.84	\$9,000.00
04-653-1701	CONSULTING/CONTRACT SERVICES	\$10,000.00	\$10,000.00	\$9,913.11	\$10,000.00
04-653-1801	DUES/SUB/MEM	\$5,000.00	\$5,000.00	\$795.00	\$5,000.00
04-653-1902	ROAD REPAIR	\$20,000.00	\$20,000.00	\$22,028.75	\$20,000.00
04-653-2120	CONTINGENCY/MISC/VOIDED	\$0.00	\$0.00	\$0.00	\$0.00
04-653-2124	PRO FOR BAD DEBTS	\$0.00	\$0.00	\$0.00	\$0.00
04-653-2700	TELEPHONE EXPENSES	\$10,500.00	\$10,500.00	\$4,007.95	\$10,500.00
04-653-2750	CELL PHONE EXPENSES	\$11,000.00	\$11,000.00	\$2,498.98	\$7,500.00
04-653-2800	DRUG TESTING	\$0.00	\$0.00	\$0.00	\$0.00
04-653-3500	ENGINEERING	\$30,000.00	\$30,000.00	\$1,350.00	\$30,000.00
04-653-4000	JD WATER DISTRICT FEES	\$16,500.00	\$16,500.00	\$7,849.20	\$16,500.00
04-653-4802	SCADA	\$20,000.00	\$20,000.00	\$0.00	\$20,000.00
04-653-4803	MUSQUIZ WELL FIELD	\$50,000.00	\$50,000.00	\$9,951.68	\$50,000.00
04-653-4804	MUSQUIZ PUMP STATION	\$35,000.00	\$35,000.00	\$0.00	\$35,000.00
04-653-4805	SUNNY GLENN WELL FIELD	\$50,000.00	\$50,000.00	\$43,055.54	\$50,000.00
04-653-4806	SUNNY GLENN PUMP STATION	\$50,000.00	\$50,000.00	\$0.00	\$50,000.00
04-653-4901	SAMPLES	\$15,000.00	\$15,000.00	\$6,650.83	\$15,000.00
04-653-4902	TCEQ WATR FEE (YR#90220001)	\$10,000.00	\$10,000.00	\$7,301.00	\$10,000.00
04-653-6004	TANK MAINTENANCE	\$50,000.00	\$50,000.00	\$7,723.38	\$50,000.00
04-653-6100	SEP TCEQ ENFORCEMENT	\$0.00	\$0.00	\$0.00	\$0.00
04-653-6500	LINE EXTENSIONS/ NEW CONSTRUCT	\$0.00	\$0.00	\$0.00	\$0.00
04-653-8001	LEASED VEHICLES	\$43,500.00	\$43,500.00	\$24,251.86	\$41,261.00
04-653-8003	LEASED EQUIPMENT	\$5,000.00	\$5,000.00	\$1,777.93	\$5,000.00
04-653-9301	BOND ISSUE COST AMMORTIZATION	\$0.00	\$0.00	\$0.00	\$0.00
04-653-9400	CIP - BACKHOE	\$125,000.00	\$125,000.00	\$0.00	\$125,000.00
04-653-9500	Depreciation Expense - Water	\$0.00	\$0.00	\$0.00	\$0.00
04-653-9600	CIP - FIRE HYDRANTS	\$20,000.00	\$20,000.00	\$0.00	\$20,000.00
04-653-9700	LINE MAINTENANCE	\$150,000.00	\$150,000.00	\$171,313.48	\$150,000.00
04-653-9800	BOND ADMINISTRATIVE FEE	\$0.00	\$0.00	\$0.00	\$0.00
04-653-9801	Principal - RB W&S Series 2003A	\$0.00	\$0.00	\$0.00	\$0.00
04-653-9802	Interest - RB W&S Series 2003A	\$0.00	\$0.00	\$0.00	\$0.00
04-653-9803	Principal - CO Series 2005 TWDB	\$138,000.00	\$138,000.00	\$138,000.00	\$137,000.00
04-653-9805	Principal - CO Series 2011	\$30,800.00	\$30,800.00	\$30,800.00	\$33,000.00
04-653-9806	Interest - CO Series 2011	\$8,283.00	\$8,283.00	\$4,466.88	\$6,933.00
04-653-9807	Principal - GO Ref Bond Series 2011	\$0.00	\$0.00	\$0.00	\$0.00
04-653-9808	Interest - GO Ref Bond Series 2011	\$0.00	\$0.00	\$0.00	\$0.00
04-653-9922	INSURANCE CLAIMS - PROPERTY	\$0.00	\$0.00	\$0.00	\$0.00
04-653-9999	RESERVE - FINANCIAL POLICY	\$0.00	\$0.00	\$0.00	\$0.00
WATER EXPENSES		\$2,226,125.00	\$2,226,125.00	\$1,162,837.94	\$2,165,578.00
04-654-0090	ADMINISTRATIVE FEE	\$68,627.00	\$68,627.00	\$0.00	\$68,627.00
04-654-0101	SALARIES	\$124,805.00	\$124,805.00	\$99,480.62	\$126,464.00
04-654-0103	OVERTIME	\$12,500.00	\$12,500.00	\$10,351.33	\$12,500.00

04-654-0201	SOCIAL SECURITY	\$10,505.00	\$10,505.00	\$7,489.97	\$10,631.00
04-654-0202	INSURANCE - GROUP	\$30,435.00	\$30,435.00	\$25,905.17	\$30,435.00
04-654-0203	RETIREMENT	\$3,013.00	\$3,013.00	\$2,370.91	\$2,918.00
04-654-0204	UNEMPLOYMENT	\$468.00	\$468.00	\$171.00	\$468.00
04-654-0205	INS - WORKMEN'S COMP	\$7,000.00	\$7,000.00	\$4,587.06	\$6,000.00
04-654-0216	PENSION EXPENSE	\$0.00	\$0.00	\$0.00	\$0.00
04-654-0220	OPEB EXPENSE	\$0.00	\$0.00	\$0.00	\$0.00
04-654-0501	OFFICE SUPPLIES	\$5,000.00	\$5,000.00	\$623.64	\$5,000.00
04-654-0502	FIELD SUPPLIES	\$2,500.00	\$2,500.00	\$0.00	\$2,500.00
04-654-0508	CHEMICALS - CHLORINE	\$20,000.00	\$20,000.00	\$11,186.62	\$20,000.00
04-654-0509	CHEMICALS - SULFER DIOXIDE	\$15,000.00	\$15,000.00	\$3,334.54	\$15,000.00
04-654-0510	UNIFORMS	\$2,400.00	\$2,400.00	\$673.44	\$2,400.00
04-654-0700	MAINT - EQUIPMENT	\$20,000.00	\$20,000.00	\$109.22	\$20,000.00
04-654-0701	MAINT - VEHICLES	\$3,000.00	\$3,000.00	\$0.00	\$3,000.00
04-654-0704	WWTP FACILITY MAINT	\$85,000.00	\$85,000.00	\$50,963.88	\$85,000.00
04-654-0705	COLLECTION SYSTEM MAINTENANC	\$75,000.00	\$75,000.00	\$7,991.83	\$75,000.00
04-654-0900	FUEL & OIL	\$14,000.00	\$14,000.00	\$3,370.08	\$14,000.00
04-654-1101	ELECTRICITY	\$45,000.00	\$45,000.00	\$30,189.94	\$45,000.00
04-654-1301	INSURANCE - GENERAL & LIABILITY	\$5,423.00	\$5,423.00	\$4,595.27	\$5,423.00
04-654-1500	TRAINING	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00
04-654-1501	TRAVEL	\$4,000.00	\$4,000.00	\$0.00	\$4,000.00
04-654-1700	IT EQUIPMENT/ SOFTWARE	\$5,000.00	\$5,000.00	\$668.34	\$5,000.00
04-654-1801	DUES/SUB/MEM	\$0.00	\$0.00	\$0.00	\$0.00
04-654-1902	ROAD REPAIR	\$20,000.00	\$20,000.00	\$0.00	\$20,000.00
04-654-2120	CONTINGENCY	\$0.00	\$0.00	\$0.00	\$0.00
04-654-2124	BAD DEBT EXPENSE	\$0.00	\$0.00	\$0.00	\$0.00
04-654-2700	TELEPHONE EXPENSES	\$6,500.00	\$6,500.00	\$3,786.04	\$6,000.00
04-654-2750	CELL PHONE EXPENSES	\$2,000.00	\$2,000.00	\$223.28	\$1,500.00
04-654-2800	DRUG TESTING	\$0.00	\$0.00	\$0.00	\$0.00
04-654-3000	HEPATITIS SHOTS	\$500.00	\$500.00	(\$324.00)	\$500.00
04-654-3100	SAFETY EQUIPMENT	\$4,000.00	\$4,000.00	\$0.00	\$4,000.00
04-654-3500	ENGINEERING	\$15,000.00	\$15,000.00	\$4,500.00	\$15,000.00
04-654-4802	SCADA	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00
04-654-4901	SAMPLES	\$10,000.00	\$10,000.00	\$1,438.26	\$10,000.00
04-654-4902	ANNUAL SEWER INSPECTION	\$0.00	\$0.00	\$0.00	\$0.00
04-654-4903	TCEQ (YR-010117-001)2 PRMTS	\$15,000.00	\$15,000.00	\$14,388.44	\$15,000.00
04-654-6100	TCEQ ENFORCEMENT	\$0.00	\$0.00	\$0.00	\$0.00
04-654-8001	LEASED VEHICLE	\$31,416.00	\$31,416.00	\$16,162.62	\$20,016.00
04-654-8003	LEASED EQUIPMENT	\$3,500.00	\$3,500.00	\$1,777.93	\$3,500.00
04-654-9000	CIP - CLARIFIER	\$0.00	\$0.00	\$381,542.32	\$0.00
04-654-9001	CIP - WWTP	\$250,000.00	\$250,000.00	\$0.00	\$250,000.00
04-654-9500	Depreciation Expense - Sewer	\$0.00	\$0.00	\$0.00	\$0.00
04-654-9801	Principal - CO Combo Tax&Rev 2012	\$0.00	\$0.00	\$0.00	\$0.00
04-654-9802	Interest - CO Combo Tax&Rev 2012	\$0.00	\$0.00	\$0.00	\$0.00
SEWER EXPENSES		\$926,592.00	\$926,592.00	\$687,557.75	\$914,882.00
04-655-0090	ADMINISTRATIVE FEE	\$171,390.00	\$171,390.00	\$0.00	\$171,390.00
04-655-0101	SALARIES	\$122,817.00	\$122,817.00	\$94,505.86	\$157,665.00
04-655-0103	OVERTIME	\$6,150.00	\$6,150.00	\$0.00	\$6,150.00
04-655-0105	CONTRACT LABOR	\$0.00	\$0.00	\$0.00	\$0.00

04-655-0201	SOCIAL SECURITY	\$9,867.00	\$9,867.00	\$7,184.36	\$12,532.00
04-655-0202	INSURANCE - GROUP	\$20,290.00	\$20,290.00	\$15,040.95	\$20,290.00
04-655-0203	RETIREMENT	\$2,829.00	\$2,829.00	\$2,041.11	\$3,440.00
04-655-0204	UNEMPLOYMENT	\$468.00	\$468.00	\$461.05	\$468.00
04-655-0205	INS - WORKMEN'S COMP	\$3,548.00	\$3,548.00	\$2,873.11	\$3,548.00
04-655-0216	PENSION EXPENSE	\$0.00	\$0.00	\$0.00	\$0.00
04-655-0220	OPEB EXPENSE	\$0.00	\$0.00	\$0.00	\$0.00
04-655-0501	SUPPLIES	\$700.00	\$700.00	\$628.09	\$700.00
04-655-0502	FIELD SUPPLIES	\$3,452.90	\$3,452.90	\$1,407.45	\$2,000.00
04-655-0510	UNIFORMS	\$254.10	\$254.10	\$254.10	\$1,000.00
04-655-0604	SANITATION SALES TAX - STATE	\$155,000.00	\$155,000.00	\$100,932.72	\$155,000.00
04-655-0701	VEHICLE MAINTENANCE	\$2,000.00	\$2,000.00	\$65.18	\$2,000.00
04-655-0900	FUEL & OIL	\$600.00	\$600.00	\$362.44	\$600.00
04-655-1101	ELECTRICITY	\$1,250.00	\$1,250.00	\$316.87	\$1,250.00
04-655-1301	INSURANCE - GENERAL & LIABILITY	\$859.00	\$859.00	\$487.03	\$859.00
04-655-1500	TRAINING	\$593.00	\$593.00	\$393.00	\$1,000.00
04-655-1501	TRAVEL	\$0.00	\$0.00	\$0.00	\$300.00
04-655-2021	VOIDED CHECKS	\$0.00	\$0.00	\$0.00	\$0.00
04-655-2124	BAD DEBT	\$0.00	\$0.00	\$0.00	\$0.00
04-655-2700	TELEPHONE EXPENSES	\$3,500.00	\$3,500.00	\$3,502.40	\$3,500.00
04-655-2750	CELL PHONE EXPENSES	\$2,000.00	\$2,000.00	\$674.50	\$2,000.00
04-655-2800	DRUG TESTING	\$0.00	\$0.00	\$0.00	\$0.00
04-655-4902	TCEQ/SOLID WSTE(QTR-#2197)	\$12,500.00	\$12,500.00	\$8,108.72	\$12,500.00
04-655-5000	WASTE/RECYCLE COLL FEES	\$1,756,150.00	\$1,756,150.00	\$1,477,842.57	\$1,756,150.00
04-655-5001	TIPPING FEES DUE TO GENERAL FUN	\$0.00	\$0.00	\$0.00	\$0.00
04-655-8000	ENVIRONMENTAL SERVICES	\$35,000.00	\$35,000.00	\$23,714.46	\$35,000.00
04-655-8001	GRANTS	\$0.00	\$0.00	\$0.00	\$0.00
04-655-8003	LEASED - EQUIPMENT	\$3,000.00	\$3,000.00	\$1,777.80	\$3,000.00
04-655-9000	LANDFILL CLOSURE	\$0.00	\$0.00	\$0.00	\$0.00
04-655-9500	DEPRECIATION EXPENSE - SANITATI	\$0.00	\$0.00	\$0.00	\$0.00
SANITATION/RECYCLE EXPENSES		\$2,314,218.00	\$2,314,218.00	\$1,742,573.77	\$2,352,342.00
COMBINED WATER/SEWER/SAN/REVENUES		\$5,329,420.00	\$5,329,420.00	\$3,511,629.79	\$5,416,920.00
COMBINED WATER/SEWER/SAN/APPROPRIATIO		\$5,930,992.00	\$5,930,992.00	\$3,748,504.99	\$5,899,786.00
			(\$601,572.00)		(\$482,866.00)
04-599-9100	SYSTEM ADDED TRANSFER IN	\$0.00	\$601,572.00	\$0.00	\$482,866.00



AIRPORT

PROPOSED 2026-2027

ENTERPRISE FUND - AIRPORT FUND					
ACCT NUMBER	ACCOUNT TITLE	ORIGINAL BUDGET 2025-2026	AMENDED BUDGET 2025-2026	ACTUAL AS OF 07-31-2026	PROPOSED BUDGET 2026-2027
05-527-1602	FUEL SALES	\$1,127,500.00	\$1,127,500.00	\$1,065,127.38	\$1,130,000.00
05-527-1603	OIL SALES	\$1,000.00	\$1,000.00	\$2,002.73	\$1,000.00
05-527-1604	MAP SALES	\$0.00	\$0.00	\$0.00	\$0.00
05-527-1702	GROUND LEASE (HANGER)	\$23,407.00	\$23,407.00	\$19,663.74	\$23,407.00
05-527-5100	TXDOT RAMP GRANT	\$10,000.00	\$10,000.00	\$0.00	\$5,000.00
05-527-5200	MISC FEES/REFUNDS/INSURANCE	\$0.00	\$0.00	\$14.65	\$0.00
05-527-5201	TEXAS CLASS - INTEREST	\$0.00	\$0.00	\$211.48	\$0.00
05-527-5202	GRANT REIMBURSEMENTS - ARPA	\$0.00	\$0.00	\$0.00	\$0.00
05-527-5300	AUCTION SALES	\$0.00	\$0.00	\$0.00	\$0.00
05-527-7001	AIRPORT BANK ACCT INTEREST	\$10,000.00	\$10,000.00	\$11,017.44	\$10,000.00
05-527-7002	RESERVE ACCOUNT - CIP MATCH	\$0.00	\$0.00	\$0.00	\$0.00
05-527-7003	INTEREST REVENUE - LEASE	\$0.00	\$0.00	\$0.00	\$0.00
	AIRPORT REVENUE	\$1,171,907.00	\$1,171,907.00	\$1,098,037.42	\$1,169,407.00
05-627-0090	ADMINISTRATIVE FEE	\$78,386.00	\$78,386.00	\$0.00	\$78,386.00
05-627-0101	SALARIES	\$102,624.00	\$102,624.00	\$80,101.19	\$103,559.00
05-627-0103	OVERTIME	\$7,600.00	\$7,600.00	\$7,510.16	\$7,600.00
05-627-0201	SOCIAL SECURITY	\$8,433.00	\$8,433.00	\$6,569.18	\$8,504.00
05-627-0202	INSURANCE - GROUP	\$20,290.00	\$20,290.00	\$13,460.47	\$20,290.00
05-627-0203	RETIREMENT	\$2,405.00	\$2,405.00	\$1,893.66	\$2,334.00
05-627-0204	UNEMPLOYMENT	\$234.00	\$234.00	\$298.10	\$234.00
05-627-0205	INS - WORKMEN'S COMP	\$2,100.00	\$2,100.00	\$1,267.83	\$2,100.00
05-627-0216	PENSION EXPENSE	\$0.00	\$0.00	\$0.00	\$0.00
05-627-0220	OPEB EXPENSE	\$0.00	\$0.00	\$0.00	\$0.00
05-627-0501	SUPPLIES	\$1,800.00	\$1,800.00	\$1,750.69	\$1,800.00
05-627-0502	FIELD SUPPLIES	\$800.00	\$800.00	\$749.78	\$800.00
05-627-0510	UNIFORMS	\$1,100.00	\$1,100.00	\$1,030.39	\$1,000.00
05-627-0601	LICENSES AND FEES	\$450.00	\$450.00	\$125.00	\$450.00
05-627-0701	MAINT - EQUIPMENT	\$2,200.00	\$2,200.00	\$2,117.24	\$2,200.00
05-627-0702	MAINT - VEHICLE	\$1,500.00	\$1,500.00	\$1,004.71	\$1,500.00
05-627-0704	FACILITY MAINT	\$20,622.00	\$20,622.00	\$16,706.50	\$22,000.00
05-627-0708	FIRE SAFETY INSPEC	\$150.00	\$150.00	\$0.00	\$150.00
05-627-0900	FUEL & OIL	\$1,500.00	\$1,500.00	\$570.70	\$1,500.00
05-627-1001	MISC/VOIDED EXPENSES	\$0.00	\$0.00	\$0.00	\$0.00
05-627-1101	ELECTRICITY	\$5,500.00	\$5,500.00	\$2,388.72	\$5,500.00
05-627-1301	AIRPORT LIABILITY INSURANCE	\$2,917.00	\$2,917.00	\$2,098.04	\$2,917.00
05-627-1500	TRAINING	\$100.00	\$100.00	\$100.00	\$1,000.00
05-627-1501	TRAVEL	\$2,400.00	\$2,400.00	\$2,546.12	\$2,400.00
05-627-1700	IT EQUIPMENT/ SOFTWARE	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00
05-627-2000	AV/JET FUEL/OIL PURCHASES	\$789,250.00	\$789,250.00	\$696,297.83	\$789,250.00
05-627-2120	AWOS CONTRACT	\$6,144.00	\$6,144.00	\$0.00	\$6,144.00
05-627-2700	TELEPHONE EXPENSES	\$8,500.00	\$8,500.00	\$5,729.16	\$8,500.00
05-627-2750	CELL PHONE EXPENSE	\$1,000.00	\$1,000.00	\$451.88	\$1,000.00
05-627-4902	TCEQ - STORMWATER	\$200.00	\$200.00	\$200.00	\$200.00
05-627-5600	FY 20 CIP - 10% MATCH -	\$0.00	\$0.00	\$0.00	\$0.00
05-627-8003	LEASED - EQUIPMENT	\$0.00	\$0.00	\$0.00	\$0.00

05-627-9500	DEPRECIATION	\$0.00	\$0.00	\$0.00	\$0.00
	Airport Expenses	\$1,069,205.00	\$1,069,205.00	\$844,967.35	\$1,072,318.00
COMBINED AIRPORT REVENUES		\$1,171,907.00	\$1,171,907.00	\$1,098,037.42	\$1,169,407.00
COMBINED AIRPORT APPROPRIATIONS		\$1,069,205.00	\$1,069,205.00	\$844,967.35	\$1,072,318.00
			\$102,702.00		\$97,089.00
05-599-9110	SYSTEM ADDED TRANSFER OUT	\$0.00	(\$102,702.00)	\$0.00	(\$97,089.00)



GAS DEPARTMENT

PROPOSED 2026-2027

ENTEPRISE FUND - GAS					
ACCT NUMBER	ACCOUNT TITLE	ORIGINAL BUDGET 2025-2026	AMENDED BUDGET 2025-2026	ACTUAL AS OF 07-31-2026	PROPOSED BUDGET 2026-2027
08-558-0110	NATURAL GAS SALES - ALPINE	\$1,775,000.00	\$1,775,000.00	\$1,259,307.17	\$1,700,000.00
08-558-0120	NATURAL GAS SALES - FT. DAVIS	\$350,000.00	\$350,000.00	\$218,809.71	\$300,000.00
08-558-0200	SERVICE FEES - ALPINE	\$8,000.00	\$8,000.00	\$2,835.00	\$8,000.00
08-558-0201	SERVICE FEES - FT. DAVIS	\$2,500.00	\$2,500.00	\$140.00	\$2,500.00
08-558-0240	SERVICE TAP FEES - ALPINE	\$5,000.00	\$5,000.00	\$1,000.00	\$5,000.00
08-558-0241	SERVICE TAP FEES - FT. DAVIS	\$2,500.00	\$2,500.00	\$1,000.00	\$2,500.00
08-558-0242	EXTENSION FEE - ALPINE	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00
08-558-0243	EXTENSION FEE - FORT DAVIS	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00
08-558-0244	TAP SUPPLIES - ALPINE	\$0.00	\$0.00	\$0.00	\$0.00
08-558-0245	TAP SUPPLIES - FT. DAVIS	\$3,000.00	\$3,000.00	\$0.00	\$3,000.00
08-558-0246	RETIRE FEE - ALPINE	\$0.00	\$0.00	\$750.00	\$0.00
08-558-0247	RETIRE FEE - FT. DAVIS	\$0.00	\$0.00	\$0.00	\$0.00
08-558-0250	PENALTY FEES - ALPINE	\$5,000.00	\$5,000.00	\$9,223.62	\$7,500.00
08-558-0251	PENALTY FEES - FT. DAVIS	\$2,000.00	\$2,000.00	\$0.00	\$2,000.00
08-558-0400	MISC. INCOME	\$500.00	\$500.00	\$60.25	\$500.00
08-558-0401	GAS BANK ACCT INT	\$60,000.00	\$60,000.00	\$32,648.36	\$60,000.00
08-558-0402	WC REIMBURSEMENT	\$0.00	\$0.00	\$18,939.74	\$0.00
08-558-0403	WTG ROYALTIES	\$5,000.00	\$5,000.00	\$7,552.00	\$5,000.00
08-558-0500	SALES TAX COLLECTED	\$60,000.00	\$60,000.00	\$35,779.31	\$50,000.00
08-558-0612	FY20 - NSF - RETURNED CHECK FEE	\$0.00	\$0.00	\$60.00	\$0.00
08-558-0614	VACATION FEE	\$500.00	\$500.00	\$300.00	\$500.00
08-558-0615	TAMPERING FEE	\$500.00	\$500.00	\$150.00	\$500.00
08-558-1901	ROAD CUT FEE	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00
08-558-7000	BILLING ADJUSTMENTS	\$0.00	\$0.00	\$2,213.52	\$0.00
08-558-7001	GAS CUSTOMER DEPOSIT INTEREST	\$10,000.00	\$10,000.00	\$8,129.54	\$10,000.00
08-558-9000	AUCTION	\$0.00	\$0.00	\$0.00	\$0.00
08-558-9001	CAPITAL CONTRIBUTIONS	\$0.00	\$0.00	\$0.00	\$0.00
	GAS REVENUES	\$2,300,500.00	\$2,300,500.00	\$1,598,898.22	\$2,168,000.00
08-658-0090	ADMINISTRATIVE FEE	\$191,668.00	\$191,668.00	\$0.00	\$191,668.00
08-658-0100	FRANCHISE FEE	\$114,550.00	\$114,550.00	\$0.00	\$114,550.00
08-658-0101	SALARIES	\$594,144.00	\$594,144.00	\$469,339.58	\$611,832.00
08-658-0103	OVERTIME	\$34,000.00	\$34,000.00	\$22,175.18	\$34,000.00
08-658-0201	SOCIAL SECURITY	\$47,409.00	\$47,409.00	\$35,932.39	\$49,406.00
08-658-0202	INSURANCE - GROUP	\$111,592.00	\$111,592.00	\$93,965.39	\$111,592.00
08-658-0203	RETIREMENT	\$13,538.00	\$13,538.00	\$10,566.11	\$13,562.00
08-658-0204	UNEMPLOYMENT	\$1,287.00	\$1,287.00	\$1,383.82	\$1,287.00
08-658-0205	INS - WORKMEN'S COMP	\$7,500.00	\$7,500.00	\$4,261.12	\$7,000.00
08-658-0216	PENSION EXPENSE	\$0.00	\$0.00	\$0.00	\$0.00
08-658-0220	OPEB EXPENSE	\$0.00	\$0.00	\$0.00	\$0.00
08-658-0410	NATURAL GAS PUR - ALPINE	\$535,000.00	\$535,000.00	\$416,013.29	\$525,000.00
08-658-0420	NATURAL GAS PUR - FT. DAVIS	\$80,000.00	\$80,000.00	\$67,641.33	\$80,000.00
08-658-0501	OFFICE SUPPLIES	\$7,500.00	\$7,500.00	\$5,659.17	\$7,500.00
08-658-0502	FIELD SUPPLIES	\$20,000.00	\$20,000.00	\$10,706.47	\$20,000.00
08-658-0503	SAFETY EQUIPMENT	\$19,000.00	\$19,000.00	\$7,655.28	\$25,000.00
08-658-0510	UNIFORMS	\$15,000.00	\$15,000.00	\$11,608.02	\$15,000.00

08-658-0600	EQUIPMENT MAINT.	\$15,000.00	\$15,000.00	\$12,280.81	\$15,000.00
08-658-0701	VEHICLE MAINT	\$15,000.00	\$15,000.00	\$4,367.50	\$15,000.00
08-658-0800	CP & METER MAINT	\$30,000.00	\$30,000.00	\$10,194.64	\$30,000.00
08-658-0900	FUEL & OIL	\$18,000.00	\$18,000.00	\$5,736.11	\$18,000.00
08-658-1001	MISC/VOIDED	\$0.00	\$0.00	\$0.00	\$0.00
08-658-1100	METERS	\$30,000.00	\$30,000.00	\$10,050.90	\$30,000.00
08-658-1101	ELECTRICITY	\$5,000.00	\$5,000.00	\$1,753.98	\$5,000.00
08-658-1200	DISTRIBUTION SYSTEM MAINT	\$56,000.00	\$56,000.00	\$24,054.41	\$50,000.00
08-658-1301	INSURANCE - GENERAL/AUTO LIAB	\$25,843.00	\$25,843.00	\$20,862.00	\$25,843.00
08-658-1400	EQUIPMENT RENTAL	\$5,000.00	\$5,000.00	\$148.00	\$5,000.00
08-658-1500	TRAINING	\$21,000.00	\$21,000.00	\$18,337.79	\$20,000.00
08-658-1501	TRAVEL	\$12,500.00	\$12,500.00	\$7,083.97	\$12,500.00
08-658-1600	POSTAGE/FREIGHT	\$20,000.00	\$20,000.00	\$2,746.85	\$15,000.00
08-658-1700	IT EQUIPMENT/ SOFTWARE	\$25,000.00	\$25,000.00	\$3,445.65	\$20,000.00
08-658-1800	PENALTIES/FINES	\$2,500.00	\$2,500.00	\$0.00	\$2,500.00
08-658-1901	ROAD REPAIR	\$20,000.00	\$20,000.00	\$0.00	\$20,000.00
08-658-2124	PROVISION FOR BAD DEBT	\$0.00	\$0.00	\$0.00	\$0.00
08-658-2200	CONSULTING/CONTRACT FEES	\$20,000.00	\$20,000.00	\$17,312.82	\$20,000.00
08-658-2300	RR COMMISSION FEES	\$5,000.00	\$5,000.00	\$562.50	\$5,000.00
08-658-2400	DIG TESS/TEXAS 811	\$1,500.00	\$1,500.00	\$1,052.80	\$1,500.00
08-658-2700	TELEPHONE EXPENSES	\$8,000.00	\$8,000.00	\$163.76	\$7,500.00
08-658-2750	CELL PHONE EXPENSES	\$5,000.00	\$5,000.00	\$2,500.31	\$5,000.00
08-658-2800	DRUG TESTING	\$1,200.00	\$1,200.00	\$531.00	\$1,200.00
08-658-2900	DUES & MEMBERSHIPS	\$1,500.00	\$1,500.00	\$570.00	\$1,500.00
08-658-3050	PAP/DAMAGE PREVENTION	\$12,500.00	\$12,500.00	\$10,838.07	\$8,500.00
08-658-3100	ADVERTISING	\$3,000.00	\$3,000.00	\$1,135.00	\$3,000.00
08-658-3800	BUILDING MAINT.	\$2,000.00	\$2,000.00	\$611.05	\$2,000.00
08-658-3900	SALES TAX REMITTED TO STATE	\$60,000.00	\$60,000.00	\$39,547.83	\$55,000.00
08-658-8001	LEASED VEHICLE	\$57,500.00	\$57,500.00	\$19,221.17	\$28,571.00
08-658-8003	LEASED EQUIPMENT	\$10,000.00	\$10,000.00	\$8,684.65	\$10,000.00
08-658-9500	DEPRECIATION EXPENSE - GAS	\$0.00	\$0.00	\$0.00	\$0.00
08-658-9501	AMORTIZATION EXPENSE RIGHT TO	\$0.00	\$0.00	\$0.00	\$0.00
08-658-9502	AMORTIZATION EXPENSE RIGHT TO	\$0.00	\$0.00	\$0.00	\$0.00
08-658-9800	CIP - KABOTA - FY20 EXCAVATOR	\$0.00	\$0.00	\$0.00	\$0.00
08-658-9809	INTEREST EXPENSE - RIGHT TO USE	\$0.00	\$0.00	\$0.00	\$0.00
08-658-9810	CIP - STOPPLE	\$0.00	\$0.00	\$0.00	\$0.00
08-658-9811	CIP - RATIFIER	\$0.00	\$0.00	\$0.00	\$0.00
08-658-9812	FY23 GATESFY24 AUTOMATIVE MET	\$300,000.00	\$300,000.00	\$0.00	\$300,000.00
08-658-9999	RESERVES - FINANCIAL POLICY	\$47,731.00	\$47,731.00	\$0.00	\$47,731.00
GAS EXPENSES		\$2,627,962.00	\$2,627,962.00	\$1,380,700.72	\$2,587,742.00
COMBINED GAS REVENUES		\$2,300,500.00	\$2,300,500.00	\$1,598,898.22	\$2,168,000.00
COMBINED GAS APPROPRIATIONS		\$2,627,962.00	\$2,627,962.00	\$1,380,700.72	\$2,587,742.00
			(\$327,462.00)		(\$419,742.00)
08-599-9100	SYSTEM ADDED TRANSFER IN	\$0.00	\$327,462.00	\$0.00	\$419,742.00



HOTEL OCCUPANCY TAX (HOT)

PROPOSED 2026-2027

TOURISM FUND PROMOTION TOURISM - HOTEL OCCUPANCY TAX (HOT)					
ACCT NUMBER	ACCOUNT TITLE	ORIGINAL BUDGET 2025-2026	AMENDED BUDGET 2025-2026	ACTUAL AS OF 07-31-2026	PROPOSED BUDGET 2026-2027
06-556-0408	HOT HOTEL OCCUPANCY TAX	\$650,000.00	\$650,000.00	\$0.00	\$650,000.00
06-556-0410	HOT INTEREST ACCT #7082339	\$0.00	\$0.00	\$14,316.16	\$0.00
06-556-0411	TEXAS CLASS - INTEREST	\$0.00	\$0.00	\$3,330.30	\$0.00
06-556-0412	STR PERMIT FEE	\$0.00	\$0.00	\$7,800.00	\$0.00
06-556-0413	GO TEXAN REIMBURSEMENT	\$0.00	\$0.00	\$0.00	\$0.00
06-556-0414	TEXAS MOUNTAIN TRAIL GRANT	\$0.00	\$0.00	\$0.00	\$0.00
06-556-0501	HOT - VALUE LODGE/ALPINE LOC	\$0.00	\$0.00	\$19,089.03	\$0.00
06-556-0502	HOT - ANTELOPE LODGE	\$0.00	\$0.00	\$0.00	\$0.00
06-556-0503	HOT - QUALITY INN	\$0.00	\$0.00	\$57,914.43	\$0.00
06-556-0504	HOT - HIGHLAND INN	\$0.00	\$0.00	\$0.00	\$0.00
06-556-0505	HOT - THE HOLLAND HOTEL	\$0.00	\$0.00	\$27,046.62	\$0.00
06-556-0506	HOT - LA LOMA INN	\$0.00	\$0.00	\$0.00	\$0.00
06-556-0507	HOT - MOTEL BIEN VENIDO	\$0.00	\$0.00	\$0.00	\$0.00
06-556-0508	HOT - TRAVEL LODGE/OAK TREE	\$0.00	\$0.00	\$8,877.84	\$0.00
06-556-0509	HOT - STUDIO GUEST HOUSE	\$0.00	\$0.00	\$625.73	\$0.00
06-556-0511	HOT - AMERICA'S BEST/SUNDAY	\$0.00	\$0.00	\$14,694.86	\$0.00
06-556-0513	HOT - THE MAVERICK INN	\$0.00	\$0.00	\$14,750.82	\$0.00
06-556-0514	HOT - QUARTER CIRCLE 7	\$0.00	\$0.00	\$27,384.05	\$0.00
06-556-0515	HOT - ALPINE GUEST LOFTS	\$0.00	\$0.00	\$0.00	\$0.00
06-556-0516	HOT - HAMPTON INN	\$0.00	\$0.00	\$92,916.19	\$0.00
06-556-0517	HOT - BREWSTER CO. LODGING	\$0.00	\$0.00	\$630.90	\$0.00
06-556-0518	HOT - CASA VIDA	\$0.00	\$0.00	\$853.47	\$0.00
06-556-0519	HOT - HOLIDAY INN EXPRESS	\$0.00	\$0.00	\$51,891.37	\$0.00
06-556-0521	CAVE MESA	\$0.00	\$0.00	\$236.75	\$0.00
06-556-0529	Alpine Vacation Rentals, LLC	\$0.00	\$0.00	\$0.00	\$0.00
06-556-0530	HOT-Alpine Creek Cottage, L.L.C.	\$0.00	\$0.00	\$0.00	\$0.00
06-556-0532	Lockhart Hacienda	\$0.00	\$0.00	\$1,159.74	\$0.00
06-556-0536	Casa Blanca	\$0.00	\$0.00	\$0.00	\$0.00
06-556-0537	ZIMMER - GATED GARDENS	\$0.00	\$0.00	\$71.87	\$0.00
06-556-0539	PURPLE DOOR GUESTHOUSE	\$0.00	\$0.00	\$0.00	\$0.00
06-556-0547	ALPINE SUNSET RETREAT	\$0.00	\$0.00	\$0.00	\$0.00
06-556-0548	BOMBERO 18, LLC	\$0.00	\$0.00	\$395.69	\$0.00
06-556-0549	LANGRIDGE LODGE	\$0.00	\$0.00	\$183.33	\$0.00
06-556-0550	LUXURY FARM HOUSE	\$0.00	\$0.00	\$927.53	\$0.00
06-556-0552	ALPINE PROPERTY RENTALS	\$0.00	\$0.00	\$0.00	\$0.00
06-556-0553	SKYE BLUE SERVICES- PEACH HC	\$0.00	\$0.00	\$1,598.34	\$0.00
06-556-0559	WINDMILL HOUSE - HURST	\$0.00	\$0.00	\$705.95	\$0.00
06-556-0560	EL NIDO - SANDRA PRATT	\$0.00	\$0.00	\$0.00	\$0.00
06-556-0561	KIM LANGRIDGE - LANGRIDGE LC	\$0.00	\$0.00	\$0.00	\$0.00
06-556-0563	ALPINE BED & BREAKFAST - RAB	\$0.00	\$0.00	\$5,888.96	\$0.00
06-556-0568	CASA ACERO - EAGLE PASS	\$0.00	\$0.00	\$1,844.63	\$0.00
06-556-0569	CAJITA VERDE - BLECHA	\$0.00	\$0.00	\$327.01	\$0.00

06-556-0570	PAIGE LOSOYA - CACTUS STREET	\$0.00	\$0.00	\$542.70	\$0.00
06-556-0571	ADOBE VISTA - SCHWERDTFEGEI	\$0.00	\$0.00	\$1,758.18	\$0.00
06-556-0572	EL NOPAL CASITA - LIM/ROTNEY	\$0.00	\$0.00	\$856.10	\$0.00
06-556-0573	5TH STREET - ROGGOW	\$0.00	\$0.00	\$0.00	\$0.00
06-556-0574	BIRD'S NEST - BRANT	\$0.00	\$0.00	\$0.00	\$0.00
06-556-0576	CASA OCOTILLO - HARPOLD	\$0.00	\$0.00	\$1,199.24	\$0.00
06-556-0578	THE VILLA	\$0.00	\$0.00	\$965.89	\$0.00
06-556-0579	CASA DE ARROZ	\$0.00	\$0.00	\$0.00	\$0.00
06-556-0580	THE COWBOY HOUSE	\$0.00	\$0.00	\$1,077.37	\$0.00
06-556-0582	FOURTH & LONG-SUGAR MOON	\$0.00	\$0.00	\$918.09	\$0.00
06-556-0583	KATHRYN'S KORNER	\$0.00	\$0.00	\$1,571.14	\$0.00
06-556-0584	SUNCATCHER-GONZALES	\$0.00	\$0.00	\$404.11	\$0.00
06-556-0585	LA PALOMA-BRANT	\$0.00	\$0.00	\$0.00	\$0.00
06-556-0586	SGE GUEST HOUSE - R STOVELL	\$0.00	\$0.00	\$2,016.70	\$0.00
06-556-0588	HOLLAND HOUSE -S HOLLAND FA	\$0.00	\$0.00	\$929.39	\$0.00
06-556-0589	LITTLE BLUE HOUSE - A BRANT	\$0.00	\$0.00	\$0.00	\$0.00
06-556-0590	BRIGHT MOON-A GABBERT	\$0.00	\$0.00	\$0.00	\$0.00
06-556-0591	T. KELLNER-SALTILLO HOUSE	\$0.00	\$0.00	\$0.00	\$0.00
06-556-0592	ORANGE STREET BNB-GARRETT	\$0.00	\$0.00	\$0.00	\$0.00
06-556-0593	EL CORAZON-C C FONSECA	\$0.00	\$0.00	\$0.00	\$0.00
06-556-0594	CASA PIEDRA-CLAY BRAUCH	\$0.00	\$0.00	\$786.77	\$0.00
06-556-0595	VALENZUELA HOUSE-GONZALES	\$0.00	\$0.00	\$0.00	\$0.00
06-556-0596	VERANDA-S BLAIR BROWN	\$0.00	\$0.00	\$0.00	\$0.00
06-556-0597	SPACIOUS HOUSE-HOLLY & ANDI	\$0.00	\$0.00	\$972.77	\$0.00
06-556-0598	WINTER'S HOUSE-OFFENSTEIN	\$0.00	\$0.00	\$0.00	\$0.00
06-556-0599	EL GOATHEAD-STONE	\$0.00	\$0.00	\$0.00	\$0.00
06-556-0600	CASA LA VISTA - CASITA BONITA	\$0.00	\$0.00	\$688.06	\$0.00
06-556-0601	SIMPATICO-STUBBS	\$0.00	\$0.00	\$388.15	\$0.00
06-556-0602	CACTUS HOUSE- L. COBOS	\$0.00	\$0.00	\$483.99	\$0.00
06-556-0603	OLD TOWN CASITA - N EDWARDS	\$0.00	\$0.00	\$0.00	\$0.00
06-556-0604	MORNING STAR HOUSE-LAURELI	\$0.00	\$0.00	\$1,795.13	\$0.00
06-556-0605	LA COCHERA-S GRISHAM	\$0.00	\$0.00	\$586.44	\$0.00
06-556-0606	SUMMIT COTTAGE-C PENNEY	\$0.00	\$0.00	\$1,120.30	\$0.00
06-556-0607	ALPINE COUNTRY CLUB LOFTS-M	\$0.00	\$0.00	\$892.43	\$0.00
06-556-0608	LAS HERMANAS-JAM & JAM ENTI	\$0.00	\$0.00	\$1,820.40	\$0.00
06-556-0609	THE COZY STARGAZER - J FARAH	\$0.00	\$0.00	\$0.00	\$0.00
06-556-0610	RUSTIC RANCH HOUSE RETREET	\$0.00	\$0.00	\$0.00	\$0.00
06-556-0611	GRINGO HONEYMOON -C JACOB	\$0.00	\$0.00	\$0.00	\$0.00
06-556-0612	307 E JUNE - KEVIN TOMANKA	\$0.00	\$0.00	\$0.00	\$0.00
06-556-0613	100 W MURPHY - G EGAN-LEANIN	\$0.00	\$0.00	\$656.06	\$0.00
06-556-0614	409 N 6TH-J MICHELOTTI-ALPINE	\$0.00	\$0.00	\$2,082.37	\$0.00
06-556-9920	STR STIPE FEES	\$0.00	\$0.00	\$11.94	\$0.00
	Promotion & Tourism Revenues	\$650,000.00	\$650,000.00	\$379,985.29	\$650,000.00
06-656-0100	7 % FISCAL FEE	\$48,528.00	\$48,528.00	\$0.00	\$48,528.00
06-656-0101	SALARIES - VISITOR CENTER EMP	\$86,811.00	\$86,811.00	\$70,618.10	\$92,216.00
06-656-0103	OVERTIME	\$3,277.00	\$3,277.00	\$4,957.34	\$6,000.00

06-656-0201	SOCIAL SECURITY	\$7,101.00	\$7,101.00	\$5,781.51	\$7,514.00
06-656-0202	INSURANCE	\$10,145.00	\$10,145.00	\$8,130.00	\$10,145.00
06-656-0203	RETIREMENT	\$2,472.00	\$2,472.00	\$1,614.89	\$2,053.00
06-656-0204	UNEMPLOYMENT	\$320.00	\$320.00	\$306.58	\$234.00
06-656-0205	WORKMEN'S COMP	\$250.00	\$250.00	\$40.14	\$187.00
06-656-0501	VC - SUPPLIES	\$6,000.00	\$6,000.00	\$6,195.24	\$6,000.00
06-656-1001	MISC/VOIDED	\$0.00	\$0.00	\$186.83	\$0.00
06-656-1101	VC - ELECTRICITY	\$1,500.00	\$1,500.00	\$1,606.74	\$1,500.00
06-656-1301	LIABILITY/AUTO COVERAGE	\$853.00	\$853.00	\$631.62	\$853.00
06-656-1500	VC - TRAINING	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
06-656-1501	VC - TRAVEL	\$6,000.00	\$6,000.00	\$5,933.13	\$6,000.00
06-656-1602	VC - POSTAGE	\$1,500.00	\$1,500.00	\$285.04	\$1,500.00
06-656-1700	IT EQUIPMENT/ SOFTWARE	\$18,000.00	\$18,000.00	\$1,020.78	\$18,000.00
06-656-1801	VC - SUBSCRIPTIONS	\$0.00	\$0.00	\$0.00	\$0.00
06-656-1900	VC - PRINTING/ADVERTISING	\$1,500.00	\$1,500.00	\$741.56	\$1,500.00
06-656-2121	FACILITY MAINT/EQUIPMENT	\$3,000.00	\$3,000.00	\$2,740.60	\$3,000.00
06-656-2700	VC- TELEPHONE/INTERNET	\$2,000.00	\$2,000.00	\$1,835.03	\$2,000.00
06-656-5102	TOURISM DIRECTOR CONTRACT	\$92,247.00	\$92,247.00	\$76,872.50	\$92,247.00
06-656-5103	REGISTRATION CONVENTION DELEC	\$300.00	\$300.00	\$0.00	\$300.00
06-656-5104	PROMOTION / ADVERTISING	\$350,525.00	\$350,525.00	\$228,692.91	\$204,545.00
06-656-5105	PROMOTION OF THE ARTS	\$81,600.00	\$81,600.00	\$64,388.00	\$75,679.00
06-656-5106	HISTORICAL RESTORATION/PRESER'	\$40,000.00	\$40,000.00	\$6,250.00	\$17,676.00
06-656-5109	SPORTING EVENTS	\$47,500.00	\$47,500.00	\$0.00	\$37,000.00
06-656-5111	TRANSPORTATION SYSTEM	\$3,500.00	\$3,500.00	\$0.00	\$4,100.00
06-656-5115	SIGNAGE	\$0.00	\$0.00	\$0.00	\$0.00
06-656-5116	GO TEXAN GRANT	\$0.00	\$0.00	\$0.00	\$0.00
06-656-5200	VISITOR CENTER REMODEL	\$0.00	\$0.00	\$0.00	\$0.00
06-656-8003	LEASED - EQUIPMENT	\$5,000.00	\$5,000.00	\$4,232.97	\$5,000.00
06-656-9000	RESERVES/FUND BALANCE	\$0.00	\$0.00	\$0.00	\$0.00
06-656-9803	PRINCIPAL - RIGHT TO USE LEASES	\$0.00	\$0.00	\$0.00	\$0.00
06-656-9804	INTEREST EXPENSE - RIGHT TO USE	\$0.00	\$0.00	\$0.00	\$0.00
06-656-9999	RESERVES - FINANCIAL POLICY	\$0.00	\$0.00	\$0.00	\$0.00
PROMOTION & TOURISM EXPENSE		\$821,429.00	\$821,429.00	\$494,561.51	\$645,277.00

COMBINED P&T HOT REVENUES	\$650,000.00	\$650,000.00	\$379,985.29	\$650,000.00
COMBINED P&T HOT APPROPRIATIONS	\$821,429.00	\$821,429.00	\$494,561.51	\$645,277.00
		(\$171,429.00)		\$4,723.00

06-599-9100	SYSTEM ADDED TRANSFER IN	\$0.00	\$171,429.00	\$0.00	-\$4,723.00
-------------	---------------------------------	---------------	---------------------	---------------	--------------------



DEBT SERVICE (INTEREST & SINKING)

PROPOSED 2026-2027

INTEREST & SINKING FUND					
ACCT NUMBER	ACCOUNT TITLE	ORIGINAL BUDGET 2025-2026	AMENDED BUDGET 2025-2026	ACTUAL AS OF 07-31-2026	PROPOSED BUDGET 2026-2027
75-534-0410	CURRENT I & S AD VALOREM	\$49,742.00	\$49,742.00	\$39,383.24	\$173,398.00
75-534-0420	DELINQUENT I & S	\$0.00	\$0.00	\$1,988.64	\$0.00
75-534-0502	PENALTY & INTEREST	\$0.00	\$0.00	\$2,193.58	\$0.00
75-534-7001	I&S BANK INTEREST	\$0.00	\$0.00	\$2,679.05	\$0.00
75-599-9100	SYSTEM ADDED TRANSFER IN	\$0.00	\$0.00	\$0.00	\$0.00
75-599-9110	SYSTEM ADDED TRANSFER OUT	\$0.00	\$0.00	\$0.00	\$0.00
	INTEREST & SINKING REVENUE	\$49,742.00	\$49,742.00	\$46,244.51	\$173,398.00

ACCT NUMBER	ACCOUNT TITLE	ORIGINAL BUDGET 2025-2026	AMENDED BUDGET 2025-2026	ACTUAL AS OF 07-31-2026	PROPOSED BUDGET 2026-2027
75-600-0200	PRINCIPAL - CO SERIES 2011	\$39,200.00	\$39,200.00	\$39,200.00	\$42,000.00
75-600-0201	INTEREST - CO SERIES 2011	\$10,542.00	\$10,542.00	\$5,685.12	\$8,824.00
	PRINCIPAL - SERIES 2026	\$0.00	\$0.00	\$0.00	\$89,740.00
	INTEREST - SERIES 2026	\$0.00	\$0.00	\$0.00	\$32,834.00
75-600-0300	PRINCIPAL - GO SERIES 2011	\$0.00	\$0.00	\$0.00	\$0.00
75-600-0301	INTEREST - GO SERIES 2011	\$0.00	\$0.00	\$0.00	\$0.00
	INTEREST & SINKING EXPENSES	\$49,742.00	\$49,742.00	\$44,885.12	\$173,398.00

COMBINED I&S REVENUES	\$49,742.00	\$49,742.00	\$46,244.51	\$173,398.00
COMBINED I&S APPROPRIATIONS	\$49,742.00	\$49,742.00	\$44,885.12	\$173,398.00
		\$0.00		\$0.00



MULTI YEAR BUDGET COMPARISON REPORT

PROPOSED 2026-2027



CITY OF ALPINE, TEXAS
MULTI-YEAR BUDGET COMPARISON REPORT
FY 2026-2027 PROPOSED BUDGET

GENERAL FUND							
ACCT NUMBER	ACCOUNT TITLE	ACTUAL 2023-2024	ACTUAL 2024-2025	ORIGINAL BUDGET 2025-2026	AMENDED BUDGET 2025-2026	ACTUAL AS OF 07-31-2026	PROPOSED BUDGET 2026-2027
01-520-1000	SALE-CITY PROPERTY/ EASEMENTS	\$5,250.00	\$32,999.20	\$15,000.00	\$15,000.00	\$0.00	\$10,000.00
01-520-2000	WORKMAN'S COMP REFUND	\$1,040.52	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-520-4000	MISCELLANEOUS REVENUE	\$0.00	\$6,305.17	\$1,000.00	\$1,000.00	\$2,500.00	\$4,000.00
01-520-9000	AUCTION	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	\$3,000.00
	NON DEPARTMENTAL REVENUE	\$6,290.52	\$39,304.37	\$21,000.00	\$21,000.00	\$2,500.00	\$17,000.00
01-521-0001	TEXSTAR	\$113,479.32	\$95,281.27	\$75,000.00	\$75,000.00	\$82,908.91	\$95,000.00
01-521-0002	TXCLASS CAPITAL IMPROVEMENTS	\$16,664.78	\$11,351.62	\$10,000.00	\$10,000.00	\$9,215.50	\$11,000.00
01-521-0003	TXCLASS FIRE ASSISTANCE	\$11,691.70	\$9,074.65	\$10,000.00	\$10,000.00	\$7,269.84	\$10,000.00
01-521-0004	TXCLASS CREEK PROJECT	\$13,566.77	\$10,881.14	\$10,000.00	\$10,000.00	\$8,833.54	\$10,000.00
01-521-0005	TXCLASS PUEBLO NUEVO	\$0.00	\$6,939.62	\$5,000.00	\$5,000.00	\$5,633.67	\$6,000.00
	INTEREST RESERVE ACCOUNTS	\$155,402.57	\$133,528.30	\$110,000.00	\$110,000.00	\$113,861.46	\$132,000.00
01-523-0090	ENTERPRISE ADMINISTRATIVE FEE	\$673,203.99	\$234,253.67	\$669,855.00	\$669,855.00	\$0.00	\$669,855.00
01-523-0100	ENTERPRISE FRANCHISE FEE	\$320,760.40	\$370,481.99	\$380,721.00	\$380,721.00	\$87,963.08	\$370,000.00
01-523-0612	FY 20 NSF - RETURNED CHECK FEE	\$0.00	\$0.00	\$150.00	\$150.00	\$0.00	\$150.00
01-523-1303	BEER & WINE PERMITS	\$5,797.50	\$4,645.00	\$7,500.00	\$7,500.00	\$3,735.00	\$7,000.00
01-523-1304	COIN OPERATED AMUSEMENT FEE	\$5,250.00	\$3,075.00	\$6,000.00	\$6,000.00	\$1,175.00	\$5,000.00
01-523-1305	REZONING/VARIANCES	\$550.00	\$350.00	\$1,000.00	\$1,000.00	\$2,000.00	\$1,000.00
01-523-1306	PEDDLARS/SOLICITORS FEES	\$160.00	\$300.00	\$500.00	\$500.00	\$0.00	\$500.00
01-523-2000	7 % HOT OVERHEAD	\$43,176.99	\$14,892.33	\$48,528.00	\$48,528.00	\$0.00	\$48,528.00
01-523-2104	COPIES/PUBLIC	\$515.25	\$8.00	\$1,000.00	\$1,000.00	\$1.30	\$500.00
01-523-5203	SERV CHRG/BAD CHECKS	\$30.00	\$0.00	\$200.00	\$200.00	\$0.00	\$200.00
01-523-5220	Discounts Earned (True Value)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-523-5221	DONATIONS	\$0.00	\$0.00	\$2,000.00	\$2,500.00	\$500.00	\$2,000.00
01-523-7000	GENERAL BANK ACCT 2207 INTEREST	\$113,802.98	\$84,270.57	\$85,000.00	\$85,000.00	\$39,101.60	\$85,000.00
01-523-7003	INTEREST REVENUE - LEASE	\$1,790.04	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-523-7500	POST OFFICE GROUND LEASE	\$3,840.00	\$4,449.69	\$3,894.00	\$3,894.00	\$3,729.06	\$3,900.00
01-523-7501	NEIGHBORHOOD CENTER LEASE	\$5,122.00	\$6,000.00	\$6,000.00	\$6,000.00	\$5,000.00	\$6,000.00
01-523-7502	ALPINE COUNTRY CLUB LEASE - GO	\$12.00	\$0.00	\$2.00	\$2.00	\$0.00	\$2.00
01-523-9920	MISC INCOME/FEES	\$1,171.12	\$1,296.60	\$12,500.00	\$12,500.00	\$3,399.67	\$10,000.00
01-523-9921	TML. CONFERENCE	\$0.00	\$1,380.00	\$0.00	\$0.00	\$0.00	\$0.00
01-523-9922	OTHER GOVERNMENT/GRANT REIM	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	ADMINISTRATIVE REVENUES	\$1,175,182.27	\$725,402.85	\$1,224,850.00	\$1,225,350.00	\$146,604.71	\$1,209,635.00
01-534-0300	CURRENT TAX COLLEC.	\$2,030,701.52	\$2,146,024.68	\$2,151,451.00	\$2,151,451.00	\$2,167,781.96	\$2,026,889.00
01-534-0400	DELINQUENT PENALTY & INTEREST	\$39,245.98	\$45,842.62	\$30,000.00	\$30,000.00	\$37,820.75	\$36,000.00
01-534-0410	M&O - DELINQUENT YEARS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-534-0420	I&S DELINQUENT YEARS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-534-0502	CURRENT PENALTY & INTEREST	\$21,184.12	\$19,708.95	\$15,000.00	\$15,000.00	\$14,209.58	\$16,000.00
01-534-0504	DELINQUENT PENALTY & INTEREST	\$17,447.20	\$20,168.14	\$10,000.00	\$10,000.00	\$16,729.87	\$18,500.00
01-534-0505	DEALERSHIP INV. TX	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-534-0506	EXCESS PROCEEDS-TAX SALES	\$0.00	\$11,848.38	\$0.00	\$0.00	\$0.00	\$0.00
01-534-0507	BPP TAXES	\$0.00	\$0.00	\$0.00	\$0.00	\$1.45	\$0.00
	AD VALOREM TAX REVENUE	\$2,108,578.82	\$2,243,592.77	\$2,206,451.00	\$2,206,451.00	\$2,236,543.61	\$2,097,389.00
01-548-0401	CITY SALES TAX	\$1,976,039.77	\$1,994,332.55	\$2,150,000.00	\$2,150,000.00	\$1,723,350.97	\$2,050,000.00
01-548-0402	ELECTRIC FRANCHISE TAX	\$61,869.65	\$58,617.87	\$62,000.00	\$62,000.00	\$40,677.16	\$61,500.00
01-548-0403	TELEPHONE FRANCHISE TAX	\$6,430.50	\$4,118.88	\$8,000.00	\$8,000.00	\$2,509.97	\$6,500.00
01-548-0404	T.V. CABLE FRANCHISE TAX	\$13,995.03	\$0.00	\$15,000.00	\$15,000.00	\$0.00	\$10,000.00
01-548-0406	MIXED BEVERAGE TAX	\$25,711.46	\$23,677.04	\$25,000.00	\$25,000.00	\$23,211.47	\$26,000.00
	CITY SALES TAX REVENUES	\$2,084,046.41	\$2,080,746.34	\$2,260,000.00	\$2,260,000.00	\$1,789,749.57	\$2,154,000.00

01-619-0101	SALARIES	\$0.00	\$0.00	\$185,156.00	\$185,156.00	\$0.00	\$180,278.00
01-619-0103	OVERTIME	\$0.00	\$0.00	\$2,000.00	\$2,000.00	\$0.00	\$2,000.00
01-619-0105	CONTRACT LABOR	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-619-0201	SOCIAL SECURITY	\$0.00	\$0.00	\$14,319.00	\$14,319.00	\$0.00	\$13,944.00
01-619-0202	INSURANCE - GROUP	\$0.00	\$0.00	\$40,579.00	\$40,579.00	\$0.00	\$40,579.00
01-619-0203	RETIREMENT	\$0.00	\$0.00	\$4,105.00	\$4,105.00	\$0.00	\$3,828.00
01-619-0204	UNEMPLOYMENT	\$0.00	\$0.00	\$300.00	\$300.00	\$0.00	\$300.00
01-619-0205	INS - WORKER'S COMP	\$0.00	\$0.00	\$501.00	\$501.00	\$0.00	\$501.00
01-619-0501	SUPPLIES	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$1,607.38	\$5,000.00
01-619-1500	TRAINING	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$885.00	\$5,000.00
01-619-1501	TRAVEL	\$0.00	\$622.25	\$5,000.00	\$5,000.00	\$1,060.75	\$5,000.00
01-619-1700	IT EQUIPMENT/SOFTWARE	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$2,476.67	\$5,000.00
01-619-2200	ELECTION EXPENSES	\$0.00	\$0.00	\$8,000.00	\$8,000.00	\$0.00	\$8,000.00
01-619-2700	TELEPHONE EXPENSES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-619-2750	CELL PHONE EXPENSES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-619-3000	CODIFICATION - ORDINANCE	\$0.00	\$405.17	\$15,000.00	\$15,000.00	\$0.00	\$15,000.00
CITY SECRETARY EXPENSES		\$0.00	\$1,027.42	\$289,960.00	\$289,960.00	\$6,029.80	\$284,430.00
01-620-1301	INSURANCE - GENERAL & LIABILITY	\$8,138.00	\$9,370.07	\$10,119.00	\$10,119.00	\$8,293.72	\$10,200.00
01-620-1400	CUSTODIAL SERVICE-GF DEPTS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-620-1401	JANITORIAL SUPPLIES	\$3,543.95	\$3,047.98	\$5,000.00	\$5,000.00	\$1,091.19	\$3,500.00
01-620-1500	COPY EXPENSE-ALL GF DEPTS	\$0.00	\$0.00	\$10,000.00	\$10,000.00	\$0.00	\$5,000.00
01-620-1602	MAILING - ALL GF DEPTS.	\$9,916.44	\$8,520.78	\$15,000.00	\$15,000.00	\$1,744.73	\$10,000.00
01-620-1700	COMPUTER ASST -ALL GF DEPTS	\$12,906.91	\$13,697.47	\$20,000.00	\$20,000.00	\$4,975.54	\$15,000.00
01-620-1801	DUES/SUB/MEM -ALL GF DEPTS.	\$8,056.11	\$10,855.89	\$25,000.00	\$25,000.00	\$8,540.17	\$12,000.00
01-620-1802	PUB/NOT/ADV - ALL GF DEPTS.	\$22,800.40	\$21,092.00	\$25,000.00	\$25,000.00	\$15,223.00	\$20,000.00
01-620-1900	PRINTING - ALL GF DEPTS.	\$440.88	\$25.00	\$1,500.00	\$1,500.00	\$0.00	\$1,500.00
01-620-2101	AMBULANCE SUBSIDY	\$165,060.96	\$165,061.00	\$165,061.00	\$165,061.00	\$137,551.20	\$165,061.00
01-620-2102	LIBRARY SUBSIDY	\$45,000.00	\$40,000.00	\$45,000.00	\$45,000.00	\$37,500.00	\$45,000.00
01-620-2103	AISD -CHILDCARE	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-620-2104	FAMILY CRISIS CENTER	\$9,425.00	\$9,425.00	\$9,425.00	\$9,425.00	\$9,425.00	\$9,425.00
01-620-2105	CHILDRENS ADVOCACY CENTER	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
01-620-2106	ALPINE EMERGENCY SERVICES BOA	\$40,000.00	\$50,000.00	\$50,000.00	\$110,000.00	\$110,000.00	\$110,000.00
01-620-2120	CONTINGENCY	\$0.00	\$0.00	\$0.00	\$0.00	\$2,500.00	\$0.00
01-620-2200	ELECTION EXPENSE	\$5,318.08	\$13,261.32	\$0.00	\$0.00	\$0.00	\$0.00
01-620-2201	INTERNSHIP	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-620-2300	EMPLOYEE RELATIONS	\$5,676.04	\$8,454.48	\$12,500.00	\$13,000.00	\$11,450.42	\$13,000.00
01-620-2301	PUBLIC RELATIONS	\$112.87	\$800.00	\$1,000.00	\$1,000.00	\$144.87	\$500.00
01-620-3000	IRS PENALTY/FINE/VOIDED	\$23.01	\$1,724.93	\$0.00	\$0.00	\$12.34	\$20.00
01-620-4500	APPRAISAL BOARD	\$73,512.00	\$75,067.80	\$78,821.00	\$78,821.00	\$63,996.52	\$82,750.00
01-620-4501	TAX COLLECTION CONTRACT	\$22,517.00	\$23,642.85	\$24,825.00	\$24,825.00	\$11,800.00	\$24,825.00
01-620-6900	AUDIT	\$118,600.00	\$126,596.25	\$200,000.00	\$200,000.00	\$161,400.00	\$165,000.00
01-620-7900	CO HANDLING FEES	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
01-620-8002	INTEREST - LEASED EQUIPMENT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-620-8003	LEASED - EQUIPMENT	\$11,979.46	\$19,123.00	\$16,000.00	\$16,000.00	\$16,529.63	\$17,000.00
01-620-8004	SBITA PRINCIPAL	\$511.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-620-9003	RIGHT TO USE LEASE - CAPITAL OU	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-620-9803	PRINCIPAL 0 RIGHT TO USE LEASES	\$11,767.97	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-620-9804	INTEREST EXPENSE - RIGHT TO USE	\$4,477.17	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
NON DEPARTMENTAL EXPENSES		\$610,283.25	\$605,265.82	\$719,751.00	\$780,251.00	\$607,678.33	\$715,281.00
01-622-0101	SALARIES	\$6,300.00	\$6,300.00	\$7,500.00	\$7,500.00	\$5,250.00	\$7,500.00
01-622-0201	SOCIAL SECURITY	\$481.95	\$481.94	\$573.00	\$573.00	\$401.60	\$573.00
01-622-0501	SUPPLIES	\$56.28	\$0.00	\$500.00	\$500.00	\$432.38	\$500.00
01-622-0502	HOSPITALITY	\$228.17	\$214.30	\$500.00	\$500.00	\$100.05	\$500.00
01-622-1502	MAYOR DISCRETIONARY	\$875.34	\$421.79	\$4,000.00	\$4,000.00	\$698.16	\$4,000.00
01-622-1503	WARD 1 DISCRETIONARY	\$2,044.12	\$2,191.09	\$4,000.00	\$4,000.00	\$347.46	\$4,000.00
01-622-1504	WARD 2 - DISCRETIONARY	\$2,062.52	\$2,732.67	\$4,000.00	\$4,000.00	\$2,369.46	\$4,000.00
01-622-1505	WARD 3 - DISCRESTIONARY	\$1,882.69	\$1,194.12	\$4,000.00	\$4,000.00	\$382.47	\$4,000.00
01-622-1506	WARD 4 - DISCRETIONARY	\$0.00	\$1,983.94	\$4,000.00	\$4,000.00	\$1,853.95	\$4,000.00
01-622-1507	WARD 5 - DISCRETIONARY	\$150.00	\$0.00	\$4,000.00	\$4,000.00	\$347.46	\$4,000.00
01-622-2000	BUILDING AND STANDARDS COMM	\$15,000.00	\$0.00	\$20,000.00	\$20,000.00	\$0.00	\$20,000.00
01-622-2121	LEGAL EXPENSES	\$102,779.10	\$70,913.92	\$100,000.00	\$100,000.00	\$46,277.77	\$75,000.00
01-622-2122	LEGAL EXPENSES - CIVIL	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CITY COUNCIL EXPENSES		\$131,860.17	\$86,433.77	\$153,073.00	\$153,073.00	\$58,460.76	\$128,073.00

01-623-0101	SALARIES	\$327,560.99	\$345,482.24	\$309,798.00	\$309,798.00	\$287,732.74	\$297,088.00
01-623-0103	OVERTIME	\$153.47	\$246.32	\$1,000.00	\$1,000.00	\$1,902.37	\$1,000.00
01-623-0104	CM - CAR ALLOWANCE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-623-0105	CONTRACT LABOR	\$0.00	\$7,340.80	\$0.00	\$0.00	\$0.00	\$0.00
01-623-0201	SOCIAL SECURITY	\$24,333.56	\$25,790.71	\$23,701.00	\$23,701.00	\$20,949.37	\$22,804.00
01-623-0202	INSURANCE - GROUP	\$47,052.61	\$53,774.57	\$40,579.00	\$40,579.00	\$49,180.39	\$40,579.00
01-623-0203	RETIREMENT	\$6,766.62	\$7,579.07	\$6,815.00	\$6,815.00	\$6,235.61	\$6,260.00
01-623-0204	UNEMPLOYMENT	\$790.20	\$604.22	\$819.00	\$819.00	\$1,016.62	\$1,020.00
01-623-0205	INS - WORKMEN'S COMP	\$69.17	\$1,298.80	\$830.00	\$830.00	\$254.96	\$800.00
01-623-0501	SUPPLIES	\$5,285.75	\$5,880.14	\$5,000.00	\$5,000.00	\$4,232.96	\$5,000.00
01-623-0701	MAINT - VEHICLES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-623-0900	FUEL & OIL	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-623-1101	ELECTRICITY	\$2,053.29	\$0.00	\$5,000.00	\$5,000.00	\$89.42	\$5,000.00
01-623-1500	TRAINING	\$5,618.40	\$4,394.00	\$5,000.00	\$5,000.00	\$80.15	\$5,000.00
01-623-1501	TRAVEL	\$7,197.90	\$9,337.09	\$5,000.00	\$5,000.00	\$2,530.52	\$5,000.00
01-623-1700	IT EQUIPMENT/ SOFTWARE	\$9,899.44	\$7,946.49	\$20,000.00	\$20,000.00	\$12,486.27	\$20,000.00
01-623-2200	TML CONFERENCE	\$0.00	\$2,981.92	\$0.00	\$0.00	\$0.00	\$0.00
01-623-2700	TELEPHONE EXPENSES	\$7,164.56	\$7,990.93	\$7,500.00	\$7,500.00	\$12,910.89	\$7,500.00
01-623-2750	CELL PHONE EXPENSES	\$1,430.86	\$1,352.30	\$1,500.00	\$1,500.00	\$984.88	\$1,500.00
01-623-2800	DRUG TESTING	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-623-3000	CODIFICATION-ORDINANCE	\$2,739.84	\$6,671.29	\$0.00	\$0.00	\$3,675.00	\$0.00
01-623-3001	RECORDS	\$0.00	\$0.00	\$0.00	\$0.00	\$4,636.00	\$0.00
01-623-9700	SOFTWARE/EMPLOYEE REVIEW	\$27,875.00	\$8,625.00	\$0.00	\$0.00	\$0.00	\$0.00
01-623-9800	CIP - COMPUTERS/IT	\$0.00	\$0.00	\$10,000.00	\$10,000.00	\$0.00	\$10,000.00
01-623-9801	LEASED VEHICLE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-623-9802	INTEREST - LEASED EQUIPMENT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
ADMINISTRATIVE EXPENSES		\$475,991.66	\$497,295.89	\$442,542.00	\$442,542.00	\$408,898.15	\$428,551.00
01-524-2800	SCHOOL ZONE & BUS VIOLATIONS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-524-2900	FINES & FEES REVENUE	\$50,217.77	\$39,965.19	\$45,000.00	\$45,000.00	\$53,412.44	\$55,000.00
01-524-3000	DEFERRED DISPOSITION	\$0.00	\$181.00	\$0.00	\$0.00	\$19.00	\$0.00
01-524-3300	MUN COURT TECHNOLOGY FUND	\$0.00	\$16.00	\$0.00	\$0.00	\$20.00	\$0.00
01-524-3350	TECHNOLOGY FUND INTEREST EAR	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-524-3400	MUNICIPAL COURT SECURITY FUNE	\$0.00	\$2,224.94	\$2,000.00	\$2,000.00	\$3,232.40	\$3,700.00
01-524-3500	TIME PAYMENT FEE	\$0.00	\$0.00	\$250.00	\$250.00	\$0.00	\$0.00
01-524-9000	OVERAGE/SHORTAGE	\$0.10	\$0.00	\$0.00	\$0.00	\$0.20	\$0.00
MUNICIPAL COURT REVENUES		\$50,217.87	\$42,387.13	\$47,250.00	\$47,250.00	\$56,684.04	\$58,700.00
01-624-0101	SALARIES	\$30,334.45	\$32,328.00	\$38,337.00	\$38,337.00	\$31,899.66	\$40,194.00
01-624-0103	OVERTIME	\$0.00	\$26.06	\$1,200.00	\$1,200.00	\$458.03	\$1,200.00
01-624-0105	CONTRACT LABOR	\$39,400.00	\$43,546.44	\$43,500.00	\$43,500.00	\$27,550.00	\$43,500.00
01-624-0201	SOCIAL SECURITY	\$2,298.27	\$2,347.60	\$3,025.00	\$3,025.00	\$2,475.31	\$3,167.00
01-624-0202	INSURANCE - GROUP	\$8,420.64	\$6,687.54	\$10,145.00	\$10,145.00	\$8,130.00	\$10,145.00
01-624-0203	RETIREMENT	\$658.39	\$672.18	\$869.00	\$869.00	\$698.11	\$869.00
01-624-0204	UNEMPLOYMENT	\$134.16	\$125.92	\$125.00	\$125.00	\$162.62	\$125.00
01-624-0205	INS - WORKMEN'S COMP	\$0.00	\$0.00	\$105.00	\$105.00	\$0.00	\$105.00
01-624-0208	FINE COLLECTION/FTA FEES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-624-0501	OFFICE SUPPLIES	\$1,993.16	\$639.55	\$2,500.00	\$2,500.00	\$960.13	\$2,500.00
01-624-0502	SUPPLIES	\$472.72	\$346.99	\$1,000.00	\$1,000.00	\$58.50	\$1,000.00
01-624-1500	TRAINING	\$55.00	\$350.00	\$2,000.00	\$2,000.00	\$475.00	\$2,000.00
01-624-1501	TRAVEL	\$901.95	\$752.80	\$2,500.00	\$2,500.00	\$1,291.52	\$2,000.00
01-624-1700	IT EQUIPMENT/SOFTWARE	\$3,665.97	\$2,987.11	\$5,000.00	\$5,000.00	\$1,582.00	\$4,000.00
01-624-2000	CONTRACT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-624-2700	TELEPHONE EXPENSES	\$3,942.66	\$3,890.62	\$4,500.00	\$4,500.00	\$2,668.37	\$4,000.00
MUNICIPAL COURT EXPENSES		\$92,277.37	\$94,700.81	\$114,806.00	\$114,806.00	\$78,409.25	\$114,805.00
01-531-0600	REIMBURSEMENTS	\$0.00	\$0.00	\$2,000.00	\$2,000.00	\$0.00	\$0.00
01-531-0900	LEOSE-STATE COMPTROLLER	\$2,726.09	\$2,614.92	\$2,000.00	\$2,000.00	\$3,397.90	\$2,500.00
01-531-1000	RESTITUTION	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-531-1304	POLICE IMPOUNDS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-531-1305	SPECIAL EVENT REVENUE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-531-1306	OVERSIZED ESCORT FEE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-531-1501	POLICE FINES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

01-531-1507	POLICE ACCIDENT REPORTS	\$1,533.00	\$974.00	\$1,000.00	\$1,000.00	\$239.00	\$1,000.00
01-531-1615	ABANDONED VEHICLES & INT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-531-1616	PD/FED EQUIT SHAR & INT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-531-1700	CIVIC CENTER SECURITY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-531-1900	DONATIONS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-531-9922	INSURANCE CLAIM	\$8,500.00	\$2,029.00	\$0.00	\$0.00	\$9,660.59	\$0.00
	POLICE REVENUES	\$12,759.09	\$5,617.92	\$5,000.00	\$5,000.00	\$13,297.49	\$3,500.00
01-631-0101	SALARIES	\$747,602.87	\$909,879.49	\$971,850.00	\$971,850.00	\$821,668.65	\$948,875.00
01-631-0103	OVERTIME	\$85,100.48	\$84,402.67	\$65,000.00	\$65,000.00	\$69,496.39	\$65,000.00
01-631-0104	EVENT SECURITY	(\$180.00)	\$2,430.00	\$4,000.00	\$4,000.00	\$1,860.00	\$4,000.00
01-631-0201	SOCIAL SECURITY	\$62,909.51	\$73,830.58	\$79,626.00	\$79,626.00	\$67,446.74	\$77,867.00
01-631-0202	INSURANCE GROUP	\$106,380.44	\$153,458.32	\$182,080.00	\$182,080.00	\$143,501.72	\$210,939.00
01-631-0203	RETIREMENT	\$17,205.74	\$21,621.78	\$22,769.00	\$22,769.00	\$19,304.43	\$21,375.00
01-631-0204	UNEMPLOYMENT	\$2,217.26	\$1,462.31	\$2,340.00	\$2,340.00	\$3,290.91	\$2,340.00
01-631-0205	INS - WORKMEN'S COMP	\$29,366.19	\$15,151.36	\$24,169.00	\$24,169.00	\$17,818.55	\$24,169.00
01-631-0400	SAFETY PROGRAM	\$2,116.22	\$452.82	\$3,000.00	\$3,000.00	\$80.00	\$3,000.00
01-631-0501	OFFICE SUPPLIES	\$4,026.69	\$4,401.40	\$5,000.00	\$5,000.00	\$3,291.89	\$5,000.00
01-631-0502	FIELD SUPPLIES	\$6,085.20	\$3,593.42	\$8,500.00	\$8,500.00	\$4,967.47	\$8,000.00
01-631-0510	UNIFORMS	\$2,787.58	\$9,187.10	\$12,550.00	\$12,550.00	\$8,588.15	\$12,000.00
01-631-0700	MAINT - EQUIPMENT	\$693.94	\$456.52	\$3,500.00	\$3,500.00	\$1,354.25	\$2,000.00
01-631-0701	MAINT-VEHICLE	\$21,800.14	\$13,025.25	\$12,000.00	\$12,000.00	\$10,474.89	\$12,000.00
01-631-0713	MAINT - DRUG DOG	\$1,134.22	\$3,693.37	\$5,000.00	\$5,000.00	\$873.06	\$4,000.00
01-631-0900	FUEL & OIL	\$27,891.64	\$29,104.66	\$25,000.00	\$25,000.00	\$13,492.06	\$25,000.00
01-631-1101	ELECTRICITY	\$8,614.63	\$5,353.96	\$8,400.00	\$8,400.00	\$3,227.69	\$8,000.00
01-631-1301	LAW ENFORCEMENT LIABILITY INS	\$28,327.00	\$29,860.00	\$36,326.00	\$36,326.00	\$26,344.21	\$35,000.00
01-631-1401	JANITORIAL SUPPLIES	\$592.45	\$808.65	\$1,000.00	\$1,000.00	\$589.62	\$1,000.00
01-631-1500	TRAINING	\$13,891.82	\$12,639.90	\$10,000.00	\$10,000.00	\$1,921.00	\$10,000.00
01-631-1501	TRAVEL	\$9,093.16	\$8,916.39	\$10,000.00	\$10,000.00	\$6,849.65	\$10,000.00
01-631-1700	FY20 - IT/SOFTWARE	\$2,177.27	\$8,296.40	\$7,500.00	\$7,500.00	\$0.00	\$7,500.00
01-631-2700	TELEPHONE EXPENSES	\$13,138.69	\$13,873.58	\$13,250.00	\$13,250.00	\$4,028.99	\$13,250.00
01-631-2750	CELL PHONE EXPENSES	\$11,217.68	\$10,629.55	\$12,500.00	\$12,500.00	\$7,649.30	\$12,000.00
01-631-2800	DRUG TESTING	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-631-3000	HEPATITIS SHOTS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-631-3100	INFORMANT MONEY	\$400.00	\$1,960.00	\$0.00	\$0.00	\$0.00	\$0.00
01-631-3200	COMMUNITY PROGRAMS	\$4,998.06	\$5,976.43	\$12,000.00	\$12,000.00	\$2,587.07	\$8,000.00
01-631-3300	INVESTIGATIVE EXPENSES	\$608.00	\$264.00	\$2,500.00	\$2,500.00	\$1,743.07	\$2,500.00
01-631-3700	COPSYNC / SOUTHERN SOFTWARE	(\$1,100.00)	\$0.00	\$18,250.00	\$18,250.00	\$33,529.39	\$34,000.00
01-631-7000	CODE RED SERVICES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-631-7001	FEDERAL WARNING SYSTEM	\$2,020.00	\$0.00	\$3,000.00	\$3,000.00	\$0.00	\$3,000.00
01-631-8001	LEASED VEHICLES	\$20,011.24	\$59,541.77	\$80,918.00	\$80,918.00	\$40,825.92	\$59,780.00
01-631-8002	INTEREST - LEASED EQUIPMENT	\$2,094.06	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-631-8003	LEASED - EQUIPMENT	\$14,275.00	\$2,736.27	\$3,000.00	\$3,000.00	\$2,091.52	\$3,000.00
01-631-8004	SBITA INTERST	\$3,975.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-631-9300	FY24 - TASERS	\$4,778.68	\$4,778.68	\$5,000.00	\$5,000.00	\$4,778.68	\$5,000.00
01-631-9922	INSURANCE CLAIMS - PROPERTY	\$0.00	\$2,154.00	\$0.00	\$0.00	\$0.00	\$0.00
	POLICE EXPENSES	\$1,256,250.86	\$1,493,940.63	\$1,650,028.00	\$1,650,028.00	\$1,323,675.27	\$1,637,595.00
01-535-1301	PLUMBING PERMIT	\$10,315.09	\$14,844.72	\$15,000.00	\$15,000.00	\$12,434.00	\$15,000.00
01-535-1302	BUILDING PERMITS	\$50,558.73	\$59,178.34	\$65,000.00	\$65,000.00	\$45,216.73	\$60,000.00
01-535-1303	ELECTRICAL PERMITS	\$24,680.67	\$11,828.50	\$10,000.00	\$10,000.00	\$17,257.87	\$20,000.00
01-535-1304	IMPOUNDS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-535-1305	MOVING PERMIT	\$200.00	\$350.00	\$2,500.00	\$2,500.00	\$1,000.00	\$1,500.00
01-535-1306	SIGN PERMIT	\$1,376.17	\$811.25	\$1,000.00	\$1,000.00	\$550.00	\$750.00
01-535-1307	FILMING PERMIT	\$250.00	\$925.00	\$500.00	\$500.00	\$0.00	\$500.00
01-535-1308	LANDFILL TIPPING FEES - AISD PRO	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-535-1309	LIVE MUSIC PERMIT	\$1,100.00	\$350.00	\$500.00	\$500.00	\$250.00	\$500.00
	BUILDING SERVICES REVENUE	\$88,480.66	\$88,287.81	\$94,500.00	\$94,500.00	\$76,708.60	\$98,250.00
01-635-0101	SALARIES	\$132,227.75	\$75,634.63	\$146,645.00	\$146,645.00	\$81,090.88	\$148,714.00
01-635-0103	OVERTIME	\$450.71	\$22.59	\$2,500.00	\$2,500.00	\$0.00	\$2,500.00
01-635-0105	CONTRACT LABOR	\$4,180.90	\$21,900.00	\$13,500.00	\$13,500.00	\$7,712.00	\$13,500.00
01-635-0201	SOCIAL SECURITY	\$9,926.98	\$5,753.85	\$11,410.00	\$11,410.00	\$6,087.51	\$11,568.00
01-635-0202	INSURANCE-GROUP	\$18,657.25	\$14,449.07	\$20,290.00	\$20,290.00	\$13,502.54	\$27,898.00
01-635-0203	RETIREMENT	\$2,738.54	\$1,670.05	\$3,276.00	\$3,276.00	\$1,749.41	\$3,175.00

01-635-0204	UNEMPLOYMENT	\$544.94	\$241.82	\$351.00	\$351.00	\$287.38	\$351.00
01-635-0205	INS-WORKERS COMP	\$188.16	\$932.00	\$715.00	\$715.00	\$387.92	\$715.00
01-635-0501	OFFICE SUPPLIES	\$2,794.26	\$1,282.85	\$3,000.00	\$3,000.00	\$813.93	\$2,500.00
01-635-0502	FIELD SUPPLIES	\$2,465.93	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-635-0510	UNIFORMS	\$805.88	\$517.73	\$1,000.00	\$1,000.00	\$1,003.70	\$1,000.00
01-635-0701	MAINT-VEHICLE	\$2,848.43	\$403.24	\$1,000.00	\$1,000.00	\$8,396.73	\$1,000.00
01-635-0900	FUEL & OIL	\$2,123.46	\$832.01	\$2,000.00	\$2,000.00	\$434.64	\$2,000.00
01-635-1301	LIABILITY/AUTO COVERAGE	\$865.00	\$892.99	\$1,149.00	\$1,149.00	\$792.20	\$1,149.00
01-635-1500	TRAINING	\$7,268.79	\$2,867.50	\$5,000.00	\$5,000.00	\$2,802.00	\$5,000.00
01-635-1501	TRAVEL	\$1,848.25	\$0.00	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00
01-635-1700	IT EQUIPMENT/SOFTWARE	\$4,109.83	\$1,802.38	\$6,000.00	\$6,000.00	\$854.97	\$4,000.00
01-635-2000	ABATEMENT	\$0.00	\$0.00	\$20,000.00	\$20,000.00	\$0.00	\$10,000.00
01-635-2100	ENFORCEMENT CLEAN UP	\$1,875.00	\$581.75	\$4,500.00	\$4,500.00	\$180.00	\$4,500.00
01-635-2700	TELEPHONE EXPENSES	\$3,299.34	\$3,212.90	\$3,500.00	\$3,500.00	\$2,445.72	\$3,500.00
01-635-2750	CELL PHONE EXPENSES	\$804.30	\$870.26	\$1,250.00	\$1,250.00	\$410.68	\$1,250.00
01-635-2800	DRUG TESTING	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-635-3500	ENGINEERING	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-635-8001	LEASED VEHICLE	\$8,664.32	\$11,934.87	\$16,393.00	\$16,393.00	\$5,826.01	\$4,467.00
01-635-8002	INTEREST - LEASED EQUIPMENT	\$691.44	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-635-9000	PLANNING	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
BUILDING SERVICES EXPENSES		\$209,379.46	\$145,802.49	\$268,479.00	\$268,479.00	\$134,778.22	\$253,787.00

01-636-0101	SALARIES	\$37,004.24	\$75,069.12	\$81,708.00	\$81,708.00	\$65,262.28	\$81,225.00
01-636-0103	OVERTIME	\$172.47	\$951.35	\$1,200.00	\$1,200.00	\$1,059.33	\$1,200.00
01-636-0201	SOCIAL SECURITY	\$2,795.31	\$5,532.61	\$6,343.00	\$6,343.00	\$4,996.72	\$6,306.00
01-636-0202	INSURANCE	\$492.52	\$8,625.06	\$20,290.00	\$20,290.00	\$7,371.22	\$20,290.00
01-636-0203	RETIREMENT	\$747.36	\$1,615.75	\$1,819.00	\$1,819.00	\$1,433.84	\$1,731.00
01-636-0204	UNEMPLOYMENT	\$152.49	\$129.25	\$234.00	\$234.00	\$342.00	\$234.00
01-636-0205	WORKMEN COMP	\$0.00	\$0.00	\$221.00	\$221.00	\$0.00	\$221.00
01-636-0501	SUPPLIES	\$1,182.23	\$3,328.87	\$3,500.00	\$3,500.00	\$2,097.84	\$3,500.00
01-636-1500	TRAINING	\$0.00	\$549.00	\$2,500.00	\$2,500.00	\$215.00	\$2,000.00
01-636-1501	TRAVEL	\$0.00	\$0.00	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00
01-636-1700	IT EQUIPMENT/ SOFTWARE	\$259.67	\$754.22	\$3,500.00	\$3,500.00	\$0.00	\$3,000.00
01-636-2800	DRUG TESTING	\$1,960.00	\$3,990.00	\$2,500.00	\$2,500.00	\$2,200.68	\$2,500.00
HUMAN RESOURCE EXPENSES		\$44,766.29	\$100,545.23	\$124,815.00	\$124,815.00	\$84,978.91	\$123,207.00

01-637-0101	SALARIES	\$190,967.93	\$220,657.89	\$258,339.00	\$258,339.00	\$214,828.79	\$248,040.00
01-637-0103	OVERTIME	\$726.90	\$770.21	\$4,000.00	\$4,000.00	\$1,368.25	\$4,000.00
01-637-0105	CONTRACT LABOR	\$42,520.00	\$1,372.50	\$0.00	\$0.00	\$23,192.63	\$0.00
01-637-0201	SOCIAL SECURTY	\$13,763.13	\$15,878.93	\$20,070.00	\$20,070.00	\$15,708.36	\$19,281.00
01-637-0202	INSURANCE-GROUP	\$42,296.94	\$40,463.36	\$40,579.00	\$40,579.00	\$41,222.70	\$40,579.00
01-637-0203	RETIREMENT	\$3,966.45	\$4,782.42	\$5,719.00	\$5,719.00	\$4,670.66	\$5,293.00
01-637-0204	UNEMPLOYMENT	\$815.25	\$432.00	\$468.00	\$468.00	\$683.66	\$468.00
01-637-0205	INS - WORKMEN'S COMP	\$0.00	\$0.00	\$696.00	\$696.00	\$0.00	\$696.00
01-637-0501	SUPPLIES	\$3,917.44	\$7,224.71	\$8,000.00	\$8,000.00	\$4,074.14	\$5,000.00
01-637-0502	OFFICE EQUIPMENT	\$0.00	\$1,007.88	\$0.00	\$0.00	\$0.00	\$0.00
01-637-1500	TRAINING	\$1,185.00	\$1,500.79	\$2,000.00	\$2,000.00	\$8,332.23	\$5,000.00
01-637-1501	TRAVEL	\$130.29	\$3,037.63	\$5,000.00	\$5,000.00	\$2,036.35	\$5,000.00
01-637-1700	IT EQUIPMENT/ SOFTWARE	\$16,915.02	\$25,200.48	\$20,000.00	\$20,000.00	\$13,794.29	\$20,000.00
01-637-2700	TELEPHONE EXPENSES	\$4,651.07	\$3,427.96	\$4,000.00	\$4,000.00	\$2,529.15	\$4,000.00
01-637-2750	CELL PHONE EXPENSES	\$40.21	\$304.88	\$500.00	\$500.00	\$260.49	\$500.00
01-637-2800	DRUG TESTING	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-637-8001	SBITA PRINCIPAL	\$3,427.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
FINANCE DEPT EXPENSES		\$325,322.63	\$326,061.64	\$369,371.00	\$369,371.00	\$332,701.70	\$357,857.00

01-538-1301	QUARANTINE	\$1,730.00	\$1,730.00	\$4,500.00	\$4,500.00	\$2,460.00	\$3,000.00
01-538-1303	PET ADOPTIONS	\$9,500.00	\$6,200.00	\$8,000.00	\$8,000.00	\$6,300.00	\$8,000.00
01-538-1304	ANIMAL LICENSE FEES	\$1,420.00	\$1,045.00	\$1,500.00	\$1,500.00	\$1,375.00	\$1,500.00
01-538-1305	CREMATIONS	\$34,330.00	\$33,705.00	\$25,000.00	\$25,000.00	\$33,217.00	\$33,000.00
01-538-1306	EUTHANIZATIONS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-538-1307	ANIMAL SURRENDER	\$540.00	\$780.00	\$2,000.00	\$2,000.00	\$790.00	\$1,000.00
01-538-1308	MICROCHIP	\$405.00	\$165.00	\$1,000.00	\$1,000.00	\$600.00	\$750.00
01-538-1309	ANIMAL IMPOUND	\$1,470.00	\$1,165.00	\$3,000.00	\$3,000.00	\$1,270.00	\$2,000.00
01-538-1310	VACCINES	\$159.50	\$139.00	\$200.00	\$200.00	\$135.00	\$200.00

01-538-1900	DONATIONS	\$1,022.50	\$645.00	\$0.00	\$0.00	\$720.00	\$700.00
01-538-2000	REIMBURSEMENTS	\$0.00	\$25.00	\$0.00	\$0.00	\$18.00	\$0.00
01-538-9000	INSURANCE CLAIM	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	ANIMAL CONTROL REVENUES	\$50,577.00	\$45,599.00	\$45,200.00	\$45,200.00	\$46,885.00	\$50,150.00
01-638-0101	SALARIES	\$184,920.89	\$197,540.30	\$216,972.00	\$216,972.00	\$178,643.04	\$224,901.00
01-638-0103	OVERTIME	\$4,528.57	\$3,430.23	\$9,000.00	\$9,000.00	\$3,252.67	\$9,000.00
01-638-0201	SOCIAL SECURITY	\$13,623.30	\$14,795.76	\$17,288.00	\$17,288.00	\$13,600.68	\$17,893.00
01-638-0202	INSURANCE-GROUP	\$44,863.84	\$38,165.08	\$50,724.00	\$50,724.00	\$28,996.70	\$50,724.00
01-638-0203	RETIREMENT	\$3,964.85	\$4,352.14	\$4,947.00	\$4,947.00	\$3,926.69	\$4,912.00
01-638-0204	UNEMPLOYMENT	\$839.59	\$605.03	\$702.00	\$702.00	\$841.11	\$702.00
01-638-0205	INS-WORKMEN'S COMP	\$4,849.18	\$5,703.00	\$6,380.00	\$6,380.00	\$3,534.93	\$6,000.00
01-638-0501	SUPPLIES	\$673.99	\$2,131.06	\$2,500.00	\$2,500.00	\$1,753.34	\$2,500.00
01-638-0502	FIELD SUPPLIES	\$2,356.63	\$3,443.19	\$2,500.00	\$2,500.00	\$1,941.82	\$2,500.00
01-638-0510	UNIFORMS	\$986.47	\$934.27	\$1,500.00	\$1,500.00	\$814.55	\$1,500.00
01-638-0700	MAINT - EQUIPMENT	\$118.75	\$860.30	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00
01-638-0701	MAINT-VEHICLE	\$8,656.59	\$1,153.20	\$1,500.00	\$1,500.00	\$989.04	\$1,500.00
01-638-0900	FUEL & OIL	\$6,025.11	\$3,818.66	\$6,500.00	\$6,500.00	\$2,354.96	\$6,000.00
01-638-1101	ELECTRICITY	\$4,752.38	\$4,677.44	\$3,500.00	\$3,500.00	\$2,572.44	\$3,500.00
01-638-1301	LIABILITY/AUTO COVERAGE	\$3,199.00	\$3,494.00	\$4,281.00	\$4,281.00	\$3,099.59	\$4,281.00
01-638-1401	JANITORIAL SUPPLIES	\$6,626.32	\$5,614.39	\$8,000.00	\$8,000.00	\$5,115.18	\$7,000.00
01-638-1500	TRAINING	\$3,202.00	\$790.63	\$5,000.00	\$5,000.00	\$1,592.10	\$4,000.00
01-638-1501	TRAVEL	\$2,514.07	\$3,646.88	\$5,000.00	\$5,000.00	\$1,595.00	\$4,000.00
01-638-1700	IT/SOFTWARE	\$2,574.30	\$2,330.31	\$4,500.00	\$4,500.00	\$0.00	\$4,000.00
01-638-2700	TELEPHONE EXPENSES	\$5,010.92	\$5,006.90	\$5,000.00	\$5,000.00	\$3,564.34	\$5,000.00
01-638-2750	CELL PHONE EXPENSES	\$1,858.76	\$1,806.06	\$2,000.00	\$2,000.00	\$974.23	\$2,000.00
01-638-2800	DRUG TESTING	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-638-3200	ANIMAL CARE	\$37,292.40	\$25,673.17	\$35,000.00	\$35,000.00	\$27,566.80	\$32,000.00
01-638-3301	SPAY & NEUTER PROGRAM	\$35,944.31	\$19,637.64	\$25,000.00	\$25,000.00	\$20,616.08	\$25,000.00
01-638-8001	LEASED VEHICLE	\$7,786.02	\$14,361.85	\$18,252.00	\$18,252.00	\$6,821.84	\$7,772.00
01-638-8002	INTEREST - LEASED EQUIPMENT	\$266.05	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-638-9000	CAT CONDO - PRIOR CIP - INCINERA	\$0.00	\$0.00	\$0.00	\$108,000.00	\$31,519.80	\$0.00
01-638-9001	CIP - HVAC SYSTEM	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-638-9922	INSURANCE CLAIMS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	ANIMAL CONTROL EXPENSES	\$387,434.29	\$363,971.49	\$437,046.00	\$545,046.00	\$345,686.93	\$427,685.00

01-641-0503	PEST CONTROL - ALL GF	\$0.00	\$0.00	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00
01-641-0510	UNIFORMS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-641-0700	MAINT EQUIPMENT	\$0.00	\$0.00	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00
01-641-0701	MAINT VEHICLE	\$0.00	\$0.00	\$750.00	\$750.00	\$0.00	\$750.00
01-641-0708	FIRE SAFETY INSPECTION	\$1,701.95	\$1,354.95	\$2,600.00	\$2,600.00	\$0.00	\$2,600.00
01-641-1301	LIABILITY/AUTO COVERAGE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-641-1500	TRAINING	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-641-1501	TRAVEL	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-641-6000	MAINT - CITY HALL	\$2,620.54	\$4,847.52	\$7,500.00	\$7,500.00	\$5,884.97	\$7,500.00
01-641-6001	MAINT - POLICE DEPT	\$0.00	\$1,552.07	\$5,500.00	\$5,500.00	\$3,778.90	\$5,500.00
01-641-6002	MAINT - ANIMAL SHELTER	\$4,505.92	\$19,281.40	\$20,000.00	\$20,000.00	\$7,769.06	\$15,000.00
01-641-6003	MAINT - SUNSHINE HOUSE	\$0.00	\$938.15	\$5,000.00	\$5,000.00	\$927.65	\$5,000.00
01-641-6004	MAINT - NEIGHBORHOOD CENTER	\$0.00	\$296.62	\$3,000.00	\$3,000.00	\$206.81	\$3,000.00
01-641-6005	MAINT - MAINTENANCE YARD	\$522.98	\$4,921.70	\$5,000.00	\$800.00	\$757.72	\$5,000.00
	BUILDING MAINTENANCE	\$9,351.39	\$33,192.41	\$51,350.00	\$47,150.00	\$19,325.11	\$46,350.00

01-542-1100	SWIMMING POOL ADMISSIONS	\$13,801.00	\$13,938.00	\$15,000.00	\$15,000.00	\$24,063.00	\$20,000.00
01-542-1105	POOL CASH DRAWER/OVER/SHORT	(\$15.00)	\$25.00	\$0.00	\$0.00	\$0.00	\$0.00
01-542-1700	EVENTS SECURITY REVENUE	\$0.00	\$0.00	\$1,500.00	\$1,500.00	\$0.00	\$1,500.00
01-542-1703	CIVIC CENTER RENTAL	\$9,815.00	\$7,600.00	\$7,500.00	\$7,500.00	\$8,075.00	\$8,000.00
01-542-1900	PAVILION RENTAL	\$1,305.00	\$1,140.00	\$1,500.00	\$1,500.00	\$840.00	\$1,500.00
01-542-3900	SKATE PARK-DONATIONS & INT.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-542-9100	MISC/REFUNDS	\$0.00	\$0.00	\$0.00	\$0.00	\$75.00	\$0.00
	PARKS & POOL REVENUE	\$24,906.00	\$22,703.00	\$25,500.00	\$25,500.00	\$33,053.00	\$31,000.00

01-642-0101	SALARIES	\$200,832.03	\$218,028.16	\$220,749.00	\$220,749.00	\$192,494.02	\$238,692.00
01-642-0103	OVERTIME	\$2,011.85	\$5,318.59	\$15,000.00	\$15,000.00	\$3,951.97	\$15,000.00
01-642-0201	SOCIAL SECURITY	\$14,703.76	\$16,227.72	\$18,035.00	\$18,035.00	\$13,889.83	\$19,407.00
01-642-0202	INSURANCE - GROUP	\$50,156.02	\$56,391.68	\$60,869.00	\$60,869.00	\$55,096.80	\$60,869.00

01-642-0203	RETIREMENT	\$3,705.16	\$4,101.02	\$5,160.00	\$5,160.00	\$3,813.00	\$5,328.00
01-642-0204	UNEMPLOYMENT	\$767.28	\$840.01	\$702.00	\$702.00	\$849.81	\$702.00
01-642-0205	INS - WORKMEN'S COMP	\$3,630.44	\$3,037.00	\$3,410.00	\$3,410.00	\$2,333.73	\$3,410.00
01-642-0501	SUPPLIES	\$1,090.79	\$2,036.22	\$2,500.00	\$2,500.00	\$2,115.48	\$2,500.00
01-642-0502	FIELD SUPPLIES	\$5,690.48	\$9,393.73	\$10,000.00	\$9,000.00	\$6,281.34	\$9,000.00
01-642-0503	POOL SUPPLIES	\$0.00	\$0.00	\$1,000.00	\$4,000.00	\$2,632.38	\$1,000.00
01-642-0510	UNIFORMS	\$3,817.83	\$3,119.70	\$5,000.00	\$3,500.00	\$2,017.83	\$5,000.00
01-642-0700	MAINT - EQUIPMENT	\$2,615.62	\$7,277.97	\$8,000.00	\$4,500.00	\$4,011.30	\$7,000.00
01-642-0701	MAINT - VEHICLES	\$9,497.70	\$2,454.82	\$4,000.00	\$4,000.00	\$806.60	\$4,000.00
01-642-0707	MAINTENANCE - POOL	\$5,360.36	\$19,859.54	\$15,000.00	\$26,780.97	\$20,350.11	\$15,000.00
01-642-0709	SUPPLIES - CIVIC CENTER	\$6,143.29	\$6,945.66	\$8,500.00	\$8,500.00	\$6,267.77	\$8,500.00
01-642-0710	POOL - PUMP REPLACEMENT	\$0.00	\$0.00	\$14,000.00	\$0.00	\$0.00	\$10,000.00
01-642-0730	MAINT - ALL PARKS	\$46,194.97	\$28,073.44	\$35,000.00	\$56,383.67	\$53,780.28	\$40,000.00
01-642-0731	LUJAN PARK - COUNCIL APPROVED	\$0.00	\$585.56	\$5,000.00	\$5,000.00	\$459.66	\$5,000.00
01-642-0732	TREE DONATION	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-642-0900	FUEL & OIL	\$8,646.88	\$5,371.35	\$10,000.00	\$8,500.00	\$5,214.66	\$10,000.00
01-642-1101	Electricity	\$16,819.05	\$19,581.76	\$16,000.00	\$16,000.00	\$7,471.28	\$16,000.00
01-642-1301	LIABILITY/AUTO COVERAGE	\$5,263.00	\$5,735.42	\$6,799.00	\$6,799.00	\$5,087.99	\$6,799.00
01-642-1500	TRAINING	\$2,967.50	\$3,910.00	\$3,000.00	\$1,257.03	\$1,257.03	\$3,000.00
01-642-1501	TRAVEL	\$0.00	\$0.00	\$2,500.00	\$16.33	\$16.33	\$2,000.00
01-642-1700	IT EQUIPMENT/ SOFTWARE	\$0.00	\$2,262.66	\$3,500.00	\$4,500.00	\$2,947.59	\$3,500.00
01-642-2700	TELEPHONE EXPENSES	\$4,471.52	\$4,462.20	\$5,500.00	\$5,100.00	\$2,634.43	\$5,000.00
01-642-2750	CELL PHONE EXPENSES	\$624.59	\$944.68	\$1,800.00	\$1,800.00	\$632.50	\$1,000.00
01-642-2800	DRUG TESTING	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-642-3500	MASTER PARK PLAN - ENGINEERING	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-642-8001	LEASED VEHICLE	\$1,950.00	\$11,886.74	\$26,629.00	\$26,629.00	\$7,107.65	\$10,443.00
01-642-8002	INTEREST - LEASED EQUIPMENT	\$52.92	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-642-9000	FY24 - PARK SIGNS	\$0.00	\$1,069.30	\$5,000.00	\$3,000.00	\$0.00	\$3,000.00
01-642-9001	CIP - PUEBLO NUEVO PARK - TPWD M	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-642-9002	PUEBLO NUEVO PARK IMPROVEMENTS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PARKS & POOL EXPENSES		\$397,013.04	\$438,914.93	\$512,653.00	\$521,691.00	\$403,521.37	\$511,150.00
01-544-1901	ROAD REPAIR	\$15,596.83	\$0.00	\$60,000.00	\$60,000.00	\$0.00	\$40,000.00
01-544-5005	FIBER OPTIC EASE.	\$3,483.21	\$5,913.93	\$10,000.00	\$10,000.00	\$7,265.97	\$10,000.00
01-544-6000	GRANT REIMB	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-544-7000	REIMBURSEMENTS	\$0.00	\$0.00	\$0.00	\$0.00	\$15.00	\$0.00
01-544-8000	WC SALARY REIMB	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-544-9900	CAPITOL IMPROVEMENTS - RESERV	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-544-9922	INSURANCE CLAIMS	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
STREETS REVENUE		\$19,330.04	\$5,913.93	\$70,000.00	\$70,000.00	\$7,280.97	\$50,000.00
01-644-0101	SALARIES	\$391,999.88	\$442,202.58	\$510,490.00	\$563,932.00	\$405,450.15	\$564,065.00
01-644-0103	OVERTIME	\$5,300.75	\$4,020.54	\$30,000.00	\$30,000.00	\$8,455.52	\$30,000.00
01-644-0105	CONTRACT LABOR	\$7,668.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-644-0201	SOCIAL SECURITY	\$29,150.70	\$32,772.01	\$41,349.00	\$45,438.00	\$31,260.76	\$45,446.00
01-644-0202	INSURANCE - GROUP	\$70,065.21	\$79,465.53	\$101,447.00	\$121,737.00	\$77,608.00	\$111,067.00
01-644-0203	RETIREMENT	\$8,171.55	\$9,717.38	\$11,807.00	\$14,479.00	\$8,897.07	\$12,475.00
01-644-0204	UNEMPLOYMENT	\$1,386.77	\$942.92	\$1,404.00	\$1,597.00	\$1,884.99	\$1,404.00
01-644-0205	INS - WORKMEN'S COMP	\$14,157.21	\$11,549.00	\$12,375.00	\$14,004.00	\$9,400.59	\$12,375.00
01-644-0501	OFFICE SUPPLIES	\$903.11	\$3,123.03	\$4,500.00	\$2,600.00	\$1,564.93	\$4,000.00
01-644-0502	FIELD SUPPLIES	\$15,179.21	\$13,672.81	\$16,000.00	\$11,000.00	\$9,176.25	\$12,000.00
01-644-0510	UNIFORMS	\$5,386.02	\$5,005.06	\$6,500.00	\$6,500.00	\$3,555.10	\$6,500.00
01-644-0700	MAINT - EQUIPMENT	\$11,989.52	\$20,426.63	\$40,000.00	\$23,660.00	\$17,755.94	\$25,000.00
01-644-0701	MAINT - VEHICLES	\$12,968.39	\$5,953.29	\$12,000.00	\$9,000.00	\$2,477.32	\$10,000.00
01-644-0718	STREET SIGNS	\$7,609.30	\$16,161.30	\$20,000.00	\$15,500.00	\$14,210.60	\$20,000.00
01-644-0719	STREET MAINTENANCE MATERIALS	\$61,761.92	\$68,629.64	\$100,000.00	\$100,000.00	\$37,952.41	\$100,000.00
01-644-0900	FUEL	\$15,278.92	\$12,276.40	\$15,000.00	\$14,900.00	\$12,276.41	\$15,000.00
01-644-0901	OIL	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-644-1101	ELECTRICITY	\$47,585.38	\$63,490.04	\$60,000.00	\$60,000.00	\$19,356.43	\$50,000.00
01-644-1301	LIABILITY/AUTO COVERAGE	\$12,358.00	\$12,580.32	\$15,762.00	\$15,762.00	\$11,160.21	\$15,762.00
01-644-1500	TRAINING	\$711.00	\$0.00	\$7,000.00	\$4,000.00	\$0.00	\$7,000.00
01-644-1501	TRAVEL	\$0.00	\$0.00	\$3,000.00	\$1,000.00	\$18.06	\$3,000.00
01-644-1700	IT EQUIPMENT/ SOFTWARE	\$100.00	\$5,768.32	\$2,000.00	\$2,000.00	\$0.00	\$2,000.00
01-644-2000	CONTRACT	\$0.00	\$0.00	\$20,000.00	\$20,000.00	\$0.00	\$20,000.00

01-644-2700	TELEPHONE EXPENSES	\$4,325.94	\$4,317.05	\$4,500.00	\$4,500.00	\$2,823.17	\$4,500.00
01-644-2750	CELL PHONE EXPENSES	\$2,998.64	\$4,180.28	\$4,500.00	\$4,500.00	\$2,224.86	\$4,500.00
01-644-2800	DRUG TESTING	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-644-3500	ENGINEERING	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-644-3501	MOBILITY PLAN	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-644-8001	LEASED VEHICLE	\$2,067.13	\$9,668.54	\$17,017.00	\$17,017.00	\$4,782.26	\$6,133.00
01-644-8002	INTEREST - LEASED EQUIPMENT	\$55.39	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-644-8100	EASEMENT/ROAD SEAL (ANNUAL)	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00
01-644-9000	CAP IMPROVEMENT STREETS	\$86,269.46	\$78,132.90	\$200,000.00	\$200,000.00	\$76,241.87	\$200,000.00
01-644-9001	CAP - STREET PROJECT FY20 & FY21	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-644-9002	ACCE STREET IMPROVMENTS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-644-9003	CIP - HOT BOX FY 25 LOADER	\$89,803.50	\$260,145.00	\$0.00	\$38,000.00	\$0.00	\$0.00
01-644-9601	CAPITAL FINANCING PRINCIPAL	\$0.00	\$0.00	\$125,246.00	\$125,246.00	\$137,370.78	\$125,246.00
01-644-9602	CAPITAL FINANCING INTEREST	\$0.00	\$0.00	\$31,395.00	\$31,395.00	\$31,394.36	\$31,395.00
STREET DEPT EXPENSES		\$906,250.90	\$1,165,200.57	\$1,414,292.00	\$1,498,767.00	\$927,298.04	\$1,439,868.00
COMBINED GENERAL FUND REVENUES		\$5,775,771.25	\$5,433,083.42	\$6,109,751.00	\$6,110,251.00	\$4,523,168.45	\$5,901,624.00
COMBINED GENERAL FUND APPROPRIATIONS		\$4,846,181.31	\$5,352,353.10	\$6,548,166.00	\$6,805,979.00	\$4,731,441.84	\$6,468,639.00
					(\$695,728.00)		(\$567,015.00)

ENTERPRISE FUND -WATER/WASTEWATER/SANITATION							
ACCT NUMBER	ACCOUNT TITLE	ACTUAL 2023-2024	ACTUAL 2024-2025	ORIGINAL BUDGET 2025-2026	AMENDED BUDGET 2025-2026	ACTUAL AS OF 07-31-2026	PROPOSED BUDGET 2026-2027
04-550-0500	RB 03 RESERVE INTEREST	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-550-0501	TXCLASS - INTEREST	\$53,457.91	\$42,875.52	\$50,000.00	\$50,000.00	\$34,806.93	\$43,000.00
.	INTEREST RESERVE ACCOUNTS	\$53,457.91	\$42,875.52	\$50,000.00	\$50,000.00	\$34,806.93	\$43,000.00
04-551-7000	W/S/S INTEREST	\$68,386.75	\$76,242.88	\$65,000.00	\$65,000.00	\$27,303.57	\$65,000.00
04-551-7001	WATER CUSTOMER DEPOSIT INTERI	\$25,146.65	\$23,046.06	\$20,000.00	\$20,000.00	\$14,323.41	\$20,000.00
04-551-9000	Overage in Cash Drawer	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
.	INTEREST REVENUES	\$93,533.40	\$99,288.94	\$85,000.00	\$85,000.00	\$41,626.98	\$85,000.00
04-553-0601	WATER BILLING	\$1,704,611.93	\$1,712,084.64	\$1,867,000.00	\$1,867,000.00	\$1,063,531.86	\$1,865,000.00
04-553-0602	BULK WATER	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-553-0611	MISC INCOME	\$110.12	\$594.80	\$1,000.00	\$1,000.00	\$1,445.25	\$1,000.00
04-553-0612	RETURNED CHECK FEE	\$180.00	\$180.00	\$300.00	\$300.00	\$90.00	\$300.00
04-553-0613	TAMPERING FEE	\$900.00	\$3,640.46	\$3,500.00	\$3,500.00	\$0.00	\$3,500.00
04-553-0614	VACATION FEE	\$175.00	\$525.00	\$0.00	\$0.00	\$350.00	\$0.00
04-553-1309	SERVICE RECONNECT	\$18,550.00	\$23,590.00	\$25,000.00	\$25,000.00	\$3,290.00	\$24,000.00
04-553-1600	INSURANCE CLAIMS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-553-1901	ROAD CUT FEE	\$6,000.00	\$3,500.00	\$10,000.00	\$10,000.00	\$500.00	\$7,500.00
04-553-6500	WATER LINE EXTENSION FEES	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$1,500.00	\$5,000.00
04-553-6600	WATER TAP FEES	\$12,190.00	\$17,850.00	\$25,000.00	\$25,000.00	\$3,000.00	\$20,000.00
04-553-6601	WATER TAP SUPPLIES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-553-6602	WATER TAP LABOR	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-553-7000	BILLING ADJUSTMENTS	(\$13,326.25)	\$1,445.41	\$0.00	\$0.00	\$72,526.84	\$0.00
04-553-7005	CONTRIBUTED CAPITAL	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-553-8000	WC SALARY REIMB	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-553-9000	OVERAGE/UNDERAGE CASH DRAWI	(\$163.29)	(\$110.97)	\$0.00	\$0.00	\$0.00	\$0.00
04-553-9001	AUCTION	\$22,159.30	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-553-9002	INSURANCE CLAIMS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-553-9800	BAD DEBT RECOVERY UTILITY DEP'	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
.	WATER REVENUES	\$1,751,386.81	\$1,763,299.34	\$1,936,800.00	\$1,936,800.00	\$1,146,233.95	\$1,926,300.00
04-554-0602	SEWER BILLING	\$705,015.65	\$859,218.73	\$750,000.00	\$750,000.00	\$569,151.25	\$850,000.00
04-554-0605	LIQUID SEWAGE DUMPING FEE	\$23,100.00	\$64,400.00	\$35,000.00	\$35,000.00	\$40,525.00	\$40,000.00
04-554-0606	SEWER TAP FEES	\$12,540.00	\$10,760.00	\$15,000.00	\$15,000.00	\$6,980.00	\$10,000.00
04-554-0607	SEWER TAP SUPPLIES	\$0.00	\$112.72	\$0.00	\$0.00	\$162.00	\$0.00
04-554-0608	SEWER TAP LABOR	\$0.00	\$640.00	\$0.00	\$0.00	\$0.00	\$0.00
04-554-0610	SEWER LINE EXTENSION FEES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-554-0611	MISC/REFUNDS	\$0.00	\$0.00	\$0.00	\$0.00	\$846.29	\$0.00
04-554-0700	INFRASTRUCTURE IMPROVEMENT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-554-1901	ROAD CUT FEE	\$0.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00
04-554-7000	BILLING ADJUSTMENTS	(\$3,333.46)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-554-8000	WC SALARY REIMB	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-554-9001	AUCTION SALE OF LEASED VEHICLI	\$31,994.74	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
.	SEWER REVENUES	\$769,316.93	\$935,631.45	\$800,000.00	\$800,000.00	\$617,664.54	\$900,000.00
04-555-0603	SANITATION/RECYCLE BILLING	\$2,111,769.64	\$2,178,102.38	\$2,100,000.00	\$2,100,000.00	\$1,455,418.47	\$2,100,000.00
04-555-0604	SALES TAX COLLECTED	\$145,587.34	\$149,633.80	\$155,000.00	\$155,000.00	\$109,683.03	\$150,000.00
04-555-0611	MISC	\$0.00	\$81.96	\$0.00	\$0.00	\$251.32	\$0.00
04-555-7000	BILLING ADJUSTMENTS	(\$10,143.53)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-555-7001	LANDFILL/ASSURANCE INTEREST	\$3,782.75	\$3,207.00	\$2,500.00	\$2,500.00	\$1,891.17	\$2,500.00
04-555-7500	LANDFILL LEASE	\$162,811.77	\$154,583.22	\$150,000.00	\$150,000.00	\$103,103.54	\$160,000.00
04-555-8000	KEEP ALPINE BEAUTIFUL (GBG)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-555-8001	GRANT / REIMBURSEMENTS	\$6,994.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-555-8002	COUNTY INTERLOCAL AGREEMENT	\$44,100.00	\$46,305.00	\$48,620.00	\$48,620.00	\$0.00	\$48,620.00
04-555-8003	TIRE DISPOSAL FEES	\$695.62	\$2,879.20	\$1,500.00	\$1,500.00	\$949.86	\$1,500.00
.	SANITATION/ RECYCE REVENUE	\$2,465,598.09	\$2,534,792.56	\$2,457,620.00	\$2,457,620.00	\$1,671,297.39	\$2,462,620.00
04-651-0100	FRANCHISE FEE	\$226,867.71	\$265,090.70	\$266,171.00	\$266,171.00	\$0.00	\$266,171.00
04-651-0101	UTILITY CLERKS SALARY	\$60,644.24	\$58,174.56	\$69,099.00	\$69,099.00	\$73,767.32	\$71,833.00
04-651-0103	OVERTIME	\$531.49	\$282.46	\$2,000.00	\$2,000.00	\$43.15	\$2,000.00
04-651-0201	SOCIAL SECURITY	\$4,396.19	\$4,520.38	\$5,440.00	\$5,440.00	\$5,622.95	\$5,648.00
04-651-0202	INSURANCE - GROUP	\$17,089.38	\$14,861.18	\$20,290.00	\$20,290.00	\$16,260.00	\$20,290.00
04-651-0203	RETIREMENT	\$1,275.42	\$1,300.04	\$1,565.00	\$1,565.00	\$1,186.00	\$1,550.00

04-651-0204	UNEMPLOYMENT	\$0.58	\$252.00	\$234.00	\$234.00	\$650.90	\$234.00
04-651-0205	WORKMANS COMP	\$0.00	\$1,562.43	\$1,600.00	\$1,600.00	\$0.00	\$1,600.00
04-651-0900	ADMINISTRATIVE FEE	\$12,480.99	\$16,976.00	\$14,658.00	\$14,658.00	\$0.00	\$14,658.00
04-651-1400	OFFICE SUPPLIES	\$2,105.49	\$3,902.48	\$5,000.00	\$5,000.00	\$2,655.19	\$5,000.00
04-651-1401	JANITORIAL SUPPLIES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-651-1500	COPY EXPENSE-ALL EF DEPTS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-651-1602	MAILING - ALL EF DEPTS.	\$31,168.43	\$40,117.55	\$35,000.00	\$35,000.00	\$12,751.02	\$35,000.00
04-651-1700	IT EQUIPMENT/ SOFTWARE	\$4,039.95	\$49,707.32	\$30,000.00	\$30,000.00	\$36,352.00	\$30,000.00
04-651-1801	DUES/SUB/MEM -ALL EF DEPTS.	\$0.00	\$1,275.00	\$1,500.00	\$1,500.00	\$400.00	\$1,500.00
04-651-1802	PUB/NOT/ADV - ALL EF DEPTS.	\$4,774.00	\$825.00	\$2,500.00	\$2,500.00	\$675.00	\$2,500.00
04-651-1803	FINES & PENALTIES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-651-1901	UNIFORMS	\$0.00	\$1,613.15	\$1,500.00	\$1,500.00	\$631.75	\$1,500.00
04-651-8003	LEASED EQUIPMENT	\$3,290.99	\$6,350.48	\$7,500.00	\$7,500.00	\$4,540.25	\$7,500.00
04-651-9501	AMORTIZATION EXPENSE -RIGHT TC	\$6,450.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-651-9502	AMORTIZATION EXPENSE -RIGHT TC	\$3,949.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-651-9809	INTEREST EXPENSE - RIGHT TO USE	\$1,152.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
UTILITY BILLING DEPARTMENT		\$380,215.86	\$466,810.73	\$464,057.00	\$464,057.00	\$155,535.53	\$466,984.00
04-653-0090	ADMINISTRATIVE FEE	\$131,403.99	\$138,965.00	\$151,668.00	\$151,668.00	\$0.00	\$151,668.00
04-653-0101	SALARIES	\$326,274.67	\$343,295.61	\$526,349.00	\$526,349.00	\$277,035.51	\$496,558.00
04-653-0103	OVERTIME	\$40,814.48	\$53,549.54	\$25,000.00	\$25,000.00	\$62,137.66	\$25,000.00
04-653-0201	SOCIAL SECURITY	\$27,961.86	\$29,647.61	\$42,180.00	\$42,180.00	\$25,547.19	\$39,899.00
04-653-0202	INSURANCE - GROUP	\$73,965.97	\$75,044.62	\$131,881.00	\$131,881.00	\$63,337.57	\$122,261.00
04-653-0203	RETIREMENT	\$7,777.19	\$8,616.87	\$12,099.00	\$12,099.00	\$7,325.98	\$10,953.00
04-653-0204	UNEMPLOYMENT	\$1,612.12	\$1,362.72	\$1,521.00	\$1,521.00	\$1,652.14	\$1,521.00
04-653-0205	INSURANCE - WORKMEN'S COMP	\$6,828.75	\$5,325.72	\$12,320.00	\$12,320.00	\$4,587.06	\$9,000.00
04-653-0216	PENSION EXPENSE	(\$12,297.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-653-0220	OPEB EXPENSE	\$106.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-653-0501	OFFICE SUPPLIES	\$7,002.23	\$6,135.31	\$8,000.00	\$8,000.00	\$2,542.40	\$7,000.00
04-653-0502	FIELD SUPPLIES	\$6,057.54	\$8,224.37	\$8,000.00	\$8,000.00	\$2,413.90	\$7,000.00
04-653-0503	SAFETY EQUIPMENT	\$2,769.91	\$3,370.80	\$6,000.00	\$6,000.00	\$894.30	\$5,000.00
04-653-0508	CHEMICALS	\$23,710.22	\$19,427.05	\$19,000.00	\$19,000.00	\$8,615.34	\$19,000.00
04-653-0510	UNIFORMS	\$3,653.00	\$9,494.71	\$7,000.00	\$7,000.00	(\$2,423.80)	\$7,000.00
04-653-0700	MAINT - EQUIPMENT	\$10,934.66	\$13,051.53	\$15,000.00	\$15,000.00	\$797.67	\$15,000.00
04-653-0701	MAINT - VEHICLES	\$18,009.68	\$7,686.30	\$15,000.00	\$15,000.00	\$5,058.04	\$15,000.00
04-653-0711	DISTRIBUTION SYSTEM MAINT	\$79,147.80	\$120,070.99	\$150,000.00	\$150,000.00	\$108,654.37	\$150,000.00
04-653-0900	FUEL & OIL	\$32,405.79	\$25,928.42	\$30,000.00	\$30,000.00	\$13,868.27	\$30,000.00
04-653-1101	ELECTRICITY	\$104,934.19	\$108,055.86	\$95,000.00	\$95,000.00	\$61,115.42	\$95,000.00
04-653-1200	FAR WT WATER PLANNING GROUP	\$0.00	\$0.00	\$445.00	\$445.00	\$0.00	\$445.00
04-653-1301	INSURANCE - GENERAL & LIABILITY	\$21,064.00	\$24,518.60	\$27,079.00	\$27,079.00	\$21,750.87	\$27,079.00
04-653-1500	TRAINING	\$2,118.00	\$783.13	\$9,000.00	\$9,000.00	\$1,559.91	\$8,000.00
04-653-1501	TRAVEL	\$117.51	\$0.00	\$5,000.00	\$5,000.00	\$0.00	\$4,000.00
04-653-1600	BUILDING MAINTENANCE	\$3,087.96	\$6,989.96	\$15,000.00	\$15,000.00	\$2,344.73	\$12,500.00
04-653-1700	IT EQUIPMENT/ SOFTWARE	\$5,293.15	\$9,988.90	\$10,000.00	\$10,000.00	\$287.84	\$9,000.00
04-653-1701	CONSULTING/CONTRACT SERVICES	\$656.57	\$6,751.27	\$10,000.00	\$10,000.00	\$9,913.11	\$10,000.00
04-653-1801	DUES/SUB/MEM	\$135.26	\$0.00	\$5,000.00	\$5,000.00	\$795.00	\$5,000.00
04-653-1902	ROAD REPAIR	\$4,607.12	\$0.00	\$20,000.00	\$20,000.00	\$22,028.75	\$20,000.00
04-653-2120	CONTINGENCY/MISC/VOIDED	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-653-2124	PRO FOR BAD DEBTS	\$1,549.01	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-653-2700	TELEPHONE EXPENSES	\$11,588.34	\$10,384.61	\$10,500.00	\$10,500.00	\$4,007.95	\$10,500.00
04-653-2750	CELL PHONE EXPENSES	\$4,300.97	\$3,982.00	\$11,000.00	\$11,000.00	\$2,498.98	\$7,500.00
04-653-2800	DRUG TESTING	\$0.00	\$75.00	\$0.00	\$0.00	\$0.00	\$0.00
04-653-3500	ENGINEERING	\$0.00	\$37,705.17	\$30,000.00	\$30,000.00	\$1,350.00	\$30,000.00
04-653-4000	JD WATER DISTRICT FEES	\$7,670.10	\$11,141.70	\$16,500.00	\$16,500.00	\$7,849.20	\$16,500.00
04-653-4802	SCADA	\$8,227.00	\$1,937.00	\$20,000.00	\$20,000.00	\$0.00	\$20,000.00
04-653-4803	MUSQUIZ WELL FIELD	\$5,612.78	\$0.00	\$50,000.00	\$50,000.00	\$9,951.68	\$50,000.00
04-653-4804	MUSQUIZ PUMP STATION	\$0.00	\$525.00	\$35,000.00	\$35,000.00	\$0.00	\$35,000.00
04-653-4805	SUNNY GLENN WELL FIELD	\$13,027.00	\$0.00	\$50,000.00	\$50,000.00	\$43,055.54	\$50,000.00
04-653-4806	SUNNY GLENN PUMP STATION	\$1,178.40	\$0.00	\$50,000.00	\$50,000.00	\$0.00	\$50,000.00
04-653-4901	SAMPLES	\$13,929.60	\$13,569.86	\$15,000.00	\$15,000.00	\$6,650.83	\$15,000.00
04-653-4902	TCEQ WATR FEE (YR#90220001)	\$7,351.00	\$7,353.50	\$10,000.00	\$10,000.00	\$7,301.00	\$10,000.00
04-653-6004	TANK MAINTENANCE	\$8,249.99	\$22,032.94	\$50,000.00	\$50,000.00	\$7,723.38	\$50,000.00
04-653-6100	SEP TCEQ ENFORCEMENT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-653-6500	LINE EXTENSIONS/ NEW CONSTRUC	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

04-653-8001	LEASED VEHICLES	\$1,656.34	\$42,229.21	\$43,500.00	\$43,500.00	\$24,251.86	\$41,261.00
04-653-8003	LEASED EQUIPMENT	\$1,662.03	\$3,314.42	\$5,000.00	\$5,000.00	\$1,777.93	\$5,000.00
04-653-9301	BOND ISSUE COST AMMORTIZATION	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-653-9400	CIP - BACKHOE	\$2,047.81	\$0.00	\$125,000.00	\$125,000.00	\$0.00	\$125,000.00
04-653-9500	Depreciation Expense - Water	\$328,459.41	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-653-9600	CIP - FIRE HYDRANTS	\$0.00	\$0.00	\$20,000.00	\$20,000.00	\$0.00	\$20,000.00
04-653-9700	LINE MAINTENANCE	\$0.00	\$20.00	\$150,000.00	\$150,000.00	\$171,313.48	\$150,000.00
04-653-9800	BOND ADMINISTRATIVE FEE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-653-9801	Principal - RB W&S Series 2003A	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-653-9802	Interest - RB W&S Series 2003A	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-653-9803	Principal - CO Series 2005 TWDB	\$0.00	\$138,000.00	\$138,000.00	\$138,000.00	\$138,000.00	\$137,000.00
04-653-9805	Principal - CO Series 2011	\$0.00	\$30,800.00	\$30,800.00	\$30,800.00	\$30,800.00	\$33,000.00
04-653-9806	Interest - CO Series 2011	\$10,745.62	\$9,585.18	\$8,283.00	\$8,283.00	\$4,466.88	\$6,933.00
04-653-9807	Principal - GO Ref Bond Series 2011	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-653-9808	Interest - GO Ref Bond Series 2011	\$940.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-653-9922	INSURANCE CLAIMS - PROPERTY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-653-9999	RESERVE - FINANCIAL POLICY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
WATER EXPENSES		\$1,358,348.28	\$1,358,940.48	\$2,226,125.00	\$2,226,125.00	\$1,162,837.94	\$2,165,578.00
04-654-0090	ADMINISTRATIVE FEE	\$144,051.00	\$149,214.00	\$68,627.00	\$68,627.00	\$0.00	\$68,627.00
04-654-0101	SALARIES	\$216,022.59	\$177,023.34	\$124,805.00	\$124,805.00	\$99,480.62	\$126,464.00
04-654-0103	OVERTIME	\$13,325.79	\$18,120.94	\$12,500.00	\$12,500.00	\$10,351.33	\$12,500.00
04-654-0201	SOCIAL SECURITY	\$16,038.59	\$14,510.78	\$10,505.00	\$10,505.00	\$7,489.97	\$10,631.00
04-654-0202	INSURANCE - GROUP	\$42,244.36	\$38,402.61	\$30,435.00	\$30,435.00	\$25,905.17	\$30,435.00
04-654-0203	RETIREMENT	\$4,693.08	\$4,356.45	\$3,013.00	\$3,013.00	\$2,370.91	\$2,918.00
04-654-0204	UNEMPLOYMENT	\$360.00	\$189.00	\$468.00	\$468.00	\$171.00	\$468.00
04-654-0205	INS - WORKMEN'S COMP	\$6,828.75	\$4,739.29	\$7,000.00	\$7,000.00	\$4,587.06	\$6,000.00
04-654-0216	PENSION EXPENSE	(\$6,352.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-654-0220	OPEB EXPENSE	\$55.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-654-0501	OFFICE SUPPLIES	\$1,685.51	\$1,682.59	\$5,000.00	\$5,000.00	\$623.64	\$5,000.00
04-654-0502	FIELD SUPPLIES	\$1,121.07	\$1,924.25	\$2,500.00	\$2,500.00	\$0.00	\$2,500.00
04-654-0508	CHEMICALS - CHLORINE	\$18,148.85	\$12,076.83	\$20,000.00	\$20,000.00	\$11,186.62	\$20,000.00
04-654-0509	CHEMICALS - SULFUR DIOXIDE	\$11,228.61	\$6,036.65	\$15,000.00	\$15,000.00	\$3,334.54	\$15,000.00
04-654-0510	UNIFORMS	\$1,463.03	\$1,632.30	\$2,400.00	\$2,400.00	\$673.44	\$2,400.00
04-654-0700	MAINT - EQUIPMENT	\$3,332.08	\$4,211.19	\$20,000.00	\$20,000.00	\$109.22	\$20,000.00
04-654-0701	MAINT - VEHICLES	\$2,657.53	\$82.00	\$3,000.00	\$3,000.00	\$0.00	\$3,000.00
04-654-0704	WWTP FACILITY MAINT	\$18,548.62	\$18,104.25	\$85,000.00	\$85,000.00	\$50,963.88	\$85,000.00
04-654-0705	COLLECTION SYSTEM MAINTENANCE	\$11,734.12	\$42,033.77	\$75,000.00	\$75,000.00	\$7,991.83	\$75,000.00
04-654-0900	FUEL & OIL	\$7,747.59	\$6,247.09	\$14,000.00	\$14,000.00	\$3,370.08	\$14,000.00
04-654-1101	ELECTRICITY	\$46,967.90	\$50,287.49	\$45,000.00	\$45,000.00	\$30,189.94	\$45,000.00
04-654-1301	INSURANCE - GENERAL & LIABILITY	\$3,622.00	\$5,180.00	\$5,423.00	\$5,423.00	\$4,595.27	\$5,423.00
04-654-1500	TRAINING	\$744.75	\$0.00	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00
04-654-1501	TRAVEL	\$27.55	\$0.00	\$4,000.00	\$4,000.00	\$0.00	\$4,000.00
04-654-1700	IT EQUIPMENT/ SOFTWARE	\$0.00	\$1,131.33	\$5,000.00	\$5,000.00	\$668.34	\$5,000.00
04-654-1801	DUES/SUB/MEM	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-654-1902	ROAD REPAIR	\$4,607.12	\$0.00	\$20,000.00	\$20,000.00	\$0.00	\$20,000.00
04-654-2120	CONTINGENCY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-654-2124	BAD DEBT EXPENSE	\$659.65	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-654-2700	TELEPHONE EXPENSES	\$5,384.13	\$5,421.60	\$6,500.00	\$6,500.00	\$3,786.04	\$6,000.00
04-654-2750	CELL PHONE EXPENSES	\$1,207.07	\$1,148.85	\$2,000.00	\$2,000.00	\$223.28	\$1,500.00
04-654-2800	DRUG TESTING	\$0.00	\$75.00	\$0.00	\$0.00	\$0.00	\$0.00
04-654-3000	HEPATITIS SHOTS	\$782.75	\$1,302.28	\$500.00	\$500.00	(\$324.00)	\$500.00
04-654-3100	SAFETY EQUIPMENT	\$0.00	\$220.27	\$4,000.00	\$4,000.00	\$0.00	\$4,000.00
04-654-3500	ENGINEERING	\$0.00	\$16,000.00	\$15,000.00	\$15,000.00	\$4,500.00	\$15,000.00
04-654-4802	SCADA	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00
04-654-4901	SAMPLES	\$8,463.55	\$10,216.28	\$10,000.00	\$10,000.00	\$1,438.26	\$10,000.00
04-654-4902	ANNUAL SEWER INSPECTION	\$0.00	\$2,657.52	\$0.00	\$0.00	\$0.00	\$0.00
04-654-4903	TCEQ (YR-010117-001)2 PRMTS	\$16,040.03	\$14,388.44	\$15,000.00	\$15,000.00	\$14,388.44	\$15,000.00
04-654-6100	TCEQ ENFORCEMENT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-654-8001	LEASED VEHICLE	\$0.00	\$25,044.19	\$31,416.00	\$31,416.00	\$16,162.62	\$20,016.00
04-654-8003	LEASED EQUIPMENT	\$1,433.22	\$3,130.18	\$3,500.00	\$3,500.00	\$1,777.93	\$3,500.00
04-654-9000	CIP - CLARIFIER	\$0.00	\$1,278,994.27	\$0.00	\$0.00	\$381,542.32	\$0.00
04-654-9001	CIP - WWTP	\$0.00	\$0.00	\$250,000.00	\$250,000.00	\$0.00	\$250,000.00
04-654-9500	Depreciation Expense - Sewer	\$245,671.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

04-654-9801	Principal - CO Combo Tax&Rev 2012	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-654-9802	Interest - CO Combo Tax&Rev 2012	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	SEWER EXPENSES	\$850,545.74	\$1,915,785.03	\$926,592.00	\$926,592.00	\$687,557.75	\$914,882.00
04-655-0090	ADMINISTRATIVE FEE	\$169,397.01	\$170,660.00	\$171,390.00	\$171,390.00	\$0.00	\$171,390.00
04-655-0101	SALARIES	\$93,952.94	\$104,218.11	\$122,817.00	\$122,817.00	\$94,505.86	\$157,665.00
04-655-0103	OVERTIME	\$75.92	\$63.12	\$6,150.00	\$6,150.00	\$0.00	\$6,150.00
04-655-0105	CONTRACT LABOR	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-655-0201	SOCIAL SECURITY	\$7,134.30	\$7,801.04	\$9,867.00	\$9,867.00	\$7,184.36	\$12,532.00
04-655-0202	INSURANCE - GROUP	\$13,409.46	\$9,381.58	\$20,290.00	\$20,290.00	\$15,040.95	\$20,290.00
04-655-0203	RETIREMENT	\$1,995.85	\$2,242.00	\$2,829.00	\$2,829.00	\$2,041.11	\$3,440.00
04-655-0204	UNEMPLOYMENT	\$392.00	\$328.90	\$468.00	\$468.00	\$461.05	\$468.00
04-655-0205	INS - WORKMEN'S COMP	\$4,870.56	\$3,206.00	\$3,548.00	\$3,548.00	\$2,873.11	\$3,548.00
04-655-0216	PENSION EXPENSE	(\$2,702.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-655-0220	OPEB EXPENSE	\$24.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-655-0501	SUPPLIES	\$468.31	\$639.61	\$700.00	\$700.00	\$628.09	\$700.00
04-655-0502	FIELD SUPPLIES	\$2,469.21	\$1,394.34	\$3,452.90	\$3,452.90	\$1,407.45	\$2,000.00
04-655-0510	UNIFORMS	\$492.73	\$327.71	\$254.10	\$254.10	\$254.10	\$1,000.00
04-655-0604	SANITATION SALES TAX - STATE	\$136,055.88	\$141,310.15	\$155,000.00	\$155,000.00	\$100,932.72	\$155,000.00
04-655-0701	VEHICLE MAINTENANCE	\$122.58	\$1,773.16	\$2,000.00	\$2,000.00	\$65.18	\$2,000.00
04-655-0900	FUEL & OIL	\$1,474.69	\$727.67	\$600.00	\$600.00	\$362.44	\$600.00
04-655-1101	ELECTRICITY	\$420.13	\$579.36	\$1,250.00	\$1,250.00	\$316.87	\$1,250.00
04-655-1301	INSURANCE - GENERAL & LIABILITY	\$631.00	\$549.00	\$859.00	\$859.00	\$487.03	\$859.00
04-655-1500	TRAINING	\$3,523.00	\$165.00	\$593.00	\$593.00	\$393.00	\$1,000.00
04-655-1501	TRAVEL	\$1,287.28	\$0.00	\$0.00	\$0.00	\$0.00	\$300.00
04-655-2021	VOIDED CHECKS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-655-2124	BAD DEBT	\$2,007.27	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-655-2700	TELEPHONE EXPENSES	\$3,138.48	\$3,877.82	\$3,500.00	\$3,500.00	\$3,502.40	\$3,500.00
04-655-2750	CELL PHONE EXPENSES	\$1,457.38	\$1,400.68	\$2,000.00	\$2,000.00	\$674.50	\$2,000.00
04-655-2800	DRUG TESTING	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-655-4902	TCEQ/SOLID WSTE(QTR-#2197)	\$14,415.24	\$9,336.56	\$12,500.00	\$12,500.00	\$8,108.72	\$12,500.00
04-655-5000	WASTE/RECYCLE COLL FEES	\$1,866,968.04	\$1,932,984.97	\$1,756,150.00	\$1,756,150.00	\$1,477,842.57	\$1,756,150.00
04-655-5001	TIPPING FEES DUE TO GENERAL FUN	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-655-8000	ENVIRONMENTAL SERVICES	\$16,180.28	\$31,210.67	\$35,000.00	\$35,000.00	\$23,714.46	\$35,000.00
04-655-8001	GRANTS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-655-8003	LEASED - EQUIPMENT	\$1,433.19	\$3,130.18	\$3,000.00	\$3,000.00	\$1,777.80	\$3,000.00
04-655-9000	LANDFILL CLOSURE	\$72,757.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04-655-9500	DEPRECIATION EXPENSE - SANITAT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	SANITATION/RECYCLE EXPENSES	\$2,413,851.73	\$2,427,307.63	\$2,314,218.00	\$2,314,218.00	\$1,742,573.77	\$2,352,342.00
	COMBINED WATER/SEWER/SAN/REVENUES	\$5,133,293.14	\$5,375,887.81	\$5,329,420.00	\$5,329,420.00	\$3,511,629.79	\$5,416,920.00
	COMBINED WATER/SEWER/SAN/APPROPRIATIC	\$5,002,961.61	\$6,168,843.87	\$5,930,992.00	\$5,930,992.00	\$3,748,504.99	\$5,899,786.00
					(\$601,572.00)		(\$482,866.00)

AIRPORT FUND							
ACCT NUMBER	ACCOUNT TITLE	ACTUAL 2023-2024	ACTUAL 2024-2025	ORIGINAL BUDGET 2025-2026	AMENDED BUDGET 2025-2026	ACTUAL AS OF 07-31-2026	PROPOSED BUDGET 2026-2027
05-527-1602	FUEL SALES	\$720,100.81	\$814,822.70	\$1,127,500.00	\$1,127,500.00	\$1,065,127.38	\$1,130,000.00
05-527-1603	OIL SALES	\$19.59	\$2,033.38	\$1,000.00	\$1,000.00	\$2,002.73	\$1,000.00
05-527-1604	MAP SALES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
05-527-1702	GROUND LEASE (HANGER)	\$15,807.44	\$19,562.27	\$23,407.00	\$23,407.00	\$19,663.74	\$23,407.00
05-527-5100	TXDOT RAMP GRANT	\$51,659.17	\$0.00	\$10,000.00	\$10,000.00	\$0.00	\$5,000.00
05-527-5200	MISC FEES/REFUNDS/INSURANCE	\$18.99	\$20.10	\$0.00	\$0.00	\$14.65	\$0.00
05-527-5201	TEXAS CLASS - INTEREST	\$1,219.86	\$260.55	\$0.00	\$0.00	\$211.48	\$0.00
05-527-5202	GRANT REIMBURSEMENTS - ARPA	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
05-527-5300	AUCTION SALES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
05-527-7001	AIRPORT BANK ACCT INTEREST	\$11,870.45	\$12,700.63	\$10,000.00	\$10,000.00	\$11,017.44	\$10,000.00
05-527-7002	RESERVE ACCOUNT - CIP MATCH	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
05-527-7003	INTEREST REVENUE - LEASE	\$10,966.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	AIRPORT REVENUE	\$811,662.31	\$849,399.63	\$1,171,907.00	\$1,171,907.00	\$1,098,037.42	\$1,169,407.00
05-627-0090	ADMINISTRATIVE FEE	\$59,297.01	\$64,099.00	\$78,386.00	\$78,386.00	\$0.00	\$78,386.00
05-627-0101	SALARIES	\$104,563.20	\$82,312.30	\$102,624.00	\$102,624.00	\$80,101.19	\$103,559.00
05-627-0103	OVERTIME	\$2,013.33	\$6,451.66	\$7,600.00	\$7,600.00	\$7,510.16	\$7,600.00
05-627-0201	SOCIAL SECURITY	\$8,109.83	\$6,753.67	\$8,433.00	\$8,433.00	\$6,569.18	\$8,504.00
05-627-0202	INSURANCE - GROUP	\$16,888.86	\$11,145.90	\$20,290.00	\$20,290.00	\$13,460.47	\$20,290.00
05-627-0203	RETIREMENT	\$2,223.35	\$1,927.64	\$2,405.00	\$2,405.00	\$1,893.66	\$2,334.00
05-627-0204	UNEMPLOYMENT	\$234.00	\$126.00	\$234.00	\$234.00	\$298.10	\$234.00
05-627-0205	INS - WORKMEN'S COMP	\$923.70	\$1,748.00	\$2,100.00	\$2,100.00	\$1,267.83	\$2,100.00
05-627-0216	PENSION EXPENSE	\$383.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
05-627-0220	OPEB EXPENSE	(\$133.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
05-627-0501	SUPPLIES	\$1,721.47	\$1,736.69	\$1,800.00	\$1,800.00	\$1,750.69	\$1,800.00
05-627-0502	FIELD SUPPLIES	\$711.74	\$745.59	\$800.00	\$800.00	\$749.78	\$800.00
05-627-0510	UNIFORMS	\$336.70	\$257.03	\$1,100.00	\$1,100.00	\$1,030.39	\$1,000.00
05-627-0601	LICENSES AND FEES	\$235.00	\$0.00	\$450.00	\$450.00	\$125.00	\$450.00
05-627-0701	MAINT - EQUIPMENT	\$1,338.06	\$1,518.32	\$2,200.00	\$2,200.00	\$2,117.24	\$2,200.00
05-627-0702	MAINT - VEHICLE	\$711.41	\$1,626.11	\$1,500.00	\$1,500.00	\$1,004.71	\$1,500.00
05-627-0704	FACILITY MAINT	\$10,109.69	\$30,551.57	\$20,622.00	\$20,622.00	\$16,706.50	\$22,000.00
05-627-0708	FIRE SAFETY INSPEC	\$156.74	\$153.61	\$150.00	\$150.00	\$0.00	\$150.00
05-627-0900	FUEL & OIL	\$1,532.81	\$1,105.18	\$1,500.00	\$1,500.00	\$570.70	\$1,500.00
05-627-1001	MISC/VOIDED EXPENSES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
05-627-1101	ELECTRICITY	\$4,430.00	\$3,867.08	\$5,500.00	\$5,500.00	\$2,388.72	\$5,500.00
05-627-1301	AIRPORT LIABILITY INSURANCE	\$2,280.00	\$2,365.00	\$2,917.00	\$2,917.00	\$2,098.04	\$2,917.00
05-627-1500	TRAINING	\$190.00	\$100.00	\$100.00	\$100.00	\$100.00	\$1,000.00
05-627-1501	TRAVEL	\$1,579.00	\$0.00	\$2,400.00	\$2,400.00	\$2,546.12	\$2,400.00
05-627-1700	IT EQUIPMENT/ SOFTWARE	\$124.99	\$1,089.64	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00
05-627-2000	AV/JET FUEL/OIL PURCHASES	\$501,123.41	\$556,077.65	\$789,250.00	\$789,250.00	\$696,297.83	\$789,250.00
05-627-2120	AWOS CONTRACT	\$5,966.00	\$6,144.00	\$6,144.00	\$6,144.00	\$0.00	\$6,144.00
05-627-2700	TELEPHONE EXPENSES	\$5,889.08	\$8,494.38	\$8,500.00	\$8,500.00	\$5,729.16	\$8,500.00
05-627-2750	CELL PHONE EXPENSE	\$965.16	\$783.37	\$1,000.00	\$1,000.00	\$451.88	\$1,000.00
05-627-4902	TCEQ - STORMWATER	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00
05-627-5600	FY 20 CIP - 10% MATCH -	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
05-627-8003	LEASED - EQUIPMENT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
05-627-9500	DEPRECIATION	\$261,440.36	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Airport Expenses	\$995,544.90	\$791,379.39	\$1,069,205.00	\$1,069,205.00	\$844,967.35	\$1,072,318.00
	COMBINED AIRPORT REVENUES	\$811,662.31	\$849,399.63	\$1,171,907.00	\$1,171,907.00	\$1,098,037.42	\$1,169,407.00
	COMBINED AIRPORT APPROPRIATIONS	\$995,544.90	\$791,379.39	\$1,069,205.00	\$1,069,205.00	\$844,967.35	\$1,072,318.00
					\$102,702.00		\$97,089.00

ENTEPRISE FUND -GAS							
ACCT NUMBER	ACCOUNT TITLE	ACTUAL 2023-2024	ACTUAL 2024-2025	ORIGINAL BUDGET 2025-2026	AMENDED BUDGET 2025-2026	ACTUAL AS OF 07-31-2026	PROPOSED BUDGET 2026-2027
08-558-0110	NATURAL GAS SALES - ALPINE	\$1,557,351.68	\$1,636,456.59	\$1,775,000.00	\$1,775,000.00	\$1,259,307.17	\$1,700,000.00
08-558-0120	NATURAL GAS SALES - FT. DAVIS	\$273,152.90	\$277,917.39	\$350,000.00	\$350,000.00	\$218,809.71	\$300,000.00
08-558-0200	SERVICE FEES - ALPINE	\$4,095.00	\$5,180.00	\$8,000.00	\$8,000.00	\$2,835.00	\$8,000.00
08-558-0201	SERVICE FEES - FT. DAVIS	\$1,260.00	\$1,435.00	\$2,500.00	\$2,500.00	\$140.00	\$2,500.00
08-558-0240	SERVICE TAP FEES - ALPINE	\$19,250.00	\$8,500.00	\$5,000.00	\$5,000.00	\$1,000.00	\$5,000.00
08-558-0241	SERVICE TAP FEES - FT. DAVIS	\$1,000.00	\$3,375.00	\$2,500.00	\$2,500.00	\$1,000.00	\$2,500.00
08-558-0242	EXTENSION FEE - ALPINE	\$0.00	\$0.00	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00
08-558-0243	EXTENSION FEE - FORT DAVIS	\$0.00	\$12,000.00	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00
08-558-0244	TAP SUPPLIES - ALPINE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08-558-0245	TAP SUPPLIES - FT. DAVIS	\$0.00	\$2,280.00	\$3,000.00	\$3,000.00	\$0.00	\$3,000.00
08-558-0246	RETIRE FEE - ALPINE	\$0.00	\$0.00	\$0.00	\$0.00	\$750.00	\$0.00
08-558-0247	RETIRE FEE - FT. DAVIS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08-558-0250	PENALTY FEES - ALPINE	\$10,847.40	\$12,182.06	\$5,000.00	\$5,000.00	\$9,223.62	\$7,500.00
08-558-0251	PENALTY FEES - FT. DAVIS	\$2,740.57	\$2,652.21	\$2,000.00	\$2,000.00	\$0.00	\$2,000.00
08-558-0400	MISC. INCOME	\$119.20	\$14.91	\$500.00	\$500.00	\$60.25	\$500.00
08-558-0401	GAS BANK ACCT INT	\$71,921.25	\$62,874.86	\$60,000.00	\$60,000.00	\$32,648.36	\$60,000.00
08-558-0402	WC REIMBURSEMENT	\$2,905.14	\$10,513.84	\$0.00	\$0.00	\$18,939.74	\$0.00
08-558-0403	WTG ROYALTIES	\$3,815.55	\$0.00	\$5,000.00	\$5,000.00	\$7,552.00	\$5,000.00
08-558-0500	SALES TAX COLLECTED	\$44,579.42	\$47,758.24	\$60,000.00	\$60,000.00	\$35,779.31	\$50,000.00
08-558-0612	FY20 - NSF - RETURNED CHECK FEE	\$120.00	\$30.00	\$0.00	\$0.00	\$60.00	\$0.00
08-558-0614	VACATION FEE	\$700.00	\$425.00	\$500.00	\$500.00	\$300.00	\$500.00
08-558-0615	TAMPERING FEE	\$150.00	\$150.00	\$500.00	\$500.00	\$150.00	\$500.00
08-558-1901	ROAD CUT FEE	\$0.00	\$1,000.00	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00
08-558-7000	BILLING ADJUSTMENTS	(\$5,108.15)	\$492.75	\$0.00	\$0.00	\$2,213.52	\$0.00
08-558-7001	GAS CUSTOMER DEPOSIT INTEREST	\$14,945.54	\$13,370.20	\$10,000.00	\$10,000.00	\$8,129.54	\$10,000.00
08-558-9000	AUCTION	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08-558-9001	CAPITAL CONTRIBUTIONS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	GAS REVENUES	\$2,003,845.50	\$2,098,608.05	\$2,300,500.00	\$2,300,500.00	\$1,598,898.22	\$2,168,000.00
08-658-0090	ADMINISTRATIVE FEE	\$156,573.99	\$168,541.00	\$191,668.00	\$191,668.00	\$0.00	\$191,668.00
08-658-0100	FRANCHISE FEE	\$93,892.69	\$105,391.29	\$114,550.00	\$114,550.00	\$0.00	\$114,550.00
08-658-0101	SALARIES	\$491,199.91	\$529,993.36	\$594,144.00	\$594,144.00	\$469,339.58	\$611,832.00
08-658-0103	OVERTIME	\$21,856.29	\$24,579.59	\$34,000.00	\$34,000.00	\$22,175.18	\$34,000.00
08-658-0201	SOCIAL SECURITY	\$37,109.80	\$40,506.10	\$47,409.00	\$47,409.00	\$35,932.39	\$49,406.00
08-658-0202	INSURANCE - GROUP	\$89,144.28	\$103,752.49	\$111,592.00	\$111,592.00	\$93,965.39	\$111,592.00
08-658-0203	RETIREMENT	\$10,586.18	\$12,057.16	\$13,538.00	\$13,538.00	\$10,566.11	\$13,562.00
08-658-0204	UNEMPLOYMENT	\$1,122.85	\$604.01	\$1,287.00	\$1,287.00	\$1,383.82	\$1,287.00
08-658-0205	INS - WORKMEN'S COMP	\$6,426.15	\$6,083.44	\$7,500.00	\$7,500.00	\$4,261.12	\$7,000.00
08-658-0216	PENSION EXPENSE	(\$26,869.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08-658-0220	OPEB EXPENSE	\$697.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08-658-0410	NATURAL GAS PUR - ALPINE	\$477,832.04	\$520,763.77	\$535,000.00	\$535,000.00	\$416,013.29	\$525,000.00
08-658-0420	NATURAL GAS PUR - FT. DAVIS	\$58,746.74	\$75,461.80	\$80,000.00	\$80,000.00	\$67,641.33	\$80,000.00
08-658-0501	OFFICE SUPPLIES	\$4,910.18	\$6,467.03	\$7,500.00	\$7,500.00	\$5,659.17	\$7,500.00
08-658-0502	FIELD SUPPLIES	\$5,476.62	\$15,637.43	\$20,000.00	\$20,000.00	\$10,706.47	\$20,000.00
08-658-0503	SAFETY EQUIPMENT	\$7,986.50	\$20,289.82	\$19,000.00	\$19,000.00	\$7,655.28	\$25,000.00
08-658-0510	UNIFORMS	\$12,529.91	\$16,908.81	\$15,000.00	\$15,000.00	\$11,608.02	\$15,000.00
08-658-0600	EQUIPMENT MAINT.	\$7,848.31	\$6,325.47	\$15,000.00	\$15,000.00	\$12,280.81	\$15,000.00
08-658-0701	VEHICLE MAINT	\$18,088.98	\$11,518.72	\$15,000.00	\$15,000.00	\$4,367.50	\$15,000.00
08-658-0800	CP & METER MAINT	\$8,132.75	\$26,949.30	\$30,000.00	\$30,000.00	\$10,194.64	\$30,000.00
08-658-0900	FUEL & OIL	\$16,702.50	\$19,159.24	\$18,000.00	\$18,000.00	\$5,736.11	\$18,000.00
08-658-1001	MISC/VOIDED	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08-658-1100	METERS	\$11,592.26	\$26,954.15	\$30,000.00	\$30,000.00	\$10,050.90	\$30,000.00
08-658-1101	ELECTRICITY	\$3,789.70	\$4,339.88	\$5,000.00	\$5,000.00	\$1,753.98	\$5,000.00
08-658-1200	DISTRIBUTION SYSTEM MAINT	\$43,922.57	\$45,311.79	\$56,000.00	\$56,000.00	\$24,054.41	\$50,000.00
08-658-1301	INSURANCE - GENERAL/AUTO LIABI	\$20,464.00	\$23,516.60	\$25,843.00	\$25,843.00	\$20,862.00	\$25,843.00
08-658-1400	EQUIPMENT RENTAL	\$490.00	\$3,485.46	\$5,000.00	\$5,000.00	\$148.00	\$5,000.00
08-658-1500	TRAINING	\$10,670.00	\$6,601.61	\$21,000.00	\$21,000.00	\$18,337.79	\$20,000.00
08-658-1501	TRAVEL	\$9,140.32	\$11,196.59	\$12,500.00	\$12,500.00	\$7,083.97	\$12,500.00
08-658-1600	POSTAGE/FREIGHT	\$15,476.28	\$13,904.64	\$20,000.00	\$20,000.00	\$2,746.85	\$15,000.00
08-658-1700	IT EQUIPMENT/ SOFTWARE	\$3,542.83	\$19,544.59	\$25,000.00	\$25,000.00	\$3,445.65	\$20,000.00

08-658-1800	PENALTIES/FINES	\$0.00	\$0.00	\$2,500.00	\$2,500.00	\$0.00	\$2,500.00
08-658-1901	ROAD REPAIR	\$6,382.59	\$0.00	\$20,000.00	\$20,000.00	\$0.00	\$20,000.00
08-658-2124	PROVISION FOR BAD DEBT	\$5,985.93	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08-658-2200	CONSULTING/CONTRACT FEES	\$13,269.28	\$15,739.28	\$20,000.00	\$20,000.00	\$17,312.82	\$20,000.00
08-658-2300	RR COMMISSION FEES	\$2,755.50	\$2,779.54	\$5,000.00	\$5,000.00	\$562.50	\$5,000.00
08-658-2400	DIG TESS/TEXAS 811	\$621.20	\$1,857.80	\$1,500.00	\$1,500.00	\$1,052.80	\$1,500.00
08-658-2700	TELEPHONE EXPENSES	\$7,546.01	\$7,268.96	\$8,000.00	\$8,000.00	\$163.76	\$7,500.00
08-658-2750	CELL PHONE EXPENSES	\$3,820.45	\$4,185.45	\$5,000.00	\$5,000.00	\$2,500.31	\$5,000.00
08-658-2800	DRUG TESTING	\$778.50	\$926.00	\$1,200.00	\$1,200.00	\$531.00	\$1,200.00
08-658-2900	DUES & MEMBERSHIPS	\$532.00	\$592.00	\$1,500.00	\$1,500.00	\$570.00	\$1,500.00
08-658-3050	PAP/DAMAGE PREVENTION	\$7,440.28	\$7,733.80	\$12,500.00	\$12,500.00	\$10,838.07	\$8,500.00
08-658-3100	ADVERTISING	\$1,600.00	\$1,325.00	\$3,000.00	\$3,000.00	\$1,135.00	\$3,000.00
08-658-3800	BUILDING MAINT.	\$8,195.58	\$285.99	\$2,000.00	\$2,000.00	\$611.05	\$2,000.00
08-658-3900	SALES TAX REMITTED TO STATE	\$53,540.36	\$55,427.83	\$60,000.00	\$60,000.00	\$39,547.83	\$55,000.00
08-658-8001	LEASED VEHICLE	\$834.06	\$36,642.40	\$57,500.00	\$57,500.00	\$19,221.17	\$28,571.00
08-658-8003	LEASED EQUIPMENT	\$6,258.74	\$11,177.27	\$10,000.00	\$10,000.00	\$8,684.65	\$10,000.00
08-658-9500	DEPRECIATION EXPENSE - GAS	\$100,160.56	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08-658-9501	AMORTIZATION EXPENSE RIGHT TO	\$5,190.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08-658-9502	AMORTIZATION EXPENSE RIGHT TO	\$8,061.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08-658-9800	CIP - KABOTA - FY20 EXCAVATOR	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08-658-9809	INTEREST EXPENSE - RIGHT TO USE	\$640.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08-658-9810	CIP - STOPPLE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08-658-9811	CIP - RATIFIER	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08-658-9812	FY23 GATESFY24 AUTOMATIVE MET	\$0.00	\$0.00	\$300,000.00	\$300,000.00	\$0.00	\$300,000.00
08-658-9999	RESERVES - FINANCIAL POLICY	\$0.00	\$47,730.80	\$47,731.00	\$47,731.00	\$0.00	\$47,731.00
GAS EXPENSES		\$1,852,694.67	\$2,059,517.26	\$2,627,962.00	\$2,627,962.00	\$1,380,700.72	\$2,587,742.00
COMBINED GAS REVENUES		\$2,003,845.50	\$2,098,608.05	\$2,300,500.00	\$2,300,500.00	\$1,598,898.22	\$2,168,000.00
COMBINED GAS APPROPRIATIONS		\$1,852,694.67	\$2,059,517.26	\$2,627,962.00	\$2,627,962.00	\$1,380,700.72	\$2,587,742.00
					(\$327,462.00)		(\$419,742.00)

TOURISM FUND PROMOTION TOURISM-HOTEL OCCUPANCY TAX (HOT)							
ACCT NUMBER	ACCOUNT TITLE	ACTUAL 2023-2024	ACTUAL 2024-2025	ORIGINAL BUDGET 2025-2026	AMENDED BUDGET 2025-2026	ACTUAL AS OF 07-31-2026	PROPOSED BUDGET 2026-2027
06-556-0408	HOT HOTEL OCCUPANCY TAX	\$0.00	\$0.00	\$650,000.00	\$650,000.00	\$0.00	\$650,000.00
06-556-0410	HOT INTEREST ACCT #7082339	\$41,915.15	\$32,213.66	\$0.00	\$0.00	\$14,316.16	
06-556-0411	TEXAS CLASS - INTEREST	\$5,114.74	\$4,102.24	\$0.00	\$0.00	\$3,330.30	
06-556-0412	STR PERMIT FEE	\$10,700.00	\$7,639.24	\$0.00	\$0.00	\$7,800.00	
06-556-0413	GO TEXAN REIMBURSEMENT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
06-556-0414	TEXAS MOUNTAIN TRAIL GRANT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
06-556-0501	HOT - VALUE LODGE/ALPINE LOI	\$26,328.42	\$31,201.94	\$0.00	\$0.00	\$19,089.03	
06-556-0502	HOT - ANTELOPE LODGE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
06-556-0503	HOT - QUALITY INN	\$81,363.13	\$95,849.54	\$0.00	\$0.00	\$57,914.43	
06-556-0504	HOT - HIGHLAND INN	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
06-556-0505	HOT - THE HOLLAND HOTEL	\$53,433.71	\$44,278.76	\$0.00	\$0.00	\$27,046.62	
06-556-0506	HOT - LA LOMA INN	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
06-556-0507	HOT - MOTEL BIEN VENIDO	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
06-556-0508	HOT - TRAVEL LODGE/OAK TREE	\$10,566.75	\$19,425.66	\$0.00	\$0.00	\$8,877.84	
06-556-0509	HOT - STUDIO GUEST HOUSE	\$702.91	\$591.71	\$0.00	\$0.00	\$625.73	
06-556-0511	HOT - AMERICA'S BEST/SUNDAY	\$37,673.89	\$43,311.71	\$0.00	\$0.00	\$14,694.86	
06-556-0513	HOT - THE MAVERICK INN	\$30,029.16	\$20,434.46	\$0.00	\$0.00	\$14,750.82	
06-556-0514	HOT - QUARTER CIRCLE 7	\$59,809.54	\$38,904.26	\$0.00	\$0.00	\$27,384.05	
06-556-0515	HOT - ALPINE GUEST LOFTS	\$2,082.64	\$1,784.88	\$0.00	\$0.00	\$0.00	
06-556-0516	HOT - HAMPTON INN	\$159,186.25	\$172,887.79	\$0.00	\$0.00	\$92,916.19	
06-556-0517	HOT - BREWSTER CO. LODGING	\$3,347.99	\$3,360.90	\$0.00	\$0.00	\$630.90	
06-556-0518	HOT - CASA VIDA	\$1,000.46	\$1,170.02	\$0.00	\$0.00	\$853.47	
06-556-0519	HOT - HOLIDAY INN EXPRESS	\$179,098.35	\$167,971.83	\$0.00	\$0.00	\$51,891.37	
06-556-0521	CAVE MESA	\$679.72	\$711.18	\$0.00	\$0.00	\$236.75	
06-556-0529	Alpine Vacation Rentals, LLC	\$698.41	\$0.00	\$0.00	\$0.00	\$0.00	
06-556-0530	HOT-Alpine Creek Cottage, L.L.C.	\$1,135.41	\$0.00	\$0.00	\$0.00	\$0.00	
06-556-0532	Lockhart Hacienda	\$1,204.39	\$1,894.49	\$0.00	\$0.00	\$1,159.74	
06-556-0536	Casa Blanca	\$0.00	\$107.45	\$0.00	\$0.00	\$0.00	
06-556-0537	ZIMMER - GATED GARDENS	\$1,297.95	\$2,281.54	\$0.00	\$0.00	\$71.87	
06-556-0539	PURPLE DOOR GUESTHOUSE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
06-556-0547	ALPINE SUNSET RETREAT	\$58.45	\$373.14	\$0.00	\$0.00	\$0.00	
06-556-0548	BOMBERO 18, LLC	\$1,587.36	\$1,819.02	\$0.00	\$0.00	\$395.69	
06-556-0549	LANGRIDGE LODGE	\$839.50	\$697.61	\$0.00	\$0.00	\$183.33	
06-556-0550	LUXURY FARM HOUSE	\$1,226.72	\$853.39	\$0.00	\$0.00	\$927.53	
06-556-0552	ALPINE PROPERTY RENTALS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
06-556-0553	SKYE BLUE SERVICES- PEACH HC	\$2,217.01	\$2,427.98	\$0.00	\$0.00	\$1,598.34	
06-556-0559	WINDMILL HOUSE - HURST	\$1,022.71	\$994.94	\$0.00	\$0.00	\$705.95	
06-556-0560	EL NIDO - SANDRA PRATT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
06-556-0561	KIM LANGRIDGE - LANGRIDGE L	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
06-556-0563	ALPINE BED & BREAKFAST - RAB	\$7,215.66	\$8,248.11	\$0.00	\$0.00	\$5,888.96	
06-556-0568	CASA ACERO - EAGLE PASS	\$4,760.31	\$4,949.35	\$0.00	\$0.00	\$1,844.63	
06-556-0569	CAJITA VERDE - BLECHA	\$755.36	\$602.60	\$0.00	\$0.00	\$327.01	
06-556-0570	PAIGE LOSOYA - CACTUS STREET	\$676.54	\$579.46	\$0.00	\$0.00	\$542.70	
06-556-0571	ADOBE VISTA - SCHWERDTFEGEI	\$2,295.54	\$1,124.68	\$0.00	\$0.00	\$1,758.18	
06-556-0572	EL NOPAL CASITA - LIM/ROTNEY	\$1,106.60	\$760.38	\$0.00	\$0.00	\$856.10	
06-556-0573	5TH STREET - ROGGOW	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
06-556-0574	BIRD'S NEST - BRANT	\$1,911.01	\$1,243.46	\$0.00	\$0.00	\$0.00	
06-556-0576	CASA OCOTILLO - HARPOLD	\$1,112.79	\$1,184.99	\$0.00	\$0.00	\$1,199.24	
06-556-0578	THE VILLA	\$624.08	\$233.38	\$0.00	\$0.00	\$965.89	
06-556-0579	CASA DE ARROZ	\$1,159.21	\$1,048.56	\$0.00	\$0.00	\$0.00	
06-556-0580	THE COWBOY HOUSE	\$1,487.91	\$1,711.12	\$0.00	\$0.00	\$1,077.37	
06-556-0582	FOURTH & LONG-SUGAR MOON	\$740.18	\$1,137.35	\$0.00	\$0.00	\$918.09	
06-556-0583	KATHRYN'S KORNER	\$1,482.46	\$1,980.30	\$0.00	\$0.00	\$1,571.14	
06-556-0584	SUNCATCHER-GONZALES	\$1,045.18	\$1,007.36	\$0.00	\$0.00	\$404.11	
06-556-0585	LA PALOMA-BRANT	\$1,132.27	\$519.93	\$0.00	\$0.00	\$0.00	

06-556-0586	SGE GUEST HOUSE - R STOVELL	\$1,029.98	\$1,690.12	\$0.00	\$0.00	\$2,016.70	
06-556-0588	HOLLAND HOUSE -S HOLLAND F	\$1,425.74	\$1,493.60	\$0.00	\$0.00	\$929.39	
06-556-0589	LITTLE BLUE HOUSE - A BRANT	\$280.69	\$0.00	\$0.00	\$0.00	\$0.00	
06-556-0590	BRIGHT MOON-A GABBERT	\$1,151.10	\$954.31	\$0.00	\$0.00	\$0.00	
06-556-0591	T. KELLNER-SALTILLO HOUSE	\$369.65	\$0.00	\$0.00	\$0.00	\$0.00	
06-556-0592	ORANGE STREET BNB-GARRETT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
06-556-0593	EL CORAZON-C C FONSECA	\$1,320.47	\$151.22	\$0.00	\$0.00	\$0.00	
06-556-0594	CASA PIEDRA-CLAY BRAUCH	\$519.97	\$2,177.99	\$0.00	\$0.00	\$786.77	
06-556-0595	VALENZUELA HOUSE-GONZALES	\$1,002.19	\$542.36	\$0.00	\$0.00	\$0.00	
06-556-0596	VERANDA-S BLAIR BROWN	\$663.78	\$0.00	\$0.00	\$0.00	\$0.00	
06-556-0597	SPACIOUS HOUSE-HOLLY & ANDI	\$2,786.26	\$2,799.08	\$0.00	\$0.00	\$972.77	
06-556-0598	WINTER'S HOUSE-OFFENSTEIN	\$1,371.82	\$484.72	\$0.00	\$0.00	\$0.00	
06-556-0599	EL GOATHEAD-STONE	\$1,642.97	(\$54.43)	\$0.00	\$0.00	\$0.00	
06-556-0600	CASA LA VISTA - CASITA BONITA	\$523.36	\$456.06	\$0.00	\$0.00	\$688.06	
06-556-0601	SIMPATICO-STUBBS	\$219.24	\$655.99	\$0.00	\$0.00	\$388.15	
06-556-0602	CACTUS HOUSE- L. COBOS	\$312.78	\$628.83	\$0.00	\$0.00	\$483.99	
06-556-0603	OLD TOWN CASITA - N EDWARDS	\$189.00	\$0.00	\$0.00	\$0.00	\$0.00	
06-556-0604	MORNING STAR HOUSE-LAURELI	\$1,229.41	\$1,430.01	\$0.00	\$0.00	\$1,795.13	
06-556-0605	LA COCHERA-S GRISHAM	\$183.93	\$919.30	\$0.00	\$0.00	\$586.44	
06-556-0606	SUMMIT COTTAGE-C PENNEY	\$165.99	\$754.58	\$0.00	\$0.00	\$1,120.30	
06-556-0607	ALPINE COUNTRY CLUB LOFTS-N	\$1,734.15	\$2,258.33	\$0.00	\$0.00	\$892.43	
06-556-0608	LAS HERMANAS-JAM & JAM ENT	\$0.00	\$2,575.29	\$0.00	\$0.00	\$1,820.40	
06-556-0609	THE COZY STARGAZER - J FARAF	\$0.00	\$359.90	\$0.00	\$0.00	\$0.00	
06-556-0610	RUSTIC RANCH HOUSE RETREET	\$0.00	\$127.40	\$0.00	\$0.00	\$0.00	
06-556-0611	GRINGO HONEYMOON -C JACOB	\$0.00	\$299.37	\$0.00	\$0.00	\$0.00	
06-556-0612	307 E JUNE - KEVIN TOMANKA	\$0.00	\$134.75	\$0.00	\$0.00	\$0.00	
06-556-0613	100 W MURPHY - G EGAN-LEANIN	\$0.00	\$294.00	\$0.00	\$0.00	\$656.06	
06-556-0614	409 N 6TH-J MICHELOTTI-ALPINE	\$0.00	\$892.99	\$0.00	\$0.00	\$2,082.37	
06-556-9920	STR STIPE FEES	\$43.05	\$189.86	\$0.00	\$0.00	\$11.94	
Promotion & Tourism Revenues		\$759,991.35	\$745,836.00	\$650,000.00	\$650,000.00	\$379,985.29	\$650,000.00
06-656-0100	7 % FISCAL FEE	\$43,176.99	\$44,677.00	\$48,528.00	\$48,528.00	\$0.00	\$48,528.00
06-656-0101	SALARIES - VISITOR CENTER EMP	\$60,812.33	\$64,798.84	\$86,811.00	\$86,811.00	\$70,618.10	\$92,216.00
06-656-0103	OVERTIME	\$3,458.97	\$6,335.35	\$3,277.00	\$3,277.00	\$4,957.34	\$6,000.00
06-656-0201	SOCIAL SECURITY	\$4,903.81	\$5,426.11	\$7,101.00	\$7,101.00	\$5,781.51	\$7,514.00
06-656-0202	INSURANCE	\$72.00	\$72.00	\$10,145.00	\$10,145.00	\$8,130.00	\$10,145.00
06-656-0203	RETIREMENT	\$1,325.65	\$1,533.56	\$2,472.00	\$2,472.00	\$1,614.89	\$2,053.00
06-656-0204	UNEMPLOYMENT	\$203.29	\$258.86	\$320.00	\$320.00	\$306.58	\$234.00
06-656-0205	WORKMEN'S COMP	\$0.00	\$54.96	\$250.00	\$250.00	\$40.14	\$187.00
06-656-0501	VC - SUPPLIES	\$5,886.60	\$5,894.33	\$6,000.00	\$6,000.00	\$6,195.24	\$6,000.00
06-656-1001	MISC/VOIDED	\$0.00	\$481.85	\$0.00	\$0.00	\$186.83	\$0.00
06-656-1101	VC - ELECTRICITY	\$1,194.17	\$1,292.80	\$1,500.00	\$1,500.00	\$1,606.74	\$1,500.00
06-656-1301	LIABILITY/AUTO COVERAGE	\$0.00	\$178.00	\$853.00	\$853.00	\$631.62	\$853.00
06-656-1500	VC - TRAINING	\$750.00	\$675.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
06-656-1501	VC - TRAVEL	\$4,275.27	\$7,092.88	\$6,000.00	\$6,000.00	\$5,933.13	\$6,000.00
06-656-1602	VC - POSTAGE	\$1,582.71	\$1,500.67	\$1,500.00	\$1,500.00	\$285.04	\$1,500.00
06-656-1700	IT EQUIPMENT/ SOFTWARE	\$300.00	\$17,019.05	\$18,000.00	\$18,000.00	\$1,020.78	\$18,000.00
06-656-1801	VC - SUBSCRIPTIONS	\$393.75	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
06-656-1900	VC - PRINTING/ADVERTISING	\$1,297.01	\$1,327.44	\$1,500.00	\$1,500.00	\$741.56	\$1,500.00
06-656-2121	FACILITY MAINT/EQUIPMENT	\$12,989.88	\$11,457.18	\$3,000.00	\$3,000.00	\$2,740.60	\$3,000.00
06-656-2700	VC- TELEPHONE/INTERNET	\$1,976.28	\$1,888.47	\$2,000.00	\$2,000.00	\$1,835.03	\$2,000.00
06-656-5102	TOURISM DIRECTOR CONTRACT	\$87,853.92	\$87,853.92	\$92,247.00	\$92,247.00	\$76,872.50	\$92,247.00
06-656-5103	REGISTRATION CONVENTION DELEG	\$2,000.00	\$0.00	\$300.00	\$300.00	\$0.00	\$300.00
06-656-5104	PROMOTION / ADVERTISING	\$374,102.64	\$371,926.77	\$350,525.00	\$350,525.00	\$228,692.91	\$204,545.00
06-656-5105	PROMOTION OF THE ARTS	\$83,277.99	\$81,098.90	\$81,600.00	\$81,600.00	\$64,388.00	\$75,679.00
06-656-5106	HISTORICAL RESTORATION/PRESER	\$75,428.90	\$85,540.57	\$40,000.00	\$40,000.00	\$6,250.00	\$17,676.00
06-656-5109	SPORTING EVENTS	\$35,813.00	\$41,000.00	\$47,500.00	\$47,500.00	\$0.00	\$37,000.00
06-656-5111	TRANSPORTATION SYSTEM	\$2,355.00	\$2,826.02	\$3,500.00	\$3,500.00	\$0.00	\$4,100.00
06-656-5115	SIGNAGE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
06-656-5116	GO TEXAN GRANT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
06-656-5200	VISITOR CENTER REMODEL	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
06-656-8003	LEASED - EQUIPMENT	\$2,191.57	\$3,765.73	\$5,000.00	\$5,000.00	\$4,232.97	\$5,000.00

06-656-9000	RESERVES/FUND BALANCE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
06-656-9803	PRINCIPAL - RIGHT TO USE LEASES	\$1,645.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
06-656-9804	INTEREST EXPENSE - RIGHT TO USE	\$179.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
06-656-9999	RESERVES - FINANCIAL POLICY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PROMOTION & TOURISM EXPENSES		\$809,445.73	\$845,976.26	\$821,429.00	\$821,429.00	\$494,561.51	\$645,277.00
COMBINED P&T HOT REVENUES		\$759,991.35	\$745,836.00	\$650,000.00	\$650,000.00	\$379,985.29	\$650,000.00
COMBINED P&T HOT APPROPRIATIONS		\$809,445.73	\$845,976.26	\$821,429.00	\$821,429.00	\$494,561.51	\$645,277.00
					(\$171,429.00)		\$4,723.00

INTEREST & SINKING FUND							
ACCT NUMBER	ACCOUNT TITLE	ACTUAL 2023-2024	ACTUAL 2024-2025	ORIGINAL BUDGET 2025-2026	AMENDED BUDGET 2025-2026	ACTUAL AS OF 07-31-2026	PROPOSED BUDGET 2026-2027
75-534-0410	CURRENT I & S AD VALOREM	\$148,491.40	\$51,013.37	\$49,742.00	\$49,742.00	\$39,383.24	\$173,398.00
75-534-0420	DELINQUENT I & S	\$3,517.38	\$3,889.06	\$0.00	\$0.00	\$1,988.64	\$0.00
75-534-0502	PENALTY & INTEREST	\$3,238.76	\$2,455.82	\$0.00	\$0.00	\$2,193.58	\$0.00
75-534-7001	I&S BANK INTEREST	\$5,503.27	\$4,528.58	\$0.00	\$0.00	\$2,679.05	\$0.00
75-599-9100	SYSTEM ADDED TRANSFER IN	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
75-599-9110	SYSTEM ADDED TRANSFER OUT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	INTEREST & SINKING REVENUE	\$160,750.81	\$61,886.83	\$49,742.00	\$49,742.00	\$46,244.51	\$173,398.00

ACCT NUMBER	ACCOUNT TITLE	ACTUAL 2023-2024	ACTUAL 2024-2025	ORIGINAL BUDGET 2025-2026	AMENDED BUDGET 2025-2026	ACTUAL AS OF 07-31-2026	PROPOSED BUDGET 2026-2027
75-600-0200	PRINCIPAL - CO SERIES 2011	\$36,400.00	\$39,200.00	\$39,200.00	\$39,200.00	\$39,200.00	\$42,000.00
75-600-0201	INTEREST - CO SERIES 2011	\$13,798.27	\$12,199.32	\$10,542.00	\$10,542.00	\$5,685.12	\$8,824.00
	PRINCIPAL - SERIES 2026						\$89,740.00
	INTEREST - SERIES 2026						\$32,834.00
75-600-0300	PRINCIPAL - GO SERIES 2011	\$96,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
75-600-0301	INTEREST - GO SERIES 2011	\$1,682.96	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	INTEREST & SINKING EXPENSES	\$147,881.23	\$51,399.32	\$49,742.00	\$49,742.00	\$44,885.12	\$173,398.00

COMBINED I&S REVENUES	\$160,750.81	\$61,886.83	\$49,742.00	\$49,742.00	\$46,244.51	\$173,398.00
COMBINED I&S APPROPRIATIONS	\$147,881.23	\$51,399.32	\$49,742.00	\$49,742.00	\$44,885.12	\$173,398.00
				\$0.00		\$0.00



2026-2030 CAPITAL IMPROVEMENT PLAN



Executive Summary: City of Alpine Capital Improvement Plan (FY 2026–2031)

Date: July 21, 2026

1. Introduction

This document provides an executive summary of the City of Alpine's Capital Improvement Plan (CIP) for the fiscal years 2026 through 2031. The comprehensive plan outlines a wide range of proposed projects across numerous municipal departments, reflecting a strategic vision for the city's growth, safety, and modernization. The plan details projects with a total projected expenditure exceeding \$18.9 million, addressing critical infrastructure needs, equipment replacement, and new initiatives aimed at enhancing operational efficiency and community services. The projects are phased over multiple years and are funded through a combination of the general fund, departmental operating budgets, Hotel Occupancy Tax (HOT) funds, and various external grants including FEMA, TxDOT, USDA, and the Texas Water Development Board.

2. Strategic Priorities

The Capital Improvement Plan is organized around four core strategic priorities that guide the allocation of resources and project selection across all city departments.

Infrastructure Modernization and Resilience represent the single largest investment category in the plan. A complete overhaul of the Wastewater Treatment Plant (\$5.2 million), refurbishment of water wells and storage tanks, and a multi-year program to locate and

replace aging water and sewer lines are among the most significant undertakings. These projects are critical for ensuring regulatory compliance with TCEQ and EPA standards, reducing long-term maintenance costs, and preventing service disruptions to the community.

Public Safety Enhancement is a second major focus area. The Alpine Police Department has submitted numerous requests for new patrol vehicles, facility renovations, and a long-range plan for a new police station. Animal Control Services has identified several high-priority needs, such as the animal shelter repairs and maintenance, building improvements including a standby emergency generator, outside lightning, security camera system — to ensure the welfare of animals in the shelter's care and the safety of staff.

Economic Development and Tourism reflect the city's recognition of tourism as a key economic driver. Projects funded primarily through Hotel Occupancy Taxes include the restoration and modernization of the Visitor Center (windows, roof, flooring, and lighting), the development of a downtown Mural Park and Visitor Kiosk at 5th and Holland Street, and significant upgrades to the Alpine-Casparis Municipal Airport. Airport improvements, including runway resurfacing and an AWOS system relocation, are largely funded through a 90/10 TxDOT/City cost-sharing arrangement.

Operational Efficiency and Technology underscore a city-wide shift toward modern systems. The implementation of Smart Water Meters (\$2 million) and Automated Meter Infrastructure (AMI) for the Gas Department (\$1 million) are transformative projects intended to reduce manual labor, improve billing accuracy, and increase revenue. Supporting these are a Utility GIS.

3. Departmental Funding Overview

The table below summarizes the total projected expenditures by major city department as

identified across all 69 pages of the CIP. The Utilities department represents the largest single area of investment, reflecting the critical state of the city's water and wastewater infrastructure.

Department	Total Projected Expense
Utilities (Water/Wastewater/Sanitation)	\$13,001,000
Police Department	\$2,250,000
Gas Department	\$1,210,000
Airport (Alpine-Casparis Municipal)	\$766,706
Public Works (Streets & Parks)	\$733,000
Administration	\$525,000
Tourism & Visitor Center	\$375,000
Animal Control Services	\$109,000
Grand Total (Estimated)	\$18,969,706

Note: The grand total is an estimate based on individual project figures as stated in the CIP. Some projects have costs dependent on grant awards or TxDOT funding decisions, and actual expenditures may vary. Several projects are noted as requiring re-quoting due to current market conditions.

4. High-Priority Initiatives (Priority Level 1)

The plan designates a number of projects as Priority Level 1, indicating they are the most urgent and critical for the city to address in the near term. These projects are foundational to maintaining essential services, ensuring public safety, and supporting the city's broader strategic goals.

Project Title	Department	Projected Expense
Animal Shelter Repairs & Maintenance, Appliance Replacement, Building improvements such as the Security Camera System and the outside lightning.	Animal Control Services	\$59,000
AWOS Upgrade and Relocation	Airport	\$456,707
Runway 5/23 Crack Seal/Sealcoat	Airport	\$50,000
Computer Replacement (City Wide)	Office of the City Manager/ Administration	\$50,000
Downtown Visitor Kiosk & Mural Park	Tourism	\$100,000
Alpine Police Station Building Maintenance – Remodel/Holding Cells	Police Department	\$50,000
APD Dispatch Computers	Police Department	\$50,000
Streets Road Improvements	Public Works	\$93,000
Parks Trencher, Automotive Tire Changing Machine	Public Works	\$50,000
Building Maintenance – City Hall Entrance Repairs	Public Works	\$50,000
FEMA Generators	Utilities / Public Works	\$314,000
Old Infrastructure Location & Replacement	Utilities	\$125,000
Smart Water Meters - AMI (Automated Meter Infrastructure)	Utilities	\$1,800,000
Wastewater Treatment Plant Complete update and rehabilitation manhole and mainline condition assessment (Insituform)	Utilities	\$700,000
Gas Dept. Rectifier Replacement	Gas Department	\$160,000
AMI (Automated Meter Infrastructure)	Gas Department	\$1,000,000

5. Key Funding Sources and Grant Opportunities

The City of Alpine is actively pursuing multiple external funding sources to offset the financial burden of the CIP. The following grant programs and partnerships are referenced

throughout the plan.

Funding Source	Applicable Projects
TxDOT Aviation Division (90/10 split)	Airport AWOS, Runway Resurfacing, Runway Lighting
FEMA BRIC Program (75% grant, 25% City match)	Hazard Mitigation Program
USDA Matching Grant Texas Water Development Board (TWDB)	Emergency Water Well (USDA ECWAG) Water Infrastructure
TBD	Smart Meters, Eastside Sewer Extension, Infrastructure
Hotel Occupancy Tax (HOT) Funds	All Tourism & Visitor Center Projects
American Rescue Plan Act / Infrastructure Bill	Smart Water Meters
Law Enforcement Grants	APD Evidence Room, APD K-9 Unit, Weaponry

6. Conclusion

The City of Alpine's Capital Improvement Plan presents a forward-looking and ambitious roadmap for investment in the community's future. The scope of the plan — spanning eight departments and covering everything from shelter appliances to a \$5.2 million wastewater treatment plant overhaul — reflects the breadth of needs facing a growing municipality. By prioritizing the modernization of essential infrastructure, enhancing public safety, fostering economic development through tourism, and embracing technological efficiency, the plan lays a strong foundation for a resilient and prosperous Alpine. Successful execution will depend on disciplined financial management, the aggressive pursuit of external grant funding, and the coordinated effort of all city departments working toward a shared vision.



City of Alpine
Capital Improvement Plan
Executive Summary FY 2026 - 2031

Department	Description	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	Total for 5 Years
		Year 1	Year 2	Year 3	Year 4	Year 5	
Office of the City Manager	OCM - Replacement of Computers	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	
	Hazard Mitigation Program:		\$100,000				
	Outdoor Lighting Ordinance			\$50,000	\$75,000	\$50,000	
Total Office of the City Manager		\$50,000	\$150,000	\$100,000	\$125,000	\$100,000	\$525,000
Animal Services	Animal Shelter Repairs & Maintenance / Appliance Replacement / Building Improvements (outside lightning, security camera system)	\$59,000					
	Generator				\$50,000		
	Total Animal Services	\$59,000	\$0	\$0	\$50,000	\$0	\$109,000
Alpine Police Department	Alpine Police Station Building Maintenance - Remodel /Holding Cells	\$50,000	\$50,000		\$50,000	\$2,000,000	
	Office Related Furniture / Evidence Room Update			\$50,000			
	Dispatch & Police Computers	\$50,000					
Total APD:		\$100,000	\$50,000	\$50,000	\$50,000	\$2,000,000	\$2,250,000
Gas Department	Gas Automated Meter Reading	\$1,000,000					
	Building Updates		\$50,000				
	Gas - Rectifier	\$160,000					
Total Gas:		\$1,160,000	\$50,000	\$0	\$0	\$0	\$1,210,000
HOT Hotel Occupancy Tourism	Mural Park & Visitor Center Kiosk - Corner of 5th Street	\$100,000					
	Visitor Center Windows & Wall Restoration		\$75,000				
	Visitor Center Roof, Ceiling & Lighting Restoration			\$75,000			
	Visitor Center Interior Layout & Flooring				\$50,000		
	Visitor Center Porch & Sidewalks					\$75,000	
Total HOT / Visitor Center		\$100,000	\$75,000	\$75,000	\$50,000	\$75,000	\$375,000
Airport	AWOS Upgrade and Relocation: TxDOT Aviation Division grant support project: 90% funded by State(\$411,036), 10% funded by City of Alpine(\$45,671). TxDOT Aviation CIP lists the project to be eligible for funding	\$456,706					
	Airport Runway 5/23 - Crack Seal / SEALCOAT	\$50,000					
	Airport Ramp Expansion (90'x120')		\$60,000				
	Airport Kubota			\$50,000			
	Airport Covered Structure for Self Serve / Airport Covered Parking				\$50,000		
	Airport Runway Lighting 5-23			\$50,000			
	Airport Generator				\$50,000		
Total Airport		\$506,706	\$60,000	\$100,000	\$100,000	\$0	\$766,706
Utilities	Wastewater Treatment Plant complete update and rehabilitation (TWDB / PIFs)			\$5,200,000			
	Manhole and Mainline Condition Assessment (Insituform)	\$700,000					
	Sewer Collection System Repairs / Replacements		\$750,000				
	SkyWay Garden Water System Improvements	\$900,000					
	FEMA Generators (TDEM): Grant Award is \$510,375.60 and City portion is \$232,124.40	\$314,000					
	Wastewater - Update Current Two Facilities		\$200,000				
	Eastside Sewer Extension: To provide service to the Eastside of Alpine, to include annexed areas with no current access to sewer services			\$2,000,000			
	Utilities - Automated Well Meters			\$90,000			
	Utilities - Marquiz Well Refurbishment		\$150,000				
	Utilities - Smart Water Meters Modernization	\$1,800,000					
	Utilities - Refurbishment of 2 storage tanks located at SRSU			\$50,000			
	Utilities - Manholes addition, replacement						
	Utilities - Infrastructure and Replacement plan	\$125,000	\$125,000	\$125,000	\$125,000	\$100,000	
	Environmental Services - Household Hazardous Waste		\$50,000				
	Environmental Services - Bobcat UW56		\$72,000				
	Environmental Services - Portable water/bathroom/septic		\$50,000				
	Environmental Services - New Glass Tub Grinder			\$75,000			
Total Utilities		\$3,839,000	\$1,397,000	\$7,540,000	\$125,000	\$100,000	\$13,001,000
Public Works	Streets - Fleet Maintenance Facility: construction of an addition (washbay) to the current yard facility.		\$80,000				
	Streets - 10 ' Blade Maintainer				\$150,000		
	Parks - Kokernot Park Inner Walking Trail Dark Skies lights			\$120,000			
	Parks - Kokernot Park Loop Walking Trail Dark Sky lights			\$190,000			
	Streets - Road Improvements	\$93,000					
	Parks Trencher, Automotive Tire Changing Machine	\$50,000					
	Building Maintenance - City Hall entrance repairs	\$50,000					
	Total Public Works	\$193,000	\$80,000	\$310,000	\$150,000	\$0	\$733,000
		\$6,007,706	\$1,862,000	\$8,175,000	\$650,000	\$2,275,000	\$18,969,706

CITY COUNCIL AGENDA ITEM REPORT

September 1, 2026

Agenda Item No. 11A

Department: Administration

Sponsor: Alexandra Tackett, Deputy City Secretary

Memo Prepared By: Alexandra Tackett, Deputy City Secretary

Staff Recommendation: Approve



AGENDA ITEM

Approve the first reading of Ordinance 2026-09-01, an ordinance amending chapter 16- Boards, Commissions, and Committees, the Code of Ordinances Amending Article II Rules of Procedure regarding attendance requirements for members of City Boards, Commissions, and Committees; Amending the Provisions for Automatic Vacancy due to Absences; Requiring Advance Notice of Absences when practicable; providing for severability; providing for the following clauses: findings of fact, inclusion in the code of ordinances, cumulative, severability, proper notice and meeting, public hearing, and effective date. (C. Espinoza, Interim City Secretary)

EXECUTIVE SUMMARY

This ordinance amends Chapter 16 of the City of Alpine Code of Ordinances to clarify attendance requirements for members of City boards, commissions, and committees. The amendment provides that a member will automatically vacate their position after three consecutive unexcused absences from regular meetings. Members are also expected to make a reasonable effort to provide advance notice to the Chair or City Secretary when they are unable to attend and provide the reason for the absence. The ordinance is intended to promote consistent attendance, accountability, and fairness while ensuring that excused absences do not result in an automatic vacancy.

SUPPORTING MATERIALS

1. 2026-09-01 ORDINANCE - Boards, Commissions, Committees Update attendance

BUDGET CONSIDERATIONS

Expenditure Required: N/A
Savings Anticipation: N/A
Current Budget FY 2025-2026: N/A
Additional Funding: N/A

APPROVERS

Alexandra Tackett, Deputy City Secretary

ORDINANCE 2026-09-01

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF ALPINE, TEXAS AMENDING CHAPTER 16- BOARDS, COMMISSIONS, AND COMMITTEES, THE CODE OF ORDINANCES REGARDING ATTENDANCE REQUIREMENTS FOR MEMBERS OF CITY BOARDS, COMMISSIONS, AND COMMITTEES; AMENDING THE PROVISIONS FOR AUTOMATIC VACANCY DUE TO ABSENCES; REQUIRING ADVANCE NOTICE OF ABSENCES WHEN PRACTICABLE; PROVIDING FOR SEVERABILITY; PROVIDING FOR THE FOLLOWING CLAUSES: FINDINGS OF FACT, INCLUSION IN THE CODE OF ORDINANCES, CUMULATIVE, SEVERABILITY, PROPER NOTICE AND MEETING, PUBLIC HEARING, AND EFFECTIVE DATE.

WHEREAS, the City Council of the City of Alpine recognizes the importance of regular attendance by members of its boards, commissions, and committees to ensure the effective conduct of public business; and

WHEREAS, the City Council finds that distinguishing between excused and unexcused absences promotes fairness while maintaining accountability for appointed officials; and

WHEREAS, the City Council desires to amend the attendance requirements to provide that only consecutive unexcused absences result in an automatic vacancy.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF ALPINE, TEXAS THAT:

SECTION I

FINDINGS OF FACT

Chapter 16 – Boards, Commissions, and Committees to the Alpine Code of Ordinances is hereby amended to reflect the updates attached hereto as Exhibit “A” and incorporated for all purposes, in the section entitled "Rules for Attendance at Regular Meetings of Boards, Commissions, or Committees.

SECTION II

REPEALER

All ordinances or parts of ordinances in conflict with this ordinance are hereby repealed to the extent of such conflict.

SECTION III

SEVERABILITY CLAUSE

If any section, subsection, sentence, clause, or phrase of this ordinance is held to be invalid or unconstitutional by a court of competent jurisdiction, such decision shall not affect the validity of the remaining portions of this ordinance.

SECTION IV

EFFECTIVE DATE

This ordinance shall be effective upon passage and publication as required by State and Local law.

PASSED AND ADOPTED THIS 1ST DAY OF SEPTEMBER 2026 BY THE CITY COUNCIL OF THE CITY OF ALPINE, TEXAS.

INTRODUCTION AND FIRST READING
SEPTEMBER 1, 2026

SECOND AND FINAL READING
SEPTEMBER 15, 2026

APPROVED:

Catherine Eaves, Mayor

ATTEST:

Clarinda Espinoza, Interim City Secretary

APPROVED AS TO FORM:

City Attorney

EXHIBIT “A”

EDITOR’S NOTE:

Additions are Underlined.

~~Omissions appear in red Strikethrough Text.~~

Chapter 16 BOARDS, COMMISSIONS, AND COMMITTEES

ARTICLE II. RULES OF PROCEDURE

Sec. 16-31. Quorum.

The chair shall, with three of the board members, constitute a quorum. In the absence of the chair, any four of the board members shall constitute a quorum. At any meeting at which both the chair and vice-chair are absent, the quorum may appoint any board member to preside as acting chair. Vacancies on a board do not reduce the number of members necessary to establish a quorum.

(Ord. No. 2022-10-03, § I(Exh. A), 11-1-22)

Sec. 16-32. Parliamentary procedure.

- (a) *General procedure.* General rules of parliamentary procedure as defined herein, consistent with the city Charter and any applicable city ordinance, statute, or other legal requirements, shall govern the proceedings of boards, commissions, or committees (boards). To the extent not inconsistent with these rules, boards shall utilize Robert's Rules of Order as a general guideline for additional rules of parliamentary procedure without being a procedural requirement. Notwithstanding the above, failure to abide by, or adhere to, these rules shall not nullify or negate any action by a board. These rules of parliamentary procedure are intended solely as a guideline.
- (b) *Duties of the presiding officer.* The presiding officer of a board shall be the chair. The chair shall preserve strict order and decorum at all meetings of the board. The chair shall state every question coming before the board, announce the decision of the board on all subjects and decide all questions of order, subject, however, to an appeal to the board, in which event a majority vote of the board shall govern and conclusively determine such question of order. The chair shall sign all official documents adopted by the board in their presence. In the event of the absence of the chair, the vice-chair or acting chair shall sign documents as adopted, respectively.
 - (1) The chair shall preside with fairness, impartiality, and maintain absolute neutrality by posture, demeanor, action, and language during all meetings. The chair, vice-chair, acting chair, or any board member shall not:
 - a. Restrict orderly speech, in any way, of any board member or city staff presentation of any item.
 - b. Restrict orderly speech, in any way, of any board member or city staff discussion of any item.
- (d) *Board deliberations.* The chair has the responsibility to control the discussion and the order of speakers. Board members will generally be called upon in the order of the request to speak, although the privilege to speak shall generally begin with the moving party or individual who sponsored the item on the agenda, respectively. A board member may not be recognized to speak subsequently until each board member has had an opportunity to obtain the floor. A board member holding the floor may address a question to another board

member and that board member may, should they so choose, respond to the question while the floor is still held by the board member asking the question.

- (e) *Limits to deliberations.* After an agenda item is announced or read by the chair, or the individual who sponsored the item on the agenda, a motion must be on the table and seconded before discussion may take place. The ensuing discussion must be limited to the subject matter or motion currently being considered.
- (f) *Obtaining the floor.* Any member of the board wishing to speak shall first obtain the floor by making a request for the floor to the chair. The chair shall recognize any board member who seeks the floor when appropriately entitled to do so.
- (g) *Motions.* Motions may be made and seconded by any member of the board.
- (h) *Procedures for motions.* The following is the general procedure for making motions:
 - (1) The item is announced or read aloud by the chair or the individual who sponsored the item on the agenda.
 - (2) A board member may make an affirmative motion on the item before discussion may take place.
 - (3) A board member may second the motion on the item before discussion may take place.
 - (4) Once the motion has been properly made and seconded, the chair shall open the matter for further discussion offering the first opportunity to the moving party, and thereafter, to any board member recognized by the chair.
- (i) *Amendments to motions.* When a motion is on the floor and an amendment is offered, the amendment shall be acted upon prior to acting on the main motion. No motion of a subject other than the agenda item under consideration shall be admitted as an amendment. A motion to amend an amendment shall be in order, but one to amend an amendment to an amendment shall not be in order. Action shall be taken on the amendments in reverse order of how they were made. If an amendment is approved, the original motion must be approved as amended. Amendments must be seconded.
- (j) *Motion to table.* A motion to table, or a motion to lay on the table, may be made to defer an item until the next meeting. Tabled items will automatically be added to the next board agenda.
- (k) *Motion to postpone; motion to postpone indefinitely.* A motion to postpone until a specific date may be made if a board member wishes to postpone an item until a specific date. A motion to postpone indefinitely may be made if a board member wishes to postpone an item indefinitely. A motion to postpone may not be offered as an amendment but as a standalone subsidiary motion that would kill the original motion without having to vote on the original motion.
- (l) *Points of order.* The chair, a board member, or city staff may call a point of order to facilitate the running of the meeting but shall not utilize a point of order to limit constructive feedback or debate pertaining to the discussion.
- (m) *Call for the question, previous question, calling for a vote.* Any board member may call for the question to request that the discussion be ended and that the item being considered be immediately put to a vote. A second is required, and the motion is not debatable. A call for the question shall not be used to limit constructive feedback or debate pertaining to the discussion.
- (n) *Continuance of discussion or hearings.* Any item being discussed or any public hearing at a board meeting may be continued or tabled to any subsequent meeting by order, notice, or motion. Tabling or continuing the item will not stop the consideration of the item by the board.
- (o) *Recess.* The chair may call for a recess of up to 15 minutes at regular intervals at appropriate points in the meeting agenda, subject to appeal and reversal by a majority vote of the board.

(Ord. No. 2022-10-03, § I(Exh. A), 11-1-22)

Sec. 16-33. Agenda.

- (a) By written request, the chair, the city manager, the city secretary, or any member of the board may place an item on a board agenda. In addition, designated city staff representatives and department heads may add items to a board agenda.
- (b) The written request to add an agenda item shall include a clear description of the proposed action by the board (in the form of a proposed motion) or shall clearly state the item is for discussion purposes only, and shall be of sufficient detail to allow staff to contribute background information on the topic, and shall be easily understandable so that any citizen may be able to understand the substance of the item.
- (c) All action items should originate as an information or discussion item before being presented as an action item so that thoughtful input can be provided by board members before an official action item may be presented to the board. This rule excludes items that are routine and administrative in nature, such as periodic permit approvals and other procedural items. Any deviation from this rule should be exceedingly rare, should be of a clearly significant nature, and will be subject to approval by the city secretary.
- (d) Agenda requests and backup documentation shall be filed with the chair by 5:00 p.m. seven days prior to the board meeting (and a commensurate period for special meetings).
- (e) The agenda and backup documentation must be sent by the chair to the city secretary by 5:00 p.m. seven days prior to the meeting. Deviations from the deadlines or the submission of additional items past the established deadlines or once the agenda has been posted should be exceedingly rare, should be of a clearly significant nature, and will be subjected to approval by the city secretary.
- (f) The chair will coordinate the placement and content of items on the agenda and agenda items may be removed only by the person(s) who initially placed that item on the agenda.
- (g) Drafts of proposed resolutions, ordinance changes, and other items requiring review should be submitted to the city secretary or city staff in a manner timely enough to allow for the proper review of the material. City staff should be given adequate time to produce proposed ordinance changes or other documents.

(Ord. No. 2022-10-03, § I(Exh. A), 11-1-22)

Sec. 16-34. Rules for attendance at regular meetings of boards, commissions, or committees.

- (a) All board, commission, or committee members are expected to attend meetings to ensure the community is well represented. Attendance is extremely important to the board, commission, or committee.
- (b) Any board member who misses three consecutive, unexcused meetings or one-third of all regular meetings within a 12-month time period shall be deemed to have automatically vacated his or her position on the board.
- (c) A board member who will not be able to attend a regular or special board meeting shall make a reasonable effort to notify the chair or the office of the city secretary ~~prior~~ well in advance, but in no case less than two hours prior to the meeting and shall indicate the reason for their inability to attend.
- (d) Absence from a regular or special board meeting shall be considered unexcused if the member fails to convey the reason for his or her absence to the chair or city secretary or otherwise fails to give sufficient information to enable it to determine the reason for the absence.

(Ord. No. 2022-10-03, § I(Exh. A), 11-1-22)

Sec. 16-35. Voting.

- (a) All board members, including the chair of the board, shall generally have the privilege of voting, except when the approved board, commission, or committee guidelines dictate otherwise. No member or board officer shall have the power of veto.
- (b) Before a vote is taken on any item, the chair shall restate the motion to ensure that the matter being considered is clearly understood prior to being voted on by the board.
- (c) When a vote is called, every board member present shall vote either "Aye" or "Nay" or shall abstain. In order to ensure clarity about the position of each board member during a vote, the chair shall ask for a positive statement for those in favor of a motion by stating "Aye" or raising of their hand, those not in favor of a motion by stating "Nay" or raising of their hand, and those who abstain from voting by stating "Abstain" or raising of their hand.
- (d) *Silence constitutes affirmative vote.* Unless a board member states that they are not voting, or that they abstain, their silence shall be recorded as an affirmative vote.
- (e) On the request of the chair, a city staff member, or a board member, a roll call vote shall be taken. After the result of a vote is announced, a board member may not change a vote unless, before the adjournment of that meeting, permission is given to change the vote by a majority vote of the members present before the adjournment of the meeting.

(Ord. No. 2022-10-03, § I(Exh. A), 11-1-22)

CITY COUNCIL AGENDA ITEM REPORT

September 1, 2026

Agenda Item No. 11B

Department: Administration

Sponsor: Clarinda Espinoza, Interim City Secretary

Memo Prepared By: Alexandra Tackett, Deputy City Secretary

Staff Recommendation: Approve



AGENDA ITEM

Approve Resolution 2026-09-01, a resolution authorizing Visit Alpine to apply for the Anise Read Grant, a downtown revitalization grant program offered by Texas Downtown. (C. Espinoza, Interim City Secretary)

EXECUTIVE SUMMARY

Visit Alpine respectfully requests the Council's authorization to apply for the Anise Read Grant, a downtown revitalization grant program offered by Texas Downtown that provides awards of up to \$10,000 to support downtown improvement projects. If authorized, Visit Alpine will apply for \$5,000 to help fund the installation of two new interpretive signs at Artwalk Plaza, with Visit Alpine and its project partners providing the required match.

Project Description

Visit Alpine proposes to design, fabricate, and install two interpretive signs at Artwalk Plaza that will enrich the visitor and resident experience in downtown Alpine:

- History of Art in Alpine – a sign highlighting Alpine's identity as an arts destination and the story of Artwalk Plaza itself.
- Alpine and the Dark Sky Reserve – a sign explaining Alpine's place within the largest dark sky reserve in the world and the steps residents and visitors can take to help protect our night skies.

Both signs will be permanently installed at Artwalk Plaza, giving the project lasting public value well beyond the grant period. These signs will be part of the largest sign program that includes the signs on History Murphy Street and Kokernot Field.

Project Budget

The total cost to design, fabricate, and install both signs is \$10,000, detailed below.

Budget Item	Source	Amount
Graphic design & layout (Vast Graphics)	In-kind — Vast Graphics	\$2,000
Sign installation (City of Alpine Public Works)	In-kind — City of Alpine	\$2,000
Sign panel production & steel frame fabrication (Envirosigns and Walter Maddox, local fabricator)	Visit Alpine & Anise Read Grant	\$6,000
Total Project Cost		\$10,000

Grant Request & Required Match

Visit Alpine will request \$5,000 from Texas Downtown through the Anise Read Grant, covering half of the total project cost. The required local match of \$5,000 will be met as follows:

- Vast Graphics will donate \$2,000 in graphic design and layout services as an in-kind contribution.
- The City of Alpine Public Works Department will install both signs as an in-kind contribution valued at \$2,000.
- Visit Alpine will contribute the remaining \$1,000 in cash from its annual signage fund.

The table below summarizes how the \$10,000 project is funded across the requested grant and the match.

Funding Source	Type	Amount
Anise Read Grant (Texas Downtown) — requested	Cash (grant, if awarded)	\$5,000
Vast Graphics — graphic design & layout	In-kind match	\$2,000
City of Alpine Public Works — installation	In-kind match	\$2,000
Visit Alpine — remaining fabrication cost	Cash match	\$1,000
Total Match / Project Value		\$10,000

Fabrication & Fiscal ApproachThe \$6,000 balance of the project is for production of the sign panels and construction of the steel frames, panel mounts, and support legs.

The panels will be produced by Envirosigns, the same company that did the sign Visit Alpine installed on Historic Murphy Street and Kokernot Field. For this past project they also provided the frames and support for the signs and a huge cost.

For this project we have found a huge cost saving in have the frame and structure produced locally by Walter Maddox. This approach is expected to save nearly \$4,000 in shipping costs alone, while keeping the full value of the work within the Alpine community.

Visit Alpine will pay these production and fabrication costs up front from funds already allocated in its annual budget for signage. If the Anise Read Grant is awarded, Visit Alpine will be reimbursed \$5,000 of that \$6,000 expense, reducing the net cost to Visit Alpine to \$1,000.

Request

Visit Alpine respectfully requests that the Alpine City Council authorize Visit Alpine to submit an application to Texas Downtown for the Anise Read Grant in the amount of \$5,000 for the Artwalk Plaza interpretive signage project described above, and to accept the grant funds if awarded.

Thank you for your consideration and for your continued support of Visit Alpine's work to promote Alpine's arts and cultural heritage and to protect the dark skies that make our community unique.

SUPPORTING MATERIALS

1. 2026-09-01 Anise Read Grant Resolution
2. Anise-Read-Application-062425_0
3. Murphy-Street-Sign-Plans
4. kokernot-field-sign-PROOF5

BUDGET CONSIDERATIONS

Expenditure Required: N/A
Savings Anticipation: N/A
Current Budget FY 2025-2026: N/A
Additional Funding: N/A

APPROVERS

Alexandra Tackett, Deputy City Secretary

RESOLUTION 2026-09-01

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF ALPINE, TEXAS
AUTHORIZING VISIT ALPINE TO APPLY FOR AND ACCEPT THE ANISE READ
GRANT FROM TEXAS DOWNTOWN TO FUND THE INSTALLATION OF
INTERPRETIVE SIGNAGE AT ARTWALK PLAZA.**

WHEREAS, the City of Alpine is committed to promoting the arts, cultural heritage, and tourism assets of downtown Alpine, including the protection of the community's natural resources such as its dark skies; and

WHEREAS, Texas Downtown administers the Anise Read Grant, which provides awards of up to \$10,000 to support downtown revitalization projects, subject to a required local match; and

WHEREAS, Visit Alpine proposes to install two interpretive signs at Artwalk Plaza — one addressing the history of art in Alpine and one addressing Alpine's designation within the largest dark sky reserve in the world and the actions residents and visitors can take to protect the community's night skies — at a total project cost of \$10,000; and

WHEREAS, the City Council of the City of Alpine finds it in the best interest of the citizens of Alpine that Visit Alpine apply for the Anise Read Grant in the amount of \$5,000 to fund half of the total cost of this project; and

WHEREAS, the required local match will be met through in-kind contributions of \$2,000 in graphic design and layout services donated by Vast Graphics and \$2,000 in sign installation services provided by the City of Alpine Public Works Department, together with a cash contribution from Visit Alpine, which will pay the \$6,000 cost of sign panel production and steel frame fabrication from funds already allocated in its annual signage budget and, if the grant is awarded, will be reimbursed \$5,000 of that expense; and

WHEREAS, Visit Alpine agrees that in the event of loss or misuse of the Texas Downtown grant funds, Visit Alpine assures that the funds will be returned to Texas Downtown in full; and

WHEREAS, the City Council of the City of Alpine designates the Tourism Administrator of Visit Alpine as the grantee's authorized official, with the power to apply for, accept, reject, alter, or terminate the grant on behalf of Visit Alpine.

NOW THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF ALPINE, TEXAS THAT:

SECTION I.

The City Council hereby authorizes Visit Alpine to submit a grant application to Texas Downtown for the Anise Read Grant in the amount of \$5,000 to fund a portion of the cost of installing two interpretive signs at Artwalk Plaza.

SECTION II. The City Council authorizes the required matching funds and in-kind contributions described above, and authorizes Visit Alpine to accept the grant funds if awarded.

SECTION III. This resolution is effective immediately upon its passage.

PASSED, APPROVED, AND ADOPTED BY A MAJORITY VOTE OF THE CITY COUNCIL ON THIS THE 1ST DAY OF SEPTEMBER, 2026 BY THE CITY COUNCIL OF THE CITY OF ALPINE, TEXAS.

APPROVE:

Catherine Eaves, Mayor

ATTEST:

Clarinda Espinoza, Interim City Secretary



**Anice Read Fund
Award Application**
[See website for deadline](#)

Information

Background and History of the Anice Read Fund

The Anice Read Fund was formed in 1999 to honor the legacy of Anice Read of Austin, Texas. Anice was a beloved and passionate advocate for the historical preservation of Texas downtowns, believing them to be the lifeblood and heart of a community. She was appointed to the Texas Historical Commission in 1968 and became the first director of the Texas Main Street Program, a Texas Historical Commission (THC) division. Along with representatives of Texas's largest cities, Anice founded and was actively involved in Texas Downtown. Three years after her retirement, following a courageous battle with cancer, Mrs. Read passed away on November 30, 1999.

The first grants from the Anice Read Fund were awarded in 2000. Since that time, more than 100 grants have been awarded in the amount of \$243,900, leveraging more than \$8,661,866 million for downtown projects.

Communities Foundation of Texas

Communities Foundation of Texas (CFT) is a public charity founded in 1953 and works closely with donors, nonprofits, and other funding organizations. CFT is the fiscal agent for the Anice Read Fund; it reimburses grant awardees and manages the two Fund accounts. By doing so, it allows Texas Downtown to focus its energy on fulfilling the mission, vision and strategic goals that serve its members.

Purpose of the Fund

The Anice Read Fund is a small grant program that provides funding for downtown projects. These funds are intended to help close financing gaps on projects of any size. Because small grants offer the opportunity to leverage other funding, it is important that proposed projects have other sources of financing in addition to that which is being requested.

Required Reporting for Reimbursement

Texas Downtown is proud to provide grants for downtown revitalization projects. The grant application is the first step. Grant recipients are awarded each year at the Texas Downtown annual conference. Recipients have one year to complete the project **(unless an extension is requested and approved by TXD)**. **Completion of page four of this document, *Final Report for Grantees*, is required for reimbursement.** All steps on that page must be completed and submitted before the release of funds.

It is the responsibility of the grant recipient to maintain proper paperwork and turn in the final report required to receive this reimbursable grant. If no contact is made with the current Executive Director (E.D.) of Texas Downtown within the year scope of this grant, the recipient will forfeit the grant. Funding may be extended for a period of up to one year by the E.D. if the extension request is made before the funding deadline and the project is underway.



Pre-Application

Before applying, Texas Downtown members **are required** to schedule a call with the **Texas Downtown Executive Director (E.D.) Tania Moody** to discuss the project or program to be considered for funding, and to discuss any questions about the application process. Text or Email the E.D. to set this appointment: 512-472-7832, tania@texasdowntown.org

Project types to be considered

Only downtown projects/programs will be considered.

1. Project Development
2. Program Development

Grants are NOT given:

1. For political activities or lobbying efforts;
2. To support deficit financing or repay debt;
3. For non-charitable purposes;
4. For efforts without an impact to downtown;
5. Directly to an individual or private enterprise (see above).
6. Please do not submit an application for a mural only. If this mural is incorporated into a larger revitalization project, or program, this may be permissible.

Award

This is a *reimbursement* grant. Grants are awarded annually; however, any change will be announced on the Texas Downtown website where the application is available. Size per award may vary due to the number of awards given or economic factors affecting the fund.

Applicants must be members in good standing of Texas Downtown. If you're unsure of your membership status, contact Texas Downtown at tania@texasdowntown.org

Recipients of an Anice Read Grant must be a member, in good standing, of Texas Downtown. They also agree to continue their membership for at least two full years, covering the year they applied for and the year they must complete their project and receive reimbursement.



Submitting materials

- Copies of all application materials should be emailed as one PDF if possible, to tania@texasdowntown.org by 11:59 pm on the due date with the subject line “Anice Read Application.”
- Late or incomplete applications will not be accepted. NO EXCEPTIONS will be made.
- Receipt of completed applications will be acknowledged via email.

Required documentation

1. A cover letter on the applicant organization’s letterhead (city, non-profit) signed by the chief executive (i.e., non-profit president, city manager) providing a brief description of the proposed project and the amount being requested from the Anice Read Fund;
2. A copy of the 501(c)(3) IRS letter of determination if the applicant is a non-profit organization (Note: an IRS (c)(6) must partner with a (c)(3) organization or government entity and the application will be submitted from one of those organizations);
3. Most recently submitted IRS Form 990 (for non-profits only);
4. Project narrative of no more than two pages (see below)
5. A budget for the project or program that includes in-kind or contributions from other sources and the total cost; and
6. The completed application form found on Page 5.

Project Narrative (2 pages maximum) should

1. Briefly describe the applicant organization.
2. Describe the project (illustrations and/or a site plan is helpful but not required) and its potential impact on downtown and the importance of an Anice Read Fund grant on your downtown.
3. Describe the process the City/Organization plans to administer the grant(s).
4. Name all financial and in-kind partners.
5. Outline how the Anice Read Fund of Texas Downtown and Communities Foundation of Texas will be acknowledged for their contribution (media, etc.).

Announcement of Awards

Awards are announced at the Texas Downtown Annual Meeting held in conjunction with the Texas Downtown Conference held in a different member community each year.



Final Report for Grantees

*****Keep this page. It contains requirements for Reimbursement.**

Please note: Grant programs must be underway or completed within twelve months of grant announcement or an extension request must be submitted. If these conditions are not met, then the award will be forfeited.

Upon project completion, the grantee will submit a report via email to Texas Downtown that includes:

1. A report on the project/program and the impact of the grant (minimum of a 100 word summary).
2. Photos 3-6 high resolution images of the completed project or program
3. One :30 to :60 second video of the completed project or program
4. Copies of press coverage and/or promotional materials about the project/program
5. Copies of paid invoices/receipts related to the project/program that equal the grant amount.

Note: All of the above must be supplied to Texas Downtown before grant reimbursement will be released.

The report will be forwarded to the Communities Foundation of Texas for final review and reimbursement.

Keep a Copy of This Packet

It is the responsibility of the grant recipient to maintain proper paperwork and turn in the final report required to receive this reimbursable grant. We recommend making sure that you have a secondary "responsible party" that in the event you resign or retire before grant project completion, someone else knows the steps for grant completion. Please make sure they too have a copy and note the deadline.

Deadline for Project Completion is: October 31st unless otherwise designated.

If no contact is made with the current E.D. of Texas Downtown within the year scope of this grant, then you will forfeit the grant. If the project has had delays, and you contact the E.D. prior to the deadline, and make arrangements, a reasonable extension may be given.

Contact:

Tania Moody

Executive Director

Texas Downtown

tania@texasdowntown.org

512-472-7832



Anice Read Fund Application Form

This form must be emailed to Texas Downtown along with other application materials.

Applicant (city or organization):

EIN (Employee Identification Number):

Address (physical, mailing, city, state, zip):

Contact name:

Email:

Phone:

Secondary Contact name:

Email:

Phone:

Brief description of grant program:

How will maintenance of the project be addressed for at least ten years?

Impact on the downtown area:

Who is the target market for this improvement? (include specific information about the impact on businesses):

How does this project improve what makes your downtown unique?



Amount requested from the Anice Read Fund:

Total project cost:

Please include a budget that shows all funding sources that will be used to complete the project:

*This should include in-kind and expected partner contributions.

Would an amount less than the request be considered? Yes _____ No _____

Authorized Signature
(non-profit or municipal chief executive):

Printed name:

Title:

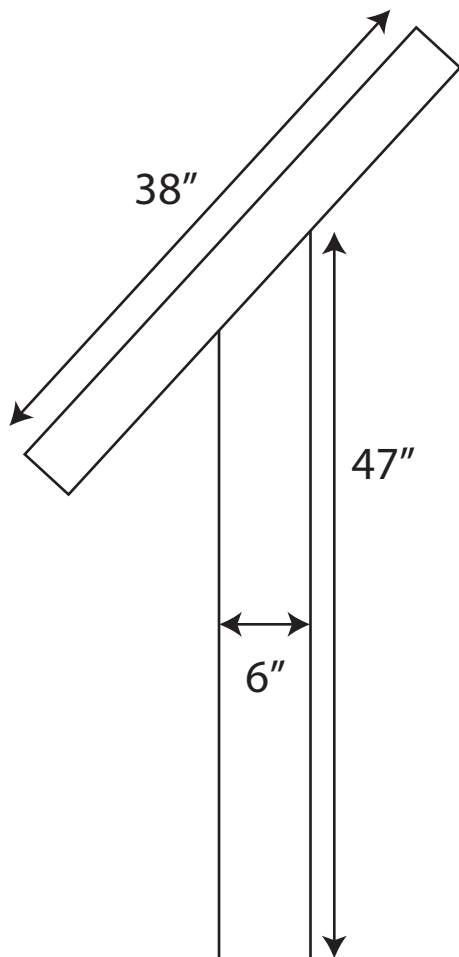
Date:

Have you received an Anice Read Fund grant in the past? Yes _____ No _____

If so, what years?

*By signing this application, the applicant understands that if the committee awards a grant from the Anice Read Fund, these conditions must be met **before** the applicant can receive reimbursement.

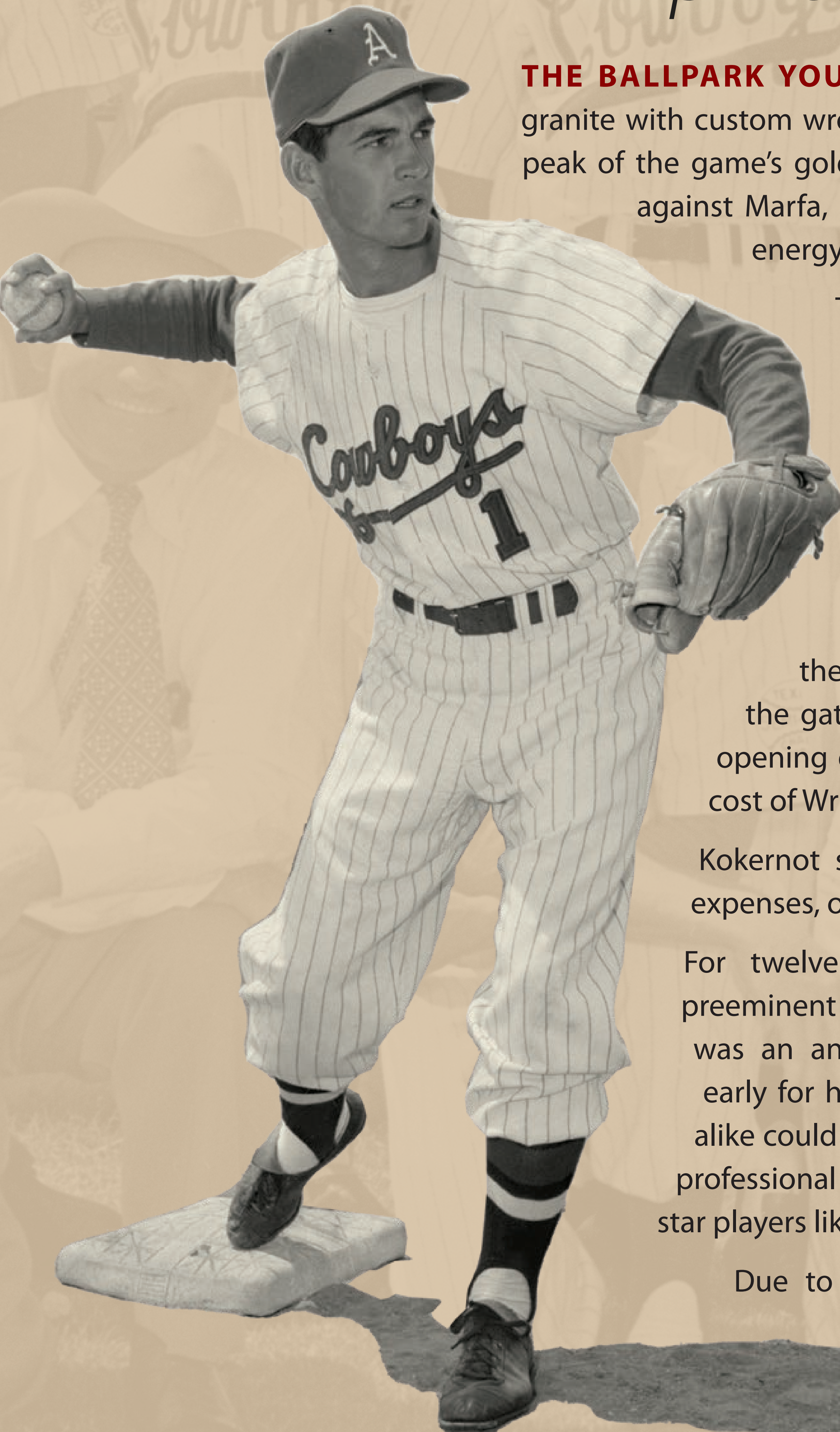
- All items 1-5 on page 4, preceding this page, must be delivered to the Executive Director.
- Application requires that projects be completed within 12 months.
- You acknowledge that failure to implement within 12 months forfeits the award, unless other arrangements are made and authorized by the Executive Director.
- You acknowledge that if you forfeit the award, your member organization will have to wait two years before being authorized to apply again.
- You acknowledge that it is your responsibility to maintain these records, a copy of the submitted application, and final grant reporting instructions.



BIG BEND SNAPSHOT

HISTORY

Alpine: KOKERNOT FIELD



Jerry Noone played the original Alpine Cowboys’ final season in 1959.

THE BALLPARK YOU SEE BEFORE YOU is a small-scale replica of Wrigley Field. Built from local red granite with custom wrought-iron detailing, Kokernot Field is a palace, built for the love of baseball at the peak of the game’s golden age. Records of gatherings for community ball games in Alpine, often played against Marfa, go back as far as 1901. **1** But after World War II, baseball was bursting with new energy and new teams and leagues were forming all over the country.

The Alpine Cats were founded in 1945 by young veteran C. West, and the team soon caught both the eye and the enthusiasm of local rancher Herbert Lee Kokernot, Jr., **2** who bought the team and renamed them the Cowboys. The Big Bend’s small desert towns quickly learn that they have to do things for themselves or do without, but in Herbert Kokernot, that do-it-yourself spirit was joined with all of the resources of a large cattle ranching operation.

The Kokernots’ massive o6 Ranch sprawled to the north of Alpine, and Herbert picked this site near to town for his new ballpark. Granite was quarried directly from the ranch, San Antonio metal workers crafted the dozens of iron baseballs decorating the gates, and the finest red clay was shipped from Georgia by boxcar for the infield. By opening day in May 1947, the final price tag came to \$1.25 million (a million more than the cost of Wrigley itself, completed thirty-three years earlier).

Kokernot scouted for talent across the state and beyond, offering the best players living expenses, off-season employment and scholarships to attend Sul Ross State University.

For twelve years, the Alpine Cowboys were the preeminent semipro team in the region, and baseball was an anchor of community life. Businesses closed early for home games so the owners and the workers alike could attend, and Kokernot organized high-profile professional exhibition games where nationally famous star players like Satchel Paige dazzled the hometown crowd.

Due to difficulties with the minor league system, the team closed up shop in 1959. The ballpark suffered a lengthy period of neglect, but has since undergone numerous renovations over the years. Today, it is home to the Alpine Bucks and Sul Ross Lobos each spring, and the Alpine Cowboys hit the field every summer as part of the independent Pecos League.



1



BASEBALL IN ALPINE

The photo above shows Alpine’s annual July 4 ball game from 1919, with a makeshift grandstand and the baselines flanked by rows of Model T Fords. At the time, this location and all of the surrounding area was completely undeveloped rangeland, part of the o6 Ranch.

In the background, the first building for the Sul Ross Normal College is under construction. The teachers’ college opened in 1920 and eventually became Sul Ross State University.

Usually playing against arch-rival Marfa, Alpine fielded a community team variously called the “Alpine Baseball Team”, the “Orient Team” (with the coming of the South Orient railroad in 1913), the “Alpine Blues” and the “Vaqueros”. In the 1930s an all-hispanic team formed under the name the “Alpine Internationals”.

2

HERBERT L. KOKERNOT, JR.

“Mr. Herbert,” as he was called by the players of his Alpine Cowboys, invested lavishly on the construction of Kokernot Field as well as on his team. He also gave generously to his community.

After the ballpark was completed, he conceived a vision for developing this entire area of the ranch into a recreational area for the people of Alpine, tying together Kokernot Field, Kokernot Lodge to the east and the then-primitive municipal golf course to the south, including the donation of land for a large municipal park.

When he eventually donated the ballpark to the Alpine Independent School District, the gift included the land to the immediate west, which is now home to Alpine High School. All of these gifts are well-used and appreciated to this day.

o6



Historic photography and artifact courtesy of the Archives of the Big Bend, Sul Ross State University: Alpine Baseball Game, c. 1919, from the Clifford B. Casey Collection; Ticket stub from Alpine Cowboys Scrapbook 1950-1956; H.L. Kokernot Jr. (H3049), Jerry Noone (H141), Kokernot Field with parking lot (H106) and background photo of Alpine Cowboys Baseball Club (H89), c. 1951, from the Charles M. Hunter Photograph Collection. Information sources: Casey, Clifford B. *Alpine Texas: Then and Now*. Seagraves, TX, Pioneer Book Publishers, 1981; Hendryx, Gene. *Voice of the Last Frontier*. El Paso TX, Trego-Hill Publications, 1996; Stout, DJ. *The Amazing Tale of Mr. Herbert and His Fabulous Alpine Cowboys Baseball Club*. Austin TX, University of Texas Press, 2010; Dawidoff, Nicholas. “The Best Little Ballpark in Texas (or Anywhere Else).” *Sports Illustrated*, Volume 71, No. 5, July 31, 1989. Exhibit Content and Graphic Design by Chris Ruggia/Vast Graphics. Project made possible through funding and support of Brewster County Tourism Council and Brewster County Commissioners Jim Westermann, Sara Allen Colando, Ruben Ortega, Mo Morrow and County Judge Greg Henington; The City of Alpine and Alpine City Council Members Judy Stokes, Chris Rodriguez, Darin Nance, Martin Sandate, Rick Stephens and Mayor Catherine Eaves; The Alpine Independent School District and School Board Trustees Eddie Natera (President), Mary McCallister (Vice-President), Nikki Ahrens (Secretary), Joe Portillo, Lt. Jimmy Morris, Haley Babb, Dr. Adrian Billings and Superintendent Dr. Michelle Rinehart.